Student's Name:	Date:	/	/

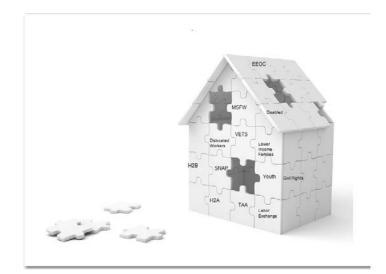
History and Structure of the Workforce Development System

Welcome to the History and Structure of the Workforce Development system. We have created study guides to support each module. The study guides mirror most of the language in the training lessons. You can see the actual language by selecting the "cc" at the bottom right of the screen. This stands for "closed caption". This will help you complete the workbooks faster.

- 1. The _____ Act of 1933 laid the foundation of the employment service offices that we now call One-Stops and the virtual labor exchange that we employ called the Employ Florida Marketplace (EFM). (slide 3)
- 2. But most of the laws enacted and implemented over the past two centuries were in response to major events, civil unrest, or economic recessions and depressions. This resulted in a ______ system throughout the United States. (slide 3)
- 3. The workforce system did not come together as a whole to help job seekers meet the demands of employers until just the last three decades. Even now, many states do not have a unified system that focuses all workforce programs under one legislative umbrella. The *federal* Workforce ______ Act and Florida's Workforce ______ Act brought together workforce programs to help job seekers secure the skills they need, find work and meet the needs of employers

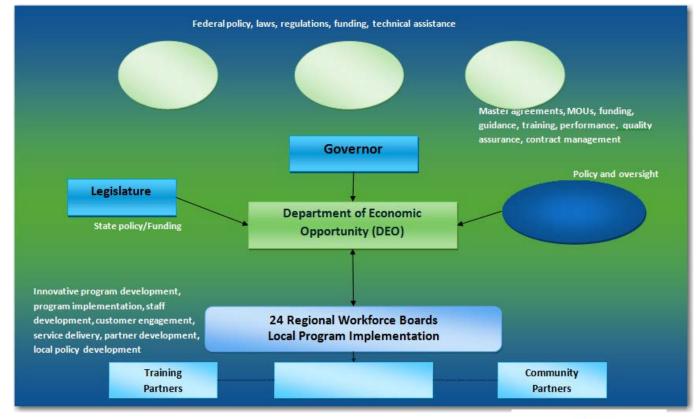
through the One-Stop system. (slide 3)

4. So, how did it all come together in the State of Florida? Florida operates most of its workforce programs through a ______ system under a _____ One-Stop umbrella. Florida focuses most of its funding and program



development for workforce programs to the _____ level.

5. The image below may seem like a relatively complicated picture of the current workforce system structure in the State of Florida. However, it represents the relationships between federal, state and local program administrators. This structure is ______ to the State of Florida because Florida has opted to house a majority of workforce programs in ______ structure. The single workforce structure was designed to meet both the needs of ______ and the needs of ______. Let's break this picture down. Fill in the picture below based on the information found in slide 4.





Brain Break

- 1. Based on the picture above, what entity is responsible for local innovative program development and program implementation?
- 2. Based on the picture above what entity is responsible for local policy development?

6.	The United States Department of provides Florida funds, policies and
٠.	technical assistance for a variety of workforce programs.
	a. This includes programs such as the Wagner program (WP), Workforce Act program (WIA), Veteran's and Services program (VETS), Unemployment Compensation or Re- Employment Assistance (REA), and Trade Adjustment program
	 (TAA). b. The United States Department of
	c. The United States provides funding to Florida to operate the Supplemental Nutrition Assistance Program, which includes the Employment and Training or E&T component operated by the Regional Workforce Boards (RWBs). (slide 5)
	Pyain Pyaah

- 1. What federal entity provides funding so the RWBs can operate the WP program?
- 2. What federal entity provides funding so the RWBs can operate the WT program using TANF funds?
- 3. What federal entity provides funding so the RWBs can operate the SNAP program?
- 4. What federal entity provides funding so the RWBs can operate the VETS program?

7.	Workforce Florida was created by Senate Bill, or Florida	ı's
	WorkforceAct of 2000. Workforce Florida, Inc. (WF	=1)
	serves the State Board and was also created in the 2000 Workforce	
	Act. WFI is responsible for developing and for the	ne
	workforce that "help Floridian's enter, remain in, and advance in the	ne
	workplace, becoming more highly skilled and successful". As stated in Florida lav	w,
	the goal is to benefit Floridians, Florida's businesses and the	
	by developing the state's business climate. The Governor determine	es
	the number of board members that will sit on the Board. Additionally, the Governo	or
	may remove a member of the Board for cause. (slide 6)	

8.	WFI must establish a plan. This is a plan to strategically
	implement programs through the workforce system using a variety of funding
	streams. The plan is created in collaboration with mandatory workforce partners, as
	well as other stakeholders. WFI is also required to develop an
	o plan that outlines how it will implement theplan.
	This plan is approved by the Governor. (slide 7)
9.	WFI is responsible for negotiating and finalizing performance measures with the
	RWBs to ensure that workforce programs are implemented according to federal and
	state guidelines. Additionally, WFI is responsible for grantingto
	RWBs. What is a is a written grant by which
	the Regional Workforce Board is created, and respective rights and privileges are
	defined within the Ais a description of the
	organization's functions as well. WFI is also responsible for reviewing the
	performance and quality assurance reports, as well as holding the RWBs accountable
	for their performance. (slide 8)
10.	Specifically, WFI is responsible for providing oversight and policy direction to ensure
	that workforce programs areby the Department
	of Economic Opportunity and implemented locally by the RWBs in compliance with
	plans that are approved by the Governor.

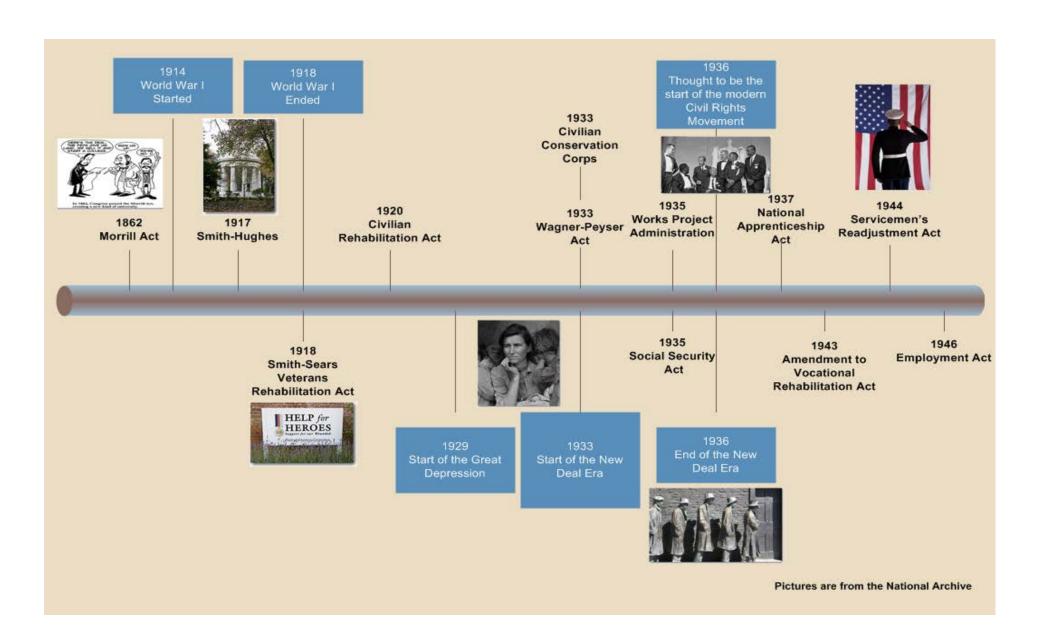
Brain Break

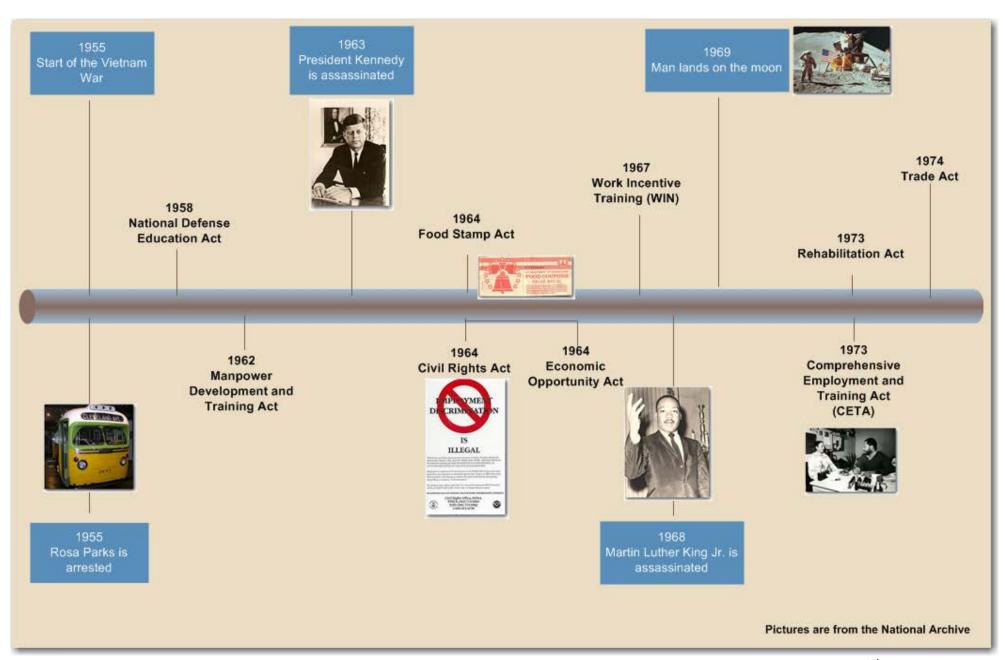
WFI has a very important role in making the workforce system "work". While you may be able to answer the questions below quickly, it will be important to know these answers for the exam, as well as know the difference between WFI's, the RWBs' and DEO's responsibilities.

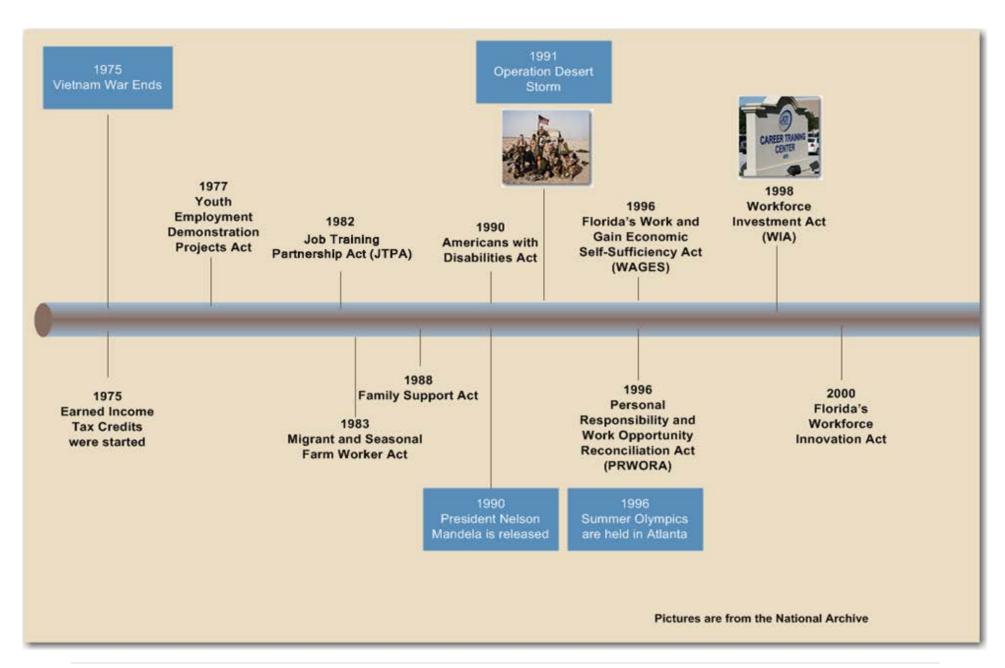
- 1. Who is responsible for reviewing, negotiating and finalizing performance measures with the RWBs?
- 2. What is a charter?
- 3. How often is the strategic plan created?
- 4. Who creates the state strategic plan?
- 5. What other plan is created by WFI to implement the strategic plan?
- 6. What entity is responsible for creating strategies and policies for the workforce system?

11.	Most workforce programs are outlined in Florida Statutes Chapter, the
	law promulgated by the Workforce Innovation Act of 2000. List the programs that
	are a mandatory part of Florida's workforce system: (slide 9)
	d. Workforce
	e. Wagner
	f. Trade
	g. Veterans'
	h. Welfare
	i. Displaced
	j. Federal
	k. Supplemental
	I. Work
12.	Originally, Florida's Workforce Innovation Act of 2000 created the Agency for Workforce Innovation or AWI. AWI was eventually merged with several other agencies or departments into the
	(DEO). The AWI was created to consolidate the administration of workforce services. DEO is still responsible for the requirements outlined in State law, as well as other contractual requirements established with WFI. (slide 10)
13.	The DEO administers workforce programs. Simplified, this means that the DEO is responsible for managing affairs associated with workforce programs. Much of this oversight includes putting the policies established by WFI into writing, ensuring that elements associated with funding distribution are written and disseminated locally, ensuring that agreements for business operations are established and agreed upon with the RWBs, and more. The DEO also supervises the distribution of funds and program operations through and quality assurance reviews. (slide 11)
14.	What else does "administer" mean? (slide 12)
15.	How does DEO fulfill this definition? (slide 12)
16.	What law created the 24 Regional Workforce Boards (RWBs)? (slide 13)

17.	But why consolidate workforce programs under those 24 boards? (slide 15)
18.	RWBs have an opportunity to develop and implement programs based on the needs of in the
	community. This includes offering employment services authorized by the Wagner-Peyser program and job readiness services authorized through a variety of other workforce programs, such as the Workforce Investment Act and Welfare Transition programs. Additionally, the RWBs promote programs, such as the Work Opportunity Tax Credit and Federal Bonding to encourage both employers and job seekers to take advantage of opportunities afforded to them under federal and state laws. (slide 16)
19.	What is EFM? (Slide 17)
20.	Using the information from slides 3 through 17, how did the current workforce structure in Florida come about?







22.	<u>S</u>	of 1	917: In early 191	4. President Woodro
	Wilson appointed a co April 2, 1914, The Co organized. The Commis States were engaged manufacturing. Less th stressing the need for v	ommission to study nations ommission on Nations on Salar on in agriculture, and the one percent of the salar one percent	ational aid to voc nal Aid to Voca ver 12,000,000 ind d over 14,000,00 nese individuals h	cational education. Outional Education well with the Uniter the Un
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	Board of Vocational Ed and industries, commer	•	_	
23.	Smith-Sears Veterans F	Rehabilitation Act of 3	1918: Expanded t	he role of the Feder
	Board of Vocational Ede expansion was to offer War I. What was this d	ucation created unde vocational rehabilite act referred to as?	r the Smith-Hughe	es Act. The goal of t o
	Board of Vocational Ede expansion was to offer War I. What was this a Smith-Fess Act – Fess _	ucation created unde vocational rehabilite act referred to as?	r the Smith-Hughe	es Act. The goal of to disabled during Wor
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	exchange system that job seekers and employed However, Wagner-Peyser staff will offer employ Stop Centers in Florida. What services do these	ment services through the One- include? These services include
	, and	
	law of today's workforce system.	
26.	Works Project Administration of 1935: provided public projects sponsored by federal, state, or loc and war-related projects. The program also cunemployed youth through National Youth Admin the Works Project Administration was to gi unemployed. By 1936 over 3.5 million people w Project Administration programs.	al agencies, as well as on defense reated employment projects for histration projects. The purpose of we wages to people currently
27.	Great Depression led to the establishment of this A era. In addition to several provisions that provided States citizens, the Act created a social insurance workers 65 and older a continuing income after program. The Act also included insumand grants to states to provide medical care. This with or AFDC, which we Welfare Transition or the WT program implement	Act and was a part of the New Deal of for the general welfare of United program designed to pay retired er retirement through a pension urance, aid to dependent children Act created to as the predecessor of the current
28.	National Apprenticeship Act of 1937 – The Fitzemethod of training is where one skilled worker panother. This form of training was largely un Apprenticeship Act of 1937. This Act was also know designed to regulate (OJT) programs in the United States permit the United States Department of Labor to protect the health, safety and general welfare of use of contracts in the hiring and employment of a	passes on a craft of knowledge to be regulated prior to the National own as the Fitzgerald Act and was and The Act was later amended to develop regulations designed to apprentices and to encourage the
29.	vocational services to include physical restoration. Act also expanded services to include help for pe	

30.	Act of 1944: The United States Department of Labor estimated that 15 million men and women who were serving in World War II would return after the war ended and be unemployed. To reduce the likelihood of a depression occurring after the war ended, the National Resources Planning Board recommended a series of programs for education and training. On June 22, 1944, the Servicemen's Readjustment Act became law. The Act, frequently referred to as the of Rights, provided for the guarantee of home loans to veterans and paid the educational and living expenses of veterans who wished to pursue educational and vocational training.
31.	of 1946: Many economic theorists of the 1940s stated that economic booms and busts could be avoided if government was active in the role of ensuring people were able to find work. To avoid another depression, the Employment Act of 1946 was enacted. The purpose was to coordinate and utilize federal resources to develop conditions in which employment opportunities would be available to all those seeking work.
32.	National Defense Education Act of 1958: As the Cold War pressed on and Russia launched Sputnik, the United States felt a pressing need to support educational efforts as essential to improve national security and the advancement of science and math. Federal expenditures for education more than doubled as a result of this Act.
33.	Manpower Development and Training Act of 1962: Designed to train or retrain thousands of workers who were unemployed as a result of automation and technological changes.
34.	<u>F</u> of 1964: Authorized a food stamp program
	to help low income households achieve a more
	The goal was to help such households receive a greater share of the Nation's "food abundance" by re-distributing agricultural surpluses to poor individuals. Coupons could be exchanged for food in area grocery stores. The food stamp program was administered as a pilot program in 1962, and this Act made the program permanent. The goal of the program was to prevent hunger and "safeguard the health and well-being of the Nation's population". This Act is the

illnesses. The Act required states to submit a plan to federal government on how it

would operate such programs under the Act.

	foundation of the current Supplemental Nutrition Assistance Program that includesand opportunities.
	andopportunities.
35.	C of 1964: Implemented a host of
	requirements to offer equal rights many believed were inherent in the United States
	Constitution and Bill of Rights. The Act outlaws segregation in businesses and other
	public places. It also bans discrimination in hiring, promoting and firing based on
	race, color, religion, sex and/or national origin. Additionally, the Act requires
	programs receiving federal aid to ensure that individuals who request or receive
	services are offered such services in an equal manner. Title VII of the Act created the
	Equal Employment Opportunity Commission (EEOC) to implement the law and
	enforce the right to vote. The EEOC is still in place today, and the federal laws that
	outline programs implemented by the One-Stops in the State of Florida require
	compliance with the this Act.
36.	Economic Opportunity Act of 1964: was a critical part of President Lyndon B.
	Johnson's Great Society campaign and the "War on Poverty". The Act provided for
	,and loans to small
	businesses in an effort to "attack unemployment and poverty". The Act created _
	at the local level, which are still active in
	many communities, and offer services to lower income individuals and families.
	This Act included the creation of Head Start educational programs and
	·
37.	<u>W</u> of 1967: Created the first "welfare-to-
	work" programs. The WIN programs were a predecessor to today's Welfare
	Transition program. The WIN programs required states to establish employment
	and training programs for welfare recipients. These programs offered a variety of
	services, including job training, education, structured job search and community
	service opportunities.
38.	Rof 1973: forbids discrimination on the basis of
	in programs conducted by federal agencies, as well as in programs that
	are receiving federal funds. This is still in effect today, including for the RWBs.
39.	<u>C</u>
	Consolidated several federal and programs. This was
	one of the first steps to bringing workforce programs under

	legislative While CETA focused on low income individuals, not all of			
	the provisions focused on the economically disadvantaged. Block grants were			
	provided to "prime sponsors" who were responsible for identifying training needs in			
	the local community and implementing training programs within federal guidelines.			
	Program services could include on-the-job training, classroom-based training, and			
	community service employment.			
	community service employment.			
40.	Tof 1974: EstablishedAdjustment			
	, a federal program that provides aid to workers who lose their			
	jobs or wages as a result of increased imports. The Act has been amended over			
	time to broaden the scope of services to "assist workers who have been laid off or			
	who jobs have been threatened because of			
	Workers covered under a certified Trade Act Petition may be eligible to receive a			
	variety of benefits and services, including training, job search and relocation			
	allowances, income support and re-employment services.			
	unowances, income support and re-employment services.			
41.	The (EITC)			
	program started in 1975 to provide tax refunds to low income families to offset the			
	burden of Social Security taxes and encourage employment. It has been expanded			
	since then to offer tax refunds to low income individuals who have been working			
	and paying income taxes. To receive the refund, the individual must have paid			
	more than actually necessary based on their income and family size and apply for			
	the benefit each year. The Internal Revenue Service states that the EITC program			
	was designed to help workers "keep of what they". This			
	program is still in place, and many RWBs offer information about the EITC program			
	to employers and workers. In fact, some RWBs partner with agencies to help			
	moderate to low income workers apply for the benefit.			

42. Youth Employment Demonstration Projects of 1977: This Act amended the Comprehensive Employment and Training Act or CETA of 1973 to provide disadvantaged youth with employment opportunities. The goal was to test different methods of dealing with the structural unemployment of youth. According to Vernon M. Briggs Jr. of Cornell University ILR School, "the Act of 1977, manifested a quantum leap in efforts both to meet the needs and to understand the employment programs of youth in the labor force. Over its brief life, the Act served both as a massive delivery system for new programs and as an extensive laboratory for social experimentation." Much of what was learned through these demonstration projects

1998.			
goal was to provide j replaced CETA but w 1998. The JTPA incl Corps. The JTPA al programs, the creation Summer Youth Empleyment and tra	vas later replaced by the value of a host of provisions on of Labor Market Information	dults for entry into als facing barriers ne federal Workfo ions, including the for Veteran emp ormation program g Programs and located workers. U	to employment. JTPA rce Investment Act of e continuation of Job ployment and training s, the development of the development of
	3: Designed to protect vorking conditions. The	_	easonal farm workers is implemented today
·	of 1988: Amended the lasize work, child suppo s and Basic Skills Traini	ort and family ben	efits. This Act created
of the law was to comply with the ADA rights reviews. Addit	hose extended in the Condiscrimination based of ation), and telecomm till in place today. In faction, compliance is extended, processes for its conally, processes for its content of the Conten	ections for people ivil Rights Act of 19 in disability in empunications. This act, workforce provaluated on an anreporting non-compared	O: The original intent with disabilities that 964. The various titles loyment, public places law would later be grams are required to hual basis through civil apliance or complaints y and various federal
programs. This Act o	Aid to Families with reated the	Dependent Childre Assistance for	Act (PRWORA) of en or AFDC and JOBS

helped shape the youth components of the federal Workforce Investment Act of

states to spend welfare dollars on programs that prevent and reduce dependence on government benefits. TANF funds must be spent on one of the four purposes outlined in federal law, but the Act allows for a lot of flexibility at the State level, which is why the State of Florida has to submit a State Plan every year to document how the state will spend TANF funds. The Act also requires the state to engage welfare recipients in activities designed to move the parents into employment: performance measures are outlined in the law that measure if the state is engaging families in work activities as required. If the state fails to engage parents in activities or hold them accountable, the state could be penalized. This program is currently operated through the One-Stops in the State of Florida as a "mandatory" program partner, which is an innovative element of Florida's Workforce Innovation Act of 2000.

48. Work and Gain Economic Self-Sufficiency Act of 1996: The TANF program created by PRWORA was first implemented through the Work and Gain Economic Self-Sufficiency (WAGES) Act of 1996. Prior to 1996, the State of Florida operated two programs to test the concept of parental engagement in work activities. The Family Transition Program or FTP was operated in two areas of the State. One program was mandatory and one program was voluntary. The goal was to study how parents receiving cash assistance would engage in activities designed to lead to employment. The WAGES program, however, replaced FTP and was implemented statewide. In addition to providing Temporary Cash Assistance or TCA to lower income families, parents were required to participate in work activities. Parents participating in work activities could receive support services, but failure to participate resulted in a loss of both support services and TCA. This program helped lay the foundation of the current Welfare Transition program. The program included diversion programs, relocation assistance and transitional benefits, which is similar to what Florida has now. However, the program was operated locally by WAGES boards, not workforce boards. This created duplication of services and overhead costs.

49.	Workforce	Act of 1998:	Created the	workforce investment			
	system in attempt	to bring several workfor	rce programs	into one operational			
	process. Those prog	rams that are not required	d to be in the	workforce offices may			
	still require some sort of link or partnership, such as the Job Corps program. The						
	Workforce	Act of 1998 (also modified t	he			
	Act of 1933 to	include employment ser	vices as a po	art of this workforce			
	investment system.	The federal Workforce		Act of 1998 requires			
	states to establish	state workforce investme	ent boards, lik	e Workforce Florida.			

	These boards are required to assist the Governor in a variety of activities, including the creation of a five year strategic plan on how the statewide workforce investment system will be designed and implemented. The WorkforceAct created One-Stops at the local level to offer employment services and more intensive services to job seekers throughout the state. As you can see, this federal legislation set the stage for Florida's creation of a unified workforce system.
5 <i>0</i> .	WorkforceAct of 2000: Florida, an innovative state,
	developed and implemented the federal Workforce Investment Act of 1998
	through the WorkforceAct of 2000. The Workforce
	Act created Regional Workforce Boards and merged activities that
	were being conducted by workforce programs and the WAGES boards. The local
	boards are responsible for designing and implementing workforce programs. This
	type of consolidation offers the RWBs the ability to streamline services, as well as
	use funds in an innovative manner to meet the needs of local job seekers and
	employers. The requirements of the WorkforceAct extends
	beyond the requirements of the federal Act of 1998. For example, the Workforce
	Act created and outlined the provisions of the Welfare Transition or WT
	program, making it a mandatory part of Florida's workforce system. The
	WorkforceAct of 2000 also made the Employment and
	Training component of the Supplemental Nutrition Assistance Program or SNAP a
	mandatory part of the workforce system operated by the RWBs. Although Wagner-
	Peyser (WP) staff are "state employees", they report to managers at the local level
	to ensure operations are run according to local plans. As stated previously, the
	Workforce Innovation Act created Workforce Florida, the state board and WFI an
	organization that serves the State Board. Some of the other programs that are
	housed in the One-Stops include Trade Adjustment Assistance or TAA, the Migrant
	Seasonal Farm Worker or MSFW, and Veterans Employment and Training Services or VETS programs. The RWBs also use Workforce Investment Act dollars, which are
	federal, to serve dislocated workers, youth and adults through the One-Stop
	Centers.
	centers.
51.	Florida's WorkforceAct of 2000 established broad strategies
	for implementing the Workforce Investment Act of 1998. Some of those strategies
	include streamlining services, empowering individuals, offering universal access to
	services, increasing accountability of program and training providers, increasing
	leadership and increasing flexibility. Strategies for Florida's

m are outlined in vorkforce programs	_alone	with	many	elements