## STATEMENT OF WORK

# CUBAN AMERICAN NATIONAL COUNCIL, INC. WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

## **Out-of-School Youth Program**

July 1, 2018 - June 30, 2019

The Contractor does hereby agree to provide and comply with the conditions for Out-of-School Youth (OSY) Program services as described herein for the effective period of July 1, 2018, through June 30, 2019.

#### A. PERIOD OF CONTRACTED SERVICES AND ACTIVITIES

The SFWIB's OSY Program must have year-round youth services and activities that incorporate summer youth employment opportunities. The periods for carrying out the program services and activities are as follows:

• Year-round Activities:

July 1, 2018 – June 30, 2019

Summer Activities:

July 1, 2018 – August 31, 2018

Summer Activities:

June 1, 2019 – June 30, 2019

#### B. Performance

The Contractor shall be responsible for achieving the performance as set forth in:

- Exhibit D-Payment for Performance:
  - Attachment 1-Exhibit D-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report; and
  - o Attachment 2–Exhibit D–Payment Provisions.

#### C. CONTRACTOR RESPONSIBILITIES

The Contractor shall deliver services in accordance with Exhibit AA, Program Design and Service Delivery.

#### D. PROGRAM ENROLLMENTS, CARRYOVERS, FOLLOW-UPS AND EXITS

The Contractor shall:

- 1. Serve all 259 OSY including number of new enrollments and carryovers\*;
- 2. Enroll new OSY for PY'2018-2019:
  - The contractor shall enroll **131** youth by March 31, 2019.
  - If the Contractor enrolls less than 90% of the enrollment requirement (less than 118), a deduction or chargeback to expenditures already paid will be collected based upon the following calculation:
    - o \$2,800.00 x # of youth not recruited
- 3. Perform follow-up services for all OSY;
- 4. Serve all transferred OSY, as long as current provider is an SFWIB Youth Contractor; and
- 5. Perform follow-up services for all OSY who exited the program.

\*Carryovers (Active Caseload): All youth enrolled between July 1, 2012 and June 30, 2019, and remains active as of July 1, 2018, listed in Attachment 2-Exhibit D-Payment Provisions.

## E. STAFFING REQUIREMENTS

- 1. The Contractor's case management staff shall have a Bachelor's Degree from an accredited college or university and not less than two years of experience working with the targeted population. In lieu of a Bachelor's Degree, a minimum of five (5) years of experience working with the targeted population is acceptable.
- 2. The Contractor must ensure that all WIOA funded staff are Tier One certified within 90 days' of hire date.

#### F. PROGRAM SERVICE LOCATIONS

The Contractor shall provide OSY Services to eligible youth at the following location(s):

1. 1223 Southwest 4th Street, Suite B; Miami, Florida 33135

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PY'18-19 OSY

# OUT-OF-SCHOOL YOUTH PROGRAM DESIGN AND SERVICE DELIVERY JULY 1, 2018 – JUNE 30, 2019

#### I. INTRODUCTION

The Workforce Innovation and Opportunity Act (WIOA) outlines a vision for supporting youth and young adults through an integrated service delivery system. This vision includes high quality services for OSY Program beginning with career exploration and guidance, continued support for educational attainment, opportunities for skills training, and culminating with a good job along a career pathway or enrollment in post-secondary education.

The aim of the South Florida Workforce Investment Board's (SFWIB) Out-of-School Youth (OSY) Program is to provide a comprehensive, year-round, academic and career linkage program to at-risk youth ages 16-24, who face limited employment opportunities and uncertain futures. To attain this objective, the Contractor shall assist youth in: (1) obtaining a high school diploma or equivalent General Education Development (GED); (2) transitioning into a career opportunity, career pathway opportunity and/or post-secondary education; and (3) gaining employment leading to self-sufficiency.

The Contractor shall provide services to Out-of-School Youth (hereinafter "youth") that include activities to encourage the youth to return to school, complete secondary education and prepare for post-secondary education and/or employment. Youth must achieve measurable gains in one or more of the following: work readiness/work maturity skills, literacy and numeracy, occupational skills and literacy attainment (basic skills attainment). Additionally, the OSY Program shall include activities that assist the youth in enrolling in occupational skills training and completing and attaining a credential.

#### II. PROGRAM ELEMENTS

The Contractor shall provide all eligible youth access to the fourteen (14) program elements listed below as a means to support the attainment of a secondary school diploma or its recognized equivalent, entry into post-secondary school, and career readiness.

All youth's Individual Service Strategy (ISS) must include a minimum of seven (7) of the fourteen (14) program elements. Services shall be distinctive and based upon the specific needs of the targeted population/youth and include, but not be limited to:

## 1. Tutoring, Study Skills Training, and Instructions and Dropout Prevention:

- Tutoring, study skills training, and instruction that leads to a high school diploma includes services such as
  providing academic support, helping a youth identify areas of academic concern, assisting with overcoming
  learning obstacles, or providing tools and resources to develop learning strategies. Tutoring, study skills training,
  and instruction can be provided one-on-one, in a group setting, or through developed resources and workshops.
- Dropout prevention strategies intended to lead to a high school diploma include activities that keep a young
  person in-school and engaged in a formal learning and/or training setting. Strategies include, but are not limited
  to, tutoring, literacy development, active learning experiences, after-school opportunities, and individualized
  instruction.

## 2. Alternative Secondary School Services and Dropout Recovery Services:

- Alternative Secondary School Services are services that assist youth who have struggled in traditional secondary education.
- Dropout recovery services are services that assist youth who have dropped out-of-school.

Both Alternative Secondary School and Dropout recovery services help youth to re-engage in education that leads to the completion of a recognized high school equivalent. Examples of activities under this program element include, basic education skills training, individualized academic instruction English as a second language training and counseling and educational plan development. These services shall be provided as deemed necessary.

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## 3. Paid and Unpaid Work Experience:

Paid and Unpaid Work Experience is a planned, structured learning experience that takes place in a workplace and provides youth with opportunities for career exploration and skill development. A work experience may take place in the private for-profit section, the non-profit sector, or the public sector for a limited period of time.

WIOA identifies four types of work experience for youth: (1) summer employment and other employment opportunities available throughout the school year; (2) pre-apprenticeship programs; (3) internships and job shadowing; and (4) On-the-Job Training (OJT). Internship activities should correlate to the youth's career goals and not exceed 240 hours.

• The Contractor shall only permit one (1) Paid Work Experience (PWE) activity per enrollment. The total number of work experience hours is as follows: Youth (ages 16-18) maximum 140 hours and Youth (ages 19-24) maximum 160 hours.

## 4. Occupational Skills Training:

Occupational Skills Training is an organized program of study that provides specific vocational skills that lead to proficiency in performing actual job specific tasks and technical functions required by certain occupational fields at entry, intermediate, or advanced levels. Occupational Skills Training is outcome-oriented and focused on an occupational goal specified in the individual service strategy for the youth and leads to the attainment of a recognized postsecondary credential. The Contractor must make every effort to utilize other funding sources to pay for Occupational Skills Training (e.g., Pell grants and other aid available through community and technical colleges/schools).

## 5. Education Offered Concurrently with Workforce Preparation and Training:

Education Offered Concurrently with Workforce Preparation and Training reflects an integrated education and training model that describes how workforce preparation activities, basic academic skills, and hands-on occupational skills training are to be taught within the same time frame and connected to training in a specific occupation, occupational cluster or career pathway.

## 6. Leadership Development Opportunities:

Leadership Development Opportunities are opportunities that encourage responsibility, confidence, employability, self-determination, and other positive behaviors. Leadership development includes activities such as: exposure to post-secondary opportunities, community and service learning projects, peer-centered activities (peer mentoring and tutoring), organizational and teamwork training, decision-making, citizenship training, life skills training, and parenting.

#### 7. Support Services:

Support Services are services that enable an individual to participate in WIOA activities such as, but not limited to, the following: linkages to community services and/or assistance with transportation, child care, housing, referrals to medical services, assistance with books, fees, school supplies, and other necessary students enrolled in post-secondary education or equivalent, and the provision of appropriate work attire and work-related tools.

## 8. Adult Mentoring:

Adult Mentoring is a formal relationship between a youth participant and an adult mentor that includes structured activities where the mentor offers guidance, support, and encouragement to develop the competence and character of the mentee. This program element must be made available for a period of at least twelve (12) months and may occur both during and after program participation. Mentors must be carefully screened and well trained to work effectively and compassionately with young people and provide age-appropriate activities that follow sound youth development principles.

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#### 9. Follow-up Services:

Follow-up Services are critical services provided following a youth's exit from the program to help ensure the youth is successful in employment and/or post-secondary education and training. Follow-up services shall consist of regular contact between the case managers, the youth, the youth's family, educational institution and employer (i.e. including assistance addressing work related problems that occur). Follow-up services for youth may include the following program elements: support services, financial literacy, adult mentoring, services that provide labor market and employment information about in demand industry sectors or occupations available in the local area, such as career awareness, career counseling, and career exploration services; and activities that help youth prepare for and transition to post-secondary education and training.

Follow-up services must be provided on a monthly basis to all youth who have exited the program (positive and negative) for a mandatory twelve (12) months after exit at the following intervals: 1st quarter after exit, 2nd quarter after exit, and Twelve (12) month follow-ups. The Career Planner must contact the youth by telephone, home visits, mail, etc. to verify the youth's current employment/educational status. The contact must be documented in the appropriate reporting system and the hard copy documentation collected as verification is maintained in the participant's file folder. Effective follow-ups require more than telephone contacts with youth participants. All follow-up services provided/delivered to youth participants must be recorded in Employ Miami-Dade (EMD), Employ Monroe (EM) and documented in case notes in a timely manner.

## 10. Comprehensive Guidance and Counseling Services:

Comprehensive Guidance and Counseling Services provide individualized counseling to participants, which includes, substance and alcohol abuse counseling, mental health counseling, and referral to partner programs, as appropriate.

## 11. Financial Literacy Education:

Financial Literacy Education refers to activities that provide youth with the knowledge and skills that they need to achieve long-term financial stability. Financial literacy education encompasses information and activities on a range of topics, such as creating budgets; setting up checking and saving accounts; managing spending, credit, and debt; understanding credit reports and credit scores; and protecting against identify theft.

#### 12. Entrepreneurial Skills Training:

Entrepreneurial Skills Training provides the basics of starting and operating a small business. This training helps youth develop the skills associated with entrepreneurship and the gig economy, such as the ability to take initiative, creatively seek out and identify business opportunities, develop budgets and forecast resource needs, understand various options for acquiring capital and the trade-offs associated with each option, and communicate effectively and market oneself and one's ideas.

## 13. Services that Provide Labor Market Information:

Services that Provide Labor Market Information refers to services that provide labor market and employment information about in-demand industry sectors or occupations available in the local area and include career awareness, career counseling, and career exploration services. Labor market information also identifies employment opportunities, and provides knowledge of job market expectations, including education and skill requirement and potential earnings.

## 14. Postsecondary Preparation and Transition Activities:

Postsecondary Preparation and Transition Activities are activities that help youth prepare for and transition to postsecondary education and training. These services include helping youth explore postsecondary education options, including technical training schools, community colleges, four (4) year colleges and universities, and Registered Apprenticeship programs.

All program elements above shall be available to eligible youth whether they are provided directly by the Contractor or referred to other community organizations for said services/activities. Not every youth will require every activity/service. Using the youths' objective assessments and ISS, the Contractor will have discretion to determine the

program services that will be provided to the youth. The SFWIB requires that all services outlined in WIOA must be accessible to all program participants, whether by referral or direct provision.

## III. OTHER PROGRAM COMPONENT SERVICES AND ACTIVITIES

The Contractor shall provide program component services and activities that will help participating youth with skills needed for academic and employment support:

#### 1. Career Development and Education:

Career Development and Education teaches decision-making and goal attaining skills related to future employment. This component shall include information regarding employment and related responsibilities as an important part of career development, skills and tasks, tools and equipment, training and formal education, job placement and advancement opportunities for various occupations. Employment and responsibility awareness ensures that youth will make occupational choices based upon true and complete, rather than false or inadequate information.

## 2. Work Readiness/Pre-Employment Skills Training:

Work Readiness/Pre-Employment Skills Training is an essential pre-placement, structured classroom based service that should provide the youth with the instructions and skills needed for world-of-work awareness: labor market knowledge, occupational information, values, career planning and decision making, and job search techniques (resumes, interviews, applications, and follow-up letters). This training also includes positive work habits, attitudes, and behaviors such as punctuality, regular attendance, presenting a neat appearance, getting along and working well with others, exhibiting good conduct, following instructions and completing tasks, accepting constructive criticism from supervisors and co-workers, showing initiative and reliability, and assuming the responsibilities involved in maintaining a job. All youth shall be provided with written information along with direct experiences in a variety of occupations through work readiness workshops. Work readiness activities should prepare youth for job interviews and provide opportunities to speak with professionals in various occupations.

#### 3. Self-Awareness Activities:

Self-Awareness Activities provide youth with opportunities to consider their values, talents, and desires and include close self-examination of their physical, emotional, and mental being. Self-awareness can be encouraged in self-awareness sessions in a formal career education program and through other learning experiences in all areas of the youths' life.

## 4. Decision-Making and Goal Attainment Activities:

Decision-Making and Goal Attainment Activities provide a structure for reaching goals by making decisions and following through with sequential activities which ultimately lead to goal attainment. Thus, youth are guided through processes in which they formulate their goals in tangible terms; investigate available resources; consider all options and probable outcomes; make a decision; plan, act or review their progress; and ultimately reach their goals.

#### 5. Academic Support:

Academic Support requires that a review of the youths' grades be conducted with the youth and the outcome documented and maintained in the participant file. The file shall include information needed to graduate and earn a high school diploma, such as academic progress and a detailed plan for graduation.

#### 6. Work Maturity (WM) Skills:

Work Maturity (WM) skills are essential to enable a youth to keep a job including, but not limited to the following: attendance, dependability, productivity, punctuality, positive attitude/behavior, appearance, interpersonal relations and task completion. Work maturity skills are required to meet employer's expectations. Work maturity skills involve the employer/classroom instructor evaluating the youth and must be a part of all educational and work based activities.

#### 7. Portfolios:

Portfolios refer to a collection of work that documents the youths' performance over a period of time. While there is no standard format that a portfolio must take, it typically includes a range of materials (e.g., reports, journals, photographs and etc.) selected by the youth.

#### 8. Measureable Skill Gains:

Measurable Skills Gains requires the Contractor to provide an education or training program that leads to a recognized credential or employment and who are achieving measurable skill gains, defined as documented academic, technical, occupational, or other forms of progress toward a credential or employment.

- A. Educational Functioning Level (EFL)—The EFL gain is the advancement of educational level by making measurable improvement in educational attainment as measured by a pre- and post-test.
- B. Secondary Transcript/Report Card—The Secondary Transcript/ Report Card is a transcript or a report card of a student in High School (HS), High School Equivalency Diploma (HSED), or a GED program demonstrating that they achieved a D- or above for all classes taken and are in good academic standing.
- C. Post-Secondary Transcript/Report Card-The Post-Secondary Transcript/Report Card is a transcript or a report card demonstrating the following based upon enrollment status:
  - Full Time Student-completion of a minimum of twelve (12) hours for one semester.
  - o Part Time Student-completion of a minimum of twelve (12) credit hours over the course of two (2) consecutive semesters during a program year.
- D. Training Milestone-The milestones would include appropriate measuring merits of successes throughout a person's career from preparation for job entry to job retention/advancement, and, as necessary, retraining/reemployment.
  - Satisfactory or better progress towards skill advancement while participating in an OJT, Registered Apprenticeship program or Business Enterprise program.
- E. Skills Progression-Successful passage of an exam required for a particular occupation or progress in attaining trade-related benchmarks. Examples include passing Career Readiness Certificate (CRC) or National Counselor Examination (NCE) exams, obtaining Commercial Driver's License (CDL), and passing a welding certification exam.

## 9. Career Awareness/Career Exploration:

Career Awareness/Career Exploration learning experiences are essential to youth to form and develop aspirations and to make informed choices about careers. These activities assist youth in gaining career awareness, making career decisions and plans, understanding labor market needs and opportunities, guiding youth in making and implementing informed educational and occupational choices, aiding youth in developing career options and exposure to skills and career field specific knowledge. This activity is designed to introduce youth to career options and provide actual work experience that connects classroom learning to work based learning.

## 10. Career Development and Employer Connections:

Career Development and Employer Connections are structured, supervised, with documented learning outcomes. Career development consists of experiences that take place in an actual work environment, are developed in part with employer's input and industry specific skills, based upon labor market information, and linked to learning outcomes. Connections to employers are essential and can effectively assist youth in becoming highly skilled and employable. Employer connections should lead to increased placements in employment, as well as, meaningful exposure to the workforce. Employment related activities should be developmentally appropriate and assist youth to explore, select, or prepare for a career pathway of interest.

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The Contractor shall provide meaningful career development experiences involving the employer. Career development is described as structured, supervised, relative work experience activities with documented learning outcomes. Career development consists of experiences that:

- Take place in an actual work environment;
- Are developed in part with employer's input and industry specific skills;
- Are based upon labor market information; and
- Are linked to learning outcomes.

Activities should be increasingly challenging over the course of a given youth's participation and be tied to locally recognized career pathways. Employer connections may include, but are not limited to:

- \* Employer mentoring
- \* Guest speakers
- \* Employer workshops
- \* Exposure to various aspects of industry through job shadowing
- \* Work experience
- \* Internships
- \* Job search assistance, placement, and retention support
- \* Occupational skills training

Legitimate connections to employers are essential and can effectively assist youth in becoming highly skilled and employable. Employer connections should lead to increased job placements, as well as, meaningful exposure for youth to the workforce with measurable skill increases.

## 11. Individual Training Accounts (ITA)/Youth Training Vouchers:

Occupational skills training may be offered as an ITA for youth ages 16-24. Youth who have been determined to need training may access training services through an ITA, enabling youth to choose an approved occupational training program from an SFWIB approved training vendor. Youth Training Vouchers may be utilized for the industry specific employer work activities.

#### 12. Liaison Representative:

Liaison Representative requires the Contractor to perform as a liaison to the juvenile justice system for youth referred to the OSY Program through diversion programs or probation agreed to by the courts and school board. The case managers will act as liaisons with community agencies that provide services that target the disabled population and foster care programs for youth in the foster care system, including those youth aging out of foster care.

#### 13. Incentives:

Incentives should be awarded for excellence. The youth must have attained a benchmark, short-term measure, outcome or goal to receive an incentive. Reasonable incentives are allowable expenditures under the SFWIB's youth programs, provided that the provision of an incentive is included in the youth's ISS plan. Incentives are monetary compensation offered to youth for accomplishing a specific pre-approved benchmark, outcome or goal. Incentive allowances are structured to provide incentives for specific accomplishments of youth, such as skills attainments and vocational training completion.

#### 14. Parental Involvement:

Parental Involvement is proven to be an integral component for a youth's success in the program. The Contractor shall mandate parental involvement, when necessary. Documentation of parent involvement or case notes is required.

#### 15. Collaboration:

Collaboration requires the Contractor to collaborate with other community youth providers and SFWIB-funded programs during recruitment, enrollment, and program activities to ensure that participants have the opportunity to attend the programs most advantageous to them. The SFWIB requires the sharing of information, training opportunities, and coordinating programs with other youth providers. Additionally, collaboration with the SFWIB's approved training vendors is required for youth (ages 16-24) enrolled in occupational skills training and other academic and vocational programs.

#### 16. Co-Enrollment:

The WIOA encourages coordination of youth development services between programs, adult centers and agencies serving youth through the development of working partnerships for provision of information, referral and coenrollment.

Youth who are 18-24 years of age can be co-enrolled in WIOA Adult and/or Dislocated Worker Programs and receive needed services. In the event a youth participant is co-enrolled, the Contractor must work closely with other entities in providing shared case management services to benefit the youth participant and prevent service duplication. However, service providers should be aware that youth participants who are co-enrolled are held to each of the performance measures established for that particular WIOA program (youth/adult).

#### IV. PROGRAM DESIGN MODELS

The OSY Program is designed to encompass two distinct models to assist youth: (1) seek employment and (2) obtain post-secondary education. Each model will provide an array of services and activities that will ultimately launch opportunities for youth toward meaningful career pathways and sustainable employment.

The program models for the OSY Program are designed to assist young adults on an individual basis. All program models must be designed to equip youth with work readiness preparation, academic instruction, occupational skills training, and career exploration/development. Successful models will provide an array of services that will ultimately launch young adults on a meaningful career pathway with sustainable employment.

The Contractor can use either model below to guide youth to employment and/or post-secondary education:

#### A. The Alternative Education Model

The Alternative Education Model is designed to serve youth who do not have a high school diploma or GED. This model features intensive training to prepare individuals for a GED or diploma granting program. This model will demonstrate effective outreach strategies to meet the wide array of needs posed by participating youth. This model will demonstrate effective outreach strategies with strong academic remediation to ensure skills gains in reading and math.

Effective programs under this model will offer supportive services for targeted populations, such as transportation, housing connections and access to court advocacy in order to support successful outcomes. These services may be provided by the program's career coach/advisor or through collaboration with other agencies. This program model should introduce and expose youth to industry and career exploration activities which will allow youth to establish career goals such as job readiness training, work-based learning opportunities, paid and unpaid work experience, and services to assist youth in obtaining employment and training for a specific occupation or occupational cluster. Additionally, this program model should provide strong workforce preparation activities leading to employment.

Attainment of a GED or diploma is the top priority. However, individual service strategies that will lead to gainful employment, self-sufficiency and support youth's entry into the workforce and/or post-secondary education/training must also be emphasized. Collaborations with employers and/or higher education institutions is strongly encouraged to emphasize career planning and access to post-secondary options for youth.

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## B. Industry Specific Based with Career Pathways Service Model

The Industry Specific Based with Career Pathways Service Model provides youth with education and training that combines academic and career pathways focused on specific high-growth industries and occupations for employers with vacancies that need filling and building future talent pipelines. Research reveals the effectiveness of industry specific training programs that prepare unemployed and under skilled youth for skilled positions and connects them with employers/businesses seeking to find new workforce talent. This program model infuses education with career preparation. The education and skills required for youth to meet employment demands is centered on educational attainment through interactive classroom and work based learning. The goal of the Industry Specific Based with Career Pathways Service Model is to develop a framework that defines high-quality career pathway systems and programs shall include:

1. High Wage/ High Growth Jobs

2. Opportunities for enrolled youth in target industry activities which include, but are not limited to: Aviation, Life Science and Healthcare, Trade and Logistics, Finance, Hospitality and Tourism, Creative Design or Informational Technology.

#### Career Pathways must:

1. Be well-connected and provide transparent education, training, credential, and support service offerings within specific occupations; and

2. Contain multiple entry points inclusive of those for individuals with limited education, English skills and work experiences.

## V. TARGETED POPULATIONS

Consistent with the intent of WIOA and the Employment and Training Administration's (ETA) Strategic Vision for youth services, the SFWIB emphasizes serving youth who are most in need. The SFWIB's WIOA Youth Funds will concentrate on youth service delivery to the following youth priority populations, but may not be limited to:

#### A. A Youth who:

- 1. Is Age 16-24;
- 2. Is no longer engaged or connected to secondary education;
- 3. Is A school dropout;
- 4. Has graduated or has a GED but has no post-secondary education or career targets; and
- 5. Has either graduated from high school or holds a GED, has no sustainable plans, is basic skills deficient, left the youth either unemployed or underemployed.

## B. A Youth who meets one of the following barrier(s) to employment:

- 1. Youth veterans/spouses/dependents, members of military families
- 2. High school dropouts and disconnected youth
- 3. Youth not connected to school/work
- 4. Youth in and aging out of foster care
- 5. Youth with disabilities
- 6. Youth offenders/youth at risk of court involvement/youth involved in the juvenile justice system
- 7. Children of incarcerated parents
- 8. Economically disadvantaged individuals, receiving or income eligible for Temporary Assistance to Needy Families (TANF), Supplemental Nutrition Assistance Program (SNAP), and/or Section 8 Housing
- 9. Migrant youth
- 10. Homeless and runaway youth
- 11. Pregnant and parenting youth
- 12. Enrolled in an adult education program
- 13. The most at-risk youth (if not applicable to this list, must be determined case-by-case)

#### C. Youth - Veteran Priority

In circumstances where the Contractor must choose between two qualified applicants for a service, one of whom is a veteran or eligible spouse, the veterans priority of service provisions require that the Contractor must give the veteran or eligible spouse priority of service by first providing him or her that service. To obtain priority of service, a veteran or spouse must meet the program's eligibility requirements. The Contractor must comply with DOL guidance on veterans' priority. ETA's Training and Employment Guidance Letter (TEGL) No. 10-09 (issued November 10, 2009) which provides guidance on implementing priority of service for veterans and eligible spouses in all qualified job training programs funded in whole or in part by DOL.

- D. While it is expected that most of the youth to be served by the OSY Program may be between the ages of 18 and 24, some youth may be 16 and 17 years of age. The OSY Program shall serve no youth younger than sixteen (16) since a youth must be at least sixteen (16) years of age to be able to legally withdrawn from any local school system.
- E. The youth participant may be characterized by a series of risk factors that are identified as local priorities such as youth with serious personal or family problems that affect their ability to function well, including: youth aging out of foster care, youth who are suffering from domestic violence, neglect, abuse or incest; youth with substance abuse problems; youth who have gotten involved in gang-related activity and/or backgrounds of involvement with the juvenile justice system; youth who are pregnant or teenage parents; youth who are trying to cope with serious family economic problems pressuring the youth to get a job; and youth who have such serious personal or family problems that suicide prevention or other crisis intervention activities appear to be needed.

NOTE: Under WIOA Guidelines, a youth who attends an alternative school <u>does not</u> qualify as an Out-of-School youth.

#### VI. ELIGIBILITY

The Contractor shall be responsible for WIOA and TANF (applicable if TANF funding is allocated) eligibility determination and verification, collection of all required supporting documentation, completion of all necessary eligibility documents and maintenance of documentation. All program participants must have a signed TANF Eligibility Form in file.

All youth must be certified as eligible prior to being allowed to commence any activities under WIOA funded program(s).

#### A. WIOA

A youth is eligible for WIOA services if he/she meets the following criteria:

- 1. Between the ages of 16 through 24; and
- 2. A citizen of the United States or an eligible non-citizen who is authorized by the Immigration and Naturalization Service; and
- 3. In compliance with the Selective Service Act (only relevant for males 18-25); and
- 4. Is a resident of Miami-Dade or Monroe Counties; and
- 5. Identified as low-income; and/or
- 6. Living in a high poverty area; and
- 7. Meets one or more of the following barriers to employment, but are not limited to:
  - (a) Not attending any school (as defined under State law);
  - (b) Not younger than 16 or older than age 24 at time of enrollment. Because age eligibility is based on age at enrollment, participants may continue to receive services beyond the age of 24 once they are enrolled in the program; and
  - (c) One or more of the following:
    - (1) A school dropout;
    - (2) A youth who is within the age of compulsory school attendance, but has not attended school for at least the most recent complete school year calendar quarter. School year calendar quarter is based on how a local school district defines its school year quarters;
    - (3) A recipient of a secondary school diploma or its recognized equivalent who is a low-income individual and is either basic skills deficient or an English language learner;
    - (4) An individual who is subject to the juvenile or adult justice system;
    - (5) A homeless individual (as defined in sec. 41403(6) of the Violence Against Women Act of 1994 (42 U.S.C. 14043e-2(6)), a homeless child or youth (as defined in sec. 725(2) of the McKinney-Vento Homeless

Assistance Act (42 U.S.C. 11434a(2))), a runaway, in foster care or has aged out of the foster care system, a child eligible for assistance under sec. 477 of the Social Security Act (42 U.S.C. 677), or in an out-of-home placement;

- (6) An individual who is pregnant or parenting;
- (7) An individual with a disability; and
- (8) A low-income individual who requires additional assistance to enter or complete an educational program or to secure or hold employment. (WIOA secs. 3(46) and 129(a)(1)(B)).

A disabled youth whose family does not meet the income eligibility criteria is to be considered a low-income individual if the youth's own income meets the income eligibility criteria or meets the income eligibility criteria for cash payments under any federal, state or local public assistance program.

#### B. Youth High Poverty Areas (HPA) Recruitment

The Florida Department of Economic Opportunity (DEO) has set the State of Florida's poverty rate threshold at a minimum 30 percent (30%).

Under the HPA, a youth participant who lives in an HPA is automatically considered to be a low-income individual and does not have to prove income for purposes of receiving WIOA services. The Contractor must use and maintain in the case file the DEO's Poverty Rate Map to determine if an individual lives in an HPA.

In accordance with Title 20 CFR, Part VI Section 681.210(c) the following barriers to employment are not required to be low-income:

- a. §681.210(c)(1) School Drop-Out
- b. §681.210(c)(2) Compulsory School Attendance
- c. §681.210(c)(4) Youth Offender
- d. §681.210(c)(5) Homeless Youth/Runaway
- e. §681.210(c)(6) Foster Care
- f. §681.210(c)(7) Pregnant or Parenting Youth
- g. §681.210(c)(8) Youth with a Disability
- \* Low income is not a requirement to meet eligibility for most categories for the OSY Program under WIOA. Low income is, however, a part of the criteria for youth who need additional assistance to enter or complete educational programs or to secure or hold employment under 20 CFR §681.210(c)(3) and §681.210(c)(9).

## C. TANF (applicable if TANF funding is allocated)

Under TANF a "family" as defined for the use of TANF funds, must include a pregnant individual or a parent with one or more minor children or a caretaker with one or more minor children. Note: Minor child means a child living at home with the parent or caretaker, or under nineteen years of age if the child is a full-time student in a secondary school or at the equivalent level of vocational or technical training and does not include anyone who is married or divorced. TANF eligible families can be:

- 1. Applicants (which means that they are applying to receive cash assistance);
- 2. Current participants (which means they are currently receiving cash assistance);
- 3. Former participants and currently earning up to 200% of the poverty level;
- 4. Eligible families who have never been on cash assistance are TANF eligible as described above and are earning up to 200% of the poverty level; or
- 5. A non-custodial parent of a child who is TANF eligible.

## The Four (4) purposes under the TANF Guidelines are:

✓ Purpose 1 - To "provide assistance to needy families so that the children may be cared for in their homes or in the homes of relatives." This might be applicable when a youth program might prevent a child's removal from home by keeping the child in school and preventing disruptive behavior, or when a program helps a young parent keep his or her children at home.

- ✓ Purpose 2 Intended to "end the dependence of needy parents on government benefits by promoting job preparation, work and marriage." This could apply where the youth program (such as an after-school or summer program) provides a supportive service, such as childcare, that enables the parents of its participants to work or prepare for work.
- ✓ Purpose 3 Intended to "prevent and reduce the incidence of out-of-wedlock pregnancies and establish annual numerical goals for preventing and reducing the incidence of these pregnancies." This could apply where a youth program: assists young people to stay in school; supervises youth in after school activities; assists to increase the youths' motivation and self-esteem; and/or assists with the prevention and reduction of out-of-wedlock teen pregnancies. Many types of youth programs can be supported under this purpose.
- ✓ Purpose 4 Intended to "encourage the formation and maintenance of two-parent families." According to some theories, programs which provide opportunities and motivation for disadvantaged boys to continue their education might make them more likely to become and stay married in the future. As such this is a potentially useful rationale that could be emphasized.

**NOTE:** In the case of youth who are receiving TANF cash assistance and have not received a high school diploma, the first path for which they are eligible is enrollment in a GED/high school program.

Youth applicants who do not meet eligibility requirements or youth who are not enrolled for participation shall be referred to other community and faith based organizations for assistance.

#### VII. PROGRAMMATIC RECORDS

- A. File Maintenance: The Contractor shall maintain complete case files for each youth participating in the program, from enrollment to follow-up, and a mandatory twelve (12) months after program exit. Participant records must be maintained, at all times, on-site and must be kept in a secure location with limited access to authorized personnel. The participants' files must include the documentation necessary to support all WIOA, the SFWIB and TANF eligibility, program services, and training activities.
  - 1. The following is a non-exhaustive list of forms/information that must be maintained for each youth, if applicable:
    - · Proof of income
    - Social security documentation
    - · Proof of family members living in the household
    - · Proof of address
    - · Proof of age
    - · Proof of residency/citizenship/work authorization
    - Selective service (if applicable)
    - · Risk factors for youth
    - · School documentation
    - WIOA Application/Intake Application Form
    - TANF Eligibility Form
    - ISS Plan
    - Pre and Post Academic Tests (TABE Test)
    - · Assessment results
    - Acknowledgement of Grievance Procedures
    - Signed copy of Grievance Procedures
    - I-9 Employment Verification Form
    - · Participant Verification Checklist
    - Work Assignment Form
    - Job Description
    - Case Management/Counseling Logs
    - Worksite Evaluation Forms
    - Worksite Maturity Evaluation Forms
    - Work readiness/employability documentation (pre- and post-tests)

- Emergency medical information
- Parent Consent Form
- Parent/Guardian Signature/Approval Form (if applicable)
- Parental Consent Form for Background Screening (if applicable)
- Authorization to Obtain Confidential Information Form
- Follow-up documentation
- · Goals set and attainments achieved
- Status changes/activity changes (for transfers)
- Credentials attained documentation
- Program exit documentation
- Incentive(s)
- Referrals
- ITA training related documentation (grades reports, book vouchers, Training Plan, PELL grant, Training Option Guide, attendance logs, class schedules, Rights & Responsibilities)
- Twelve (12) month follow-up documentation
- Other documents related to program activities completed by the participant
- Other information needed to document eligibility, participation, progress and results
- Counseling Logs (electronic)
- 2. The SFWIB shall provide the Contractor with a set of programmatic forms that include, but are not limited to:
  - Intake Application
  - Verification Check List
  - I-9 Employment Form
  - · Parent Consent Forms
  - Emergency Medical Form
  - Acknowledgement of Grievance Procedures
  - Incident/Injury Report Form
  - Worksite Agreement
  - Participant Sign-In and Out Logs
  - Participant and Supervisor Grievance Procedures
  - Supervisor Interview Questionnaire
  - Participant Interview Questionnaire
- 3. Transferred Participants: Upon receipt of transferred OSY Program participant files, the Contractor shall perform and complete the required service delivery to those participants who remain active in the OSY Program and follow-up services for those youth participant files that are closed.
- B. Data Entry: The Contractor shall be responsible for entering data in EMD/EM and the Workforce Management System (WFMS), if applicable, as required by the SFWIB. To track system data and performance on an ongoing basis, the Contractor shall enter participant information in EMD/EM in real time. Information pertaining to enrollment must be entered in EMD/EM within ten (10) days' of eligibility determination. All participant data, which details youth registration/enrollment, assessment, case management, program services, program activities, program exits, skill/credential attainments and follow-up services must be entered in EMD/EM.

#### VIII. PROGRAM OUTCOMES

The Contractor shall implement strategies geared toward achieving sustainable improvements in the areas of developmental need for the youth, and shall serve as the plan to improve youth outcomes by:

- Engaging, re-engaging and motivating the youth in educational and career development processes leading to high school graduation, college admissions and improved career knowledge and prospects; and
- Introducing a comprehensive, highly integrated program model that balances substantive educational, training, and employment components suitable to youth with different backgrounds, capabilities and expectations.

The Contractor's OSY Program must be designed to lead youth to self-sufficiency through the attainment of full-time, long-term employment, post-secondary opportunities or both.

#### IX. WORK ACTIVITIES DESCRIPTION AND REQUIREMENTS

The Contractor shall develop worksites for work experience activities internships and perform all administrative requirements that include, but are not limited to: worksite orientation, monitoring worksites, worksite inspections, worksite evaluations, payroll functions, supervisor and participant interviews.

## A. Year-Round and Summer Activities

In order to provide work activities to the maximum number of youth participants. A youth participant cannot receive payment for summer and year round work activities in the same program year. The youth can only participate in one work activity per program year.

#### 1. Summer Pay, Wage Rate and Work Hours

- Youth participants' (ages 16-18) compensation must at least be the Florida minimum hourly wage rate and involvement in the summer program cannot exceed 140 hours, during the entire summer program. In compliance with child labor laws, during the school year, youth ages 16-18 will only be allowed to work up to four hours a day. A total of 20 hours must include work readiness skills training (the 20 hours are inclusive in the maximum allotted 140 summer hours).
- Youth participants' (ages 19-24) compensation must at least be the Florida minimum hourly wage rate and involvement in the summer program cannot exceed 160 hours during the entire summer program. A total of 20 hours must include work readiness skills training (the 20 hours are inclusive in the maximum allotted 160 summer hours).

## 2. Year-Round Pay, Wage Rate and Work Hours

Youth participants' (ages 16-24) compensation must at least be the Florida minimum hourly wage rate and
involvement in year-round work activities cannot exceed 25 hours per week or a total of 240 hours for the
program year. A total of 20 hours must include work readiness/employability skills training and life skills
training (the 20 hours are inclusive in the maximum 240 allotted hours).

#### B. Payroll

The Contractor shall be responsible for the youth participants' payroll. The Contractor shall comply with all laws and regulations pertaining to Workers' Compensation. Coverage for Worker's Compensation will be supported by the State of Florida.

Subject to limitations found in applicable law, herein and the Contract, the Contractor has discretion to determine the number of hours a youth can participate in the work experience components for summer activities and internship activities for the year-round program.

The Contractor shall collect information on the hours worked and the educational sessions attended by each youth. The Contractor shall issue a payroll check to the participant and maintain appropriate signature logs verifying issuance and receipt of the payroll check.

If the youth is below the age of 18, Child Labor Laws must be strictly enforced. Refer to the Department of Labor's website for specific guidelines.

#### B. Contractor Worksite Responsibilities

The Contractor shall be responsible for worksite requirements including, but not limited to, the following:

1. Developing and identifying worksites/job opportunities and matching youth with the appropriate jobs.

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- 2. Monitoring all worksite activities.
- 3. Providing instructions to the worksite supervisor to ensure the development of youth work maturity skills, which include achievements, deficiencies and disciplinary actions.
- 4. Meeting with supervisors once per pay period to discuss youth performance and progress, and collecting time sheets for payroll determination.
- 5. Collecting and maintaining original sign-in and out logs for the actual hours worked and the educational session attended by each youth.
- 6. Performing worksite inspections and approvals.
- 7. Enforcing the Child Labor Laws and Occupational Safety and Health Administration Act (OSHA).
- 8. Completing and maintaining all worksite documentation and submitting copies to the SFWIB.
- 9. Maintaining a database system to track youths' statuses and activities.
- 10. Issuing payroll checks to participants and maintaining appropriate signature logs verifying issuance and receipt of the youth (s) checks.
- 11. Informing the Employer of Worksite Responsibilities and Restrictions as described in sections C and D below.

#### C. Employer Worksite Responsibilities

Worksite employers will be responsible for requirements including, but not limited to, the following:

- 1. Assigning a designated adult supervisor/alternate supervisor at each worksite throughout the youth's job assignment,
- 2. Maintaining time and attendance records of all youth.
- 3. Developing job descriptions related to the youth's job tasks.
- 4. Reporting any and all instances where youth are injured at the worksite immediately to the program case manager.
- 5. Ensuring a safe and sanitary working environment.
- 6. Completing and signing the Worksite Agreement.
- 7. Agreeing to comply with all provisions of the youth employment program and Worksite Agreement.
- 8. Providing adequate workspace and equipment for the youth.
- 9. Providing trained full time adult supervision while the youth is at the worksite.
- 10. Providing an orientation to all youth on the first day of work, which shall include job assignments, job descriptions, responsibilities, employer information, sign-in/out procedures, etc.
- 11. Ensuring that youth are supervised at all times and provide daily guidance and adequate supervision at all times.
- 12. Ensuring that all designated supervisors and alternate supervisors participate in a supervisory training prior to the work program start date.

#### D. Worksite Restrictions

Worksite employers and the Contractor shall be responsible for the following:

- 1. Ensuring that work components/sites are not sectarian, unionized, anti-union or political;
- 2. Performing background screening on youth at required worksites, such as day care centers and recreational aides;
- 3. Ensuring youth do not work beyond the hours allocated, as per the child labor laws contract;
- 4. Ensuring compliance with labor laws and that youth are not working or paid for overtime, sick, vacation or holiday time;
- 5. Ensuring youth do not perform activities on private property (residences);
- 6. Ensuring compliance with Child Labor Laws, if applicable;
- 7. Ensuring that work activities do not take place in any casino or other gambling establishment(s), or home based-businesses;
- 8. Ensuring that no current employee(s) will be displaced or contractual services cancelled due to the youth working at this site; and
- 9. Ensuring youth participants do not operate power tools.

#### X. QUALITY ASSURANCE (QA)

The Contractor must have an internal monitoring process to ensure that services are delivered in accordance with the administrative and programmatic requirements of WIOA and the SFWIB.

The purpose of the QA strategy is to facilitate self-assessment reviews to ensure the accuracy of data reported and collected. Customer files and data systems shall also be reviewed to: ensure data integrity and continuous improvement of

system operations; reduce the error rate of Workforce Area 23 to a three percent (3%) or less error rate; and ensure compliance with federal, state and local laws, transmittals, directives, policies, procedures and regulations.

- 1. As part of the QA process, the Contractor shall:
  - a. Ensure staff collaborates with the SFWIB's staff;
  - b. Ensure staff: is trained; implements concepts learned in training and from technical assistance; and conducts ongoing system and desk reviews to ensure policies and procedures are being followed and information systems and case files are properly updated and documented;
  - c. Conduct monthly Supervisory QA Reviews, as set forth in Exhibit E, Reporting Requirements, of 10% or 25 cases (whichever is less) of all Youth Programs with activities during the review period. These reviews shall be assessed and approved by the Program Director;
  - d. Use the approved QA Monitoring Tools to complete the required monthly Supervisory QA Reviews. The monitoring tools are updated and maintained on the SFWIB intranet, under Required Reports in the Monitoring Tool Template folder. Alternatively, the Contractor can refer to the following URL for access:

http://intranet:18112/sites/intranet/requiredReports

If the monitoring tools cannot be accessed, the Contractor's staff shall contact the Office of Continuous Improvement (OCI) QA Coordinator and request an electronic copy of the approved QA Monitoring Tools;

- e. Review and analyze a selected sample of participants' files;
- f. Review, examine, and assess qualitative and quantitative system participant data;
- g. Compare the previous SFWIB monitoring report to determine the extent to which the concerns have been addressed, if applicable;
- h. Review participant eligibility for program services;
- i. Review supporting documentation maintained in the participant's case file;
- j. Review, examine, and assess of the quality and the quantity of the services provided;
- k. Systematically approach/review caseload per Career Advisor ratio;
- I. Monitor and adhere to Equal Employment Opportunity (EEO) requirements.
- 2. The SFWIB QA Strategy involves a multi-layer process as follows:
  - a. At the conclusion of the case file review, the SFWIB will discuss the findings with the Contractor's staff and provide a copy of the completed review tool instrument. The discussion will include the strengths and deficiencies found in the review. The Contractor's Program Director will be provided an electronic copy of the entire completed review tool.
  - b. The Contractor shall be required to submit a Plan of Corrective Action (POCA) within ten (10) business (10) from the receipt of the QA Report if Contractor does not meet the stipulated three percent (3%) or less error rate. In order to complete the QA file review process, the Contractor shall be required to submit supporting documentation for all deficiencies noted, regardless of the error rate.
  - c. The final QA Monitoring report, which is completed annually, will count towards the CSSF Specifications for CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report (Attachment 1 of Exhibit D-Payment for Performance) Error Rate Performance Measure.
  - d. Failure to submit an acceptable POCA and/or failure to comply with previously accepted POCA measures may result in Contractor's placement on a Performance Improvement Plan (PIP), which will require the Contractor to submit weekly QA updates to the SFWIB's staff. The specific content required in the weekly updates will be presented in a formal PIP letter. The weekly updates will provide the SFWIB with confirmation that Contractor's staff is making every effort to follow federal, state and local policies, while minimizing errors and preventing deficiencies.

- e. If the Contractor is on a PIP, the SFWIB's staff will conduct a follow-up review (file and/or system) and provide a QA Report in order to identify training, provide technical assistance and conduct follow-up reviews to ensure that policies and procedures are correctly implemented within 90 days' of the issuance of the PIP.
- f. If at any time the SFWIB identifies a deficiency, the Contractor may be subject to a PIP. The PIP includes, but is not limited to: setting up a schedule of ongoing review of cases, on-site QA reviews, provision of written and/or on-site technical assistance to Contractor for improvement until the errors identified have been corrected and an acceptable level of improvement has been demonstrated in the QA process and/or demonstration of reduction in the error rate. It is the Contractor's responsibility to implement best practices, develop corrective actions plans, and correct and prevent deficiencies.
- g. Failure to demonstrate compliance with the PIP during the specified timeframe may result in an extension of the PIP or a breach of contract as determined by the SFWIB's staff.

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## CODE OF BUSINESS ETHICS AFFIDAVIT

Code of Miami-Dade County Section 2-8.1(i)

I, being duly sworn, hereby state and certify that this firm has adopted a Code of Business Ethics that is fully compliant with the requirements of Section 2-8.1(i) of the Code of Miami-Dade County as amended. I further acknowledge that failure to comply with the adopted Code of Business Ethics shall render any contract with Miami-Dade County voidable, and subject this firm to debarment from County work pursuant to Section 10-38(h)(2) of the Code of Miami-Dade County as amended. I further acknowledge that failure to submit this affidavit shall render this firm ineligible for contract award. By: Sonia Lopez, President and CEO, Executive 2/3-7/2/6/9/9/5/5/ Director/Program Director Federal Employer Identification Number Printed Name of Affiant and Title Cuban American National Council, Inc. Printed Name of Firm 1223 S.W. 4th Street, Miami, Florida 33135-2407 Address of Firm SUBSCRIBED AND SWORN TO (or affirmed) before me this 3th day of 5dy 20/8 as identification. He/She is personally known to me or has presented \_ Type of identification Print or Stamp Name of Notary

Notary Public - State of Flaids

Notary Public State of Florida
Gabriela Muslet
My Commission GG 182158
Expires 02/04/2022

Notary Seal

## ADMINISTRATIVE CHECKLIST FOR CONTRACT COMPLIANCE SELF-ASSESSMENT QUESTIONNAIRE

This certification is to assure CareerSource South Florida (CSSF) that the contracted Agency has adequate administrative procedures in place to ensure that funds disbursed by CSSF will be safeguarded as outlined in the Office of Management and Budget (OMB) Circulars and the Code of Federal Regulations (CFR). This certification is not a waiver concerning Administrative, Programmatic, or Quality Assurance Monitoring. CSSF reserves the right to conduct on site monitoring of contracted Agencies, as it deems necessary.

Please answer all questions by checking off the applicable box. If you need to provide additional information or cannot respond to a question, please attach an explanation on a separate page or contact Dulce M. Quiñones, CFE, CFSA, FCWP-1, Contracts Compliance Supervisor, CSSF Office of Continuous Improvement (OCI) at (305) 929-1530.

A letter precedes each of the items in this tool as follows:

- **M** = Mandatory or required item denotes items that are the minimum standards and for which full compliance is required.
- **R** = Recommended item or denotes best practice items that, while not required, are considered best practice in the administration of grants.

Please provide a brief explanation on any negative response indicated.

| Prior Assessments & Corrective Actions Objective:  |                               |
|--|-------------------------------|
| To determine the Agency's prior performance and its ability to implemen<br>improve management and meet contractual requirements. | t new procedures as needed to |
| ${f M}$ — Review last year's assessments of the Agency's Administration and following questions:                                 | answer the                    |
| M - Were the prior assessment results shared with management?  | Yes No N/A                    |
| M - Was A Corrective Action Plan submitted by the Agency?  | Yes No N/A                    |
| M - Was the Corrective Action Plan submitted on time?  | Yes No N/A                    |
| M - Were the proposed corrective actions acceptable to the funding age   |                               |
| M - Were the corrective actions implemented?   | Yes No N/A                    |
| If Yes, when?  |                               |
| If No, please elaborate (attach additional pages as needed)  |                               |
|  |                               |
|  |                               |
| M - Did the corrective actions implemented correct the problem(s)?   | Yes No N/A                    |
| If No, please elaborate (attach additional pages as needed)  | TCS NO N/A                    |
|  |                               |
|  |                               |
| <b>M</b> - Are there any findings, areas of concerns, or other issues that need to or reviewed during the current year?          | o be revisited Yes No N/A     |
| If Yes, please elaborate (attach additional pages as needed)   |                               |
|  |                               |
|  |                               |
|  |                               |
| Additional Comments:   |                               |
|  |                               |
|  |                               |
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|  |                               |

## **Administration and Governance**

|  |   | · · · · · · · · · · · · · · · · · · ·  | A STATE STATE   | 24.2,4 0 |           |
|--|---|--|-----------------|----------|-----------|
| Dbjective:   |   |  | (               |          | 1         |
| o determine the capabilities, c  | ultural competency and  | involvement of the Agency's Boar   | d of Direc      | ctors (t | BOD)      |
| o serve the target populations   | and that their procedul   | res follow those recognized as bes   | t practice      | )<br>    |           |
| - Is there a complete and up   | dated BOD list available  | e? To be considered complete, the  | : [ ] ·         |          |           |
| BOD list should include ea   | ach member's position,  | field of expertise, direct contact   | : Yes           | No       | N/A       |
| information (address, phon   | e, e-mail, and fax), gen  | der, race, ethnicity, and expiration   | 1               |          |           |
| term of the position.  | , , ,   |  |                 |          |           |
| - Does the membership of t   | he BOD include experti  | se that would promote the prope  | r               |          |           |
| operation of the Agency ar   | nd further the goals of t   | he program?  | Yes             | No.      | N/A       |
| The DOD should include in  | dividuals with experience   | ce in administration, contracts, and   | 1               |          |           |
| The BOD Should include in  | lition the ROD should i   | include individuals with experience  |                 |          |           |
| riscai management. In adu  | gools (i.e. physician fo  | or health programs, a teacher fo   | r               |          |           |
| in pursuing the program  | goals (i.e. physician ic  | r Uand Chart Programs)   | •               |          |           |
| training programs, or child  | development expert to   | tions served by the Agency?  |                 |          |           |
| R - Is the BOD ethnically repre  | esentative of the popula  | itions served by the Agency:   | Vac             | No       | NI/A      |
|  |   |  | Yes             | No       | IN/A      |
| ₹ - Does the Agency provide p  | ore-service and in-service  | e training to Board members?   |                 |          |           |
|  |   |  | Yes             | No       | N/A       |
| R - Does the BOD have a well   | -developed structure (o   | ommittees)?  |                 |          |           |
| List the active committees   | and names of the mem  | bers   | Yes             | No       | N/A       |
|  |   |  |                 |          |           |
|  |   |  |                 |          |           |
|  |   |  |                 |          |           |
|  |   |  |                 |          |           |
| •  | ·   |  |                 |          |           |
|  |   |  |                 |          |           |
| R - Does the Agency have a c   | learly defined Strategic  | Plan?  |                 |          |           |
| N Bocs the right of have a s   |   | •  | Yes             | No       | N/A       |
|  |   |  |                 |          |           |
| P Door the BOD receive and   | t review an Annual Ren  | ort from the Agency's Staff?   |                 |          |           |
| <b>R</b> - Does the BOD receive and  | l review an Annual Rep  | ort from the Agency's Staff?   | Yes             | No       | N/A       |
|  | l review an Annual Rep  | ort from the Agency's Staff?   | Yes             | No       | N/A       |
| R - Does the BOD receive and Additional Comments:  | i review an Annual Rep  | ort from the Agency's Staff?   | Yes             | No       | N/A       |
|  | i review an Annual Rep  | ort from the Agency's Staff?   | Yes             | No       | N/A       |
|  | i review an Annual Rep  | ort from the Agency's Staff?   | Yes             | No       | N/A       |
| Additional Comments:   |   | ort from the Agency's Staff?   | Yes             | No       | N/A       |
| Additional Comments:  BOD Meetings, Minutes ar   |   | ort from the Agency's Staff?   | Yes             | No       | N/A       |
| Additional Comments:  BOD Meetings, Minutes ar   | nd Resolutions  |  |                 |          |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in   | nd Resolutions  | ort from the Agency's Staff?  rd of Directors; and that their pr   |                 |          |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  | nd Resolutions<br>avolvement of the Boar  |  |                 |          |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise. R – How often does the BOD   | nd Resolutions  nvolvement of the Boar meet? (Check one)  | rd of Directors; and that their pr   | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  | nd Resolutions  nvolvement of the Boar  meet? (Check one)  Monthly  | rd of Directors; and that their pr<br>Annually   |                 |          |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise. R – How often does the BOD   | nd Resolutions  nvolvement of the Boar meet? (Check one)  | rd of Directors; and that their pr   | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise. R – How often does the BOD   | nd Resolutions  nvolvement of the Boar  meet? (Check one)  Monthly  | rd of Directors; and that their pr<br>Annually<br>Semi-annually  | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board   | nd Resolutions  avolvement of the Boar  meet? (Check one)  Monthly  Quarterly  Other (specify)  | rd of Directors; and that their pr<br>Annually   | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise. R – How often does the BOD   | nd Resolutions  avolvement of the Boar  meet? (Check one)  Monthly  Quarterly  Other (specify)  Monthly   | rd of Directors; and that their pr<br>Annually<br>Semi-annually  | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board   | meet? (Check one)  Monthly  Other (specify)  Monthly  Other (specify)  Quarterly  | rd of Directors; and that their pr Annually Semi-annually Annually   | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  | meet? (Check one)  Monthly  Quarterly  Other (specify)  Monthly  Ounthly  Other (specify)  Other (specify)  Other (specify)   | rd of Directors; and that their pr Annually Semi-annually Annually Semi-annually                                       | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board   | meet? (Check one)  Monthly  Other (specify)  Monthly  Other (specify)  Monthly  Other (specify)  Monthly  Monthly  Monthly  Monthly                                   | rd of Directors; and that their pr Annually Semi-annually Annually Semi-annually Annually Annually                     | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  | meet? (Check one) Monthly Quarterly Monthly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly                     | rd of Directors; and that their pr Annually Semi-annually Annually Semi-annually                                       | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  | meet? (Check one)  Monthly  Other (specify)  Monthly  Other (specify)  Monthly  Other (specify)  Monthly  Monthly  Monthly  Monthly                                   | rd of Directors; and that their pr Annually Semi-annually Annually Semi-annually Annually Annually                     | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  Committees                            | meet? (Check one)  Monthly Quarterly Other (specify) Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly  | rd of Directors; and that their pr  Annually Semi-annually Annually Semi-annually Annually Semi-annually Semi-annually | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  | meet? (Check one)  Monthly Quarterly Other (specify) Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly  | rd of Directors; and that their pr  Annually Semi-annually Annually Semi-annually Annually Semi-annually Semi-annually | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  Committees                            | meet? (Check one)  Monthly Quarterly Other (specify) Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly  | rd of Directors; and that their pr  Annually Semi-annually Annually Semi-annually Annually Semi-annually Semi-annually | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  Committees                            | meet? (Check one)  Monthly Quarterly Other (specify) Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly  | rd of Directors; and that their pr  Annually Semi-annually Annually Semi-annually Annually Semi-annually Semi-annually | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  Committees                            | meet? (Check one)  Monthly Quarterly Other (specify) Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly  | rd of Directors; and that their pr  Annually Semi-annually Annually Semi-annually Annually Semi-annually Semi-annually | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  Committees  Please indicate the dates | meet? (Check one)  Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Softhe last three (3) Both | rd of Directors; and that their pr  Annually Semi-annually Annually Semi-annually Annually Semi-annually Semi-annually | ocedures        | follow   |           |
| Additional Comments:  BOD Meetings, Minutes ar Objective: To determine the level of in recognized as best practise.  R – How often does the BOD Full Board  Executive Board  Committees                            | meet? (Check one)  Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Other (specify) Monthly Quarterly Softhe last three (3) Both | rd of Directors; and that their pr  Annually Semi-annually Annually Semi-annually Annually Semi-annually Semi-annually | ocedures<br>Yes | follow   | those N/A |

|   | Ex       | hibit   | U            |
|---|----------|---------|--------------|
|   | Yes      | No      | N/A          |
| <b>R</b> - Do minutes indicate that budgetary, financial, and programmatic information is presented to the board? |          | No      | N/A          |
| M - Does an authorized representative of the BOD sign the minutes?  | Yes      | No      | N/A          |
| M - Are BOD resolutions properly executed and documented in the meeting minutes?                                  | Yes      | No      | N/A          |
| M - Are BOD resolutions signed by an authorized BOD representative?   | Yes      | No      | N/A          |
| Comments:   |          |         | <del> </del> |
|   |          |         |              |
| Agency Policies   |          |         |              |
| Objective:  |          |         |              |
| To ensure that the Agency has a set of policies that establish proper operating procedur                          | es and a | adhere. | nce to       |
| the law governing its operations. A well developed set of policies and procedures safegu                          | uard the | : Ageno | cy and       |
| its funders by clarifying expected behavior. These policies may be included in the emplo                          | yee ma   | nual.   |              |
| M - Does the Agency have a written Personnel Policy?  |          |         |              |
|   | Yes      | No      | N/A          |
| M - Does the Agency have an Accounting Policy and Procedures Manual?  | Yes      | No      | N/A          |
| M - Does the Agency have a written Drug-Free Workplace Policy?  | Yes      | No      | N/A          |
| M - Does the Agency have a written Equal Employment Opportunity Policy?   | Yes      | No      | N/A          |
| M - Does the Agency have a written Florida Clean Indoor Air Act Policy?   | Yes      | No      | N/A          |
| M - Does the Agency have a written Family and Medical Leave Policy?   | Yes      | No      | N/A          |
| M - Does the Agency have written procedures to protect client confidentiality?                                    | Yes      | No      | N/A          |
| M - Does the Agency have a written policy regarding Nepotism?   | Yes      | No      | N/A          |
| M - Does the Agency have clear policies addressing access to public records?                                      | Yes      | No      | N/A          |
| M - Does the Agency have an Affirmative Action policy?  | Yes      | No      | N/A          |
| M - Does the Agency have written Client Grievance procedures?   | Yes      | No      | N/A          |
| <b>M</b> – Does the Agency have written guidelines or a methodology to distribute incentive payments?             | Yes      | No_     | N/A          |
| M - Does the Agency have a written Code of Ethics?  | Yes      | No      | N/A          |
| M - Does the Agency have a written policy regarding Conflict of Interest?   | Yes      | No      | N/A          |
| M - Does the Agency have a written Sexual & Unlawful Harassment Policy?   | Yes      | No      | N/A          |
| <b>R</b> — Does the Agency have written emergency plans/procedures? (This may be a requirement for some funders)  |          |         |              |
| requirement for some randors,   |          |         |              |

Yes

No N/A

|  |             | Exhibi     | t C         |
|--|-------------|------------|-------------|
| <b>M</b> – Does the Agency have a written Health Insurance Portability and Accountability Act (HIPAA) Policy, to include information related to appropriate              |             |            |             |
| sanctions against workforce members who violate its privacy policies and procedures or the Privacy Rule?   | Yes         | No         | N/ <i>I</i> |
| <ul> <li>M — Does the Agency have a written Policy related to Florida Statute 112.3187</li> <li>— the Whistleblower's Act?</li> </ul>                                    |             |            |             |
|  | Yes         | No         | N/A         |
| <b>M</b> — Does the Agency have a written Policy to include information related to the reporting knowledge or reasonable suspicion of abuse, neglect, or exploitation of | Yes         | No         | N/          |
| a child, aged person, or disabled adults?  | 165         | 110        | N/          |
| Additional Comments:   |             |            |             |
|  | <u></u>     |            |             |
|  | <u> </u>    |            |             |
|  |             |            |             |
|  |             |            | ·           |
| Organizational Structure   |             | (독일생생(원교장) |             |
| Objective:   | 2 1 221     |            | I           |
| Availability and familiarity with the Agency's By-Laws and Articles of Incorporation   | are cons    | sidered b  | est         |
| practices in the admininstration of a non-profit organization. In addition, a clear  | organiza    | itional ch | art         |
| provides an overview of the chain of command helpful both for the internal staff and   | d outside   | e reviewe  | rs.         |
| M - Is the Agency registered with the State of Florida Secretary of State?   | Yes         | No N       | /A          |
| M - Are the Agency's Articles of Incorporation available for review?   | 163         | 140 14     | <u>/A</u>   |
| M - Are the Agency's Articles of Theorporation available for review.   | Yes         | No N       | 7A          |
| M - Are the Agency's By-Laws available for review?   | Yes         |            | /A          |
| R - Is there an organizational chart available that reflects the current organization<br>of the Agency and provides clearly delineated chain-of-command?                 | Yes         | No N       | /A          |
| R - Is there an organizational chart for the program(s) funded and does it provide<br>a clearly delineated chain-of-command?   | Yes         | No N       | I/A         |
| Additional Comments:   |             |            |             |
|  |             |            |             |
|  |             |            |             |
|  |             |            |             |
| Client Participation   |             |            |             |
| Objective:   |             |            |             |
| To identifythe Agency's efforts to involve the populations served in the operations  | of the ag   | gency an   | d in        |
| the manner services are provided.  |             |            |             |
| R - Does the Agency perform any Needs Assessment activities?   | Yes         | No I       | V/A         |
| R - Does the Agency have a mechanism in place to monitor and respond to clien  |             | 110 1      | 4/71        |
| comments and complaints in a systematic matter?  | Yes         | No 1       | 1/A         |
| R - Does the Agency have procedures to involve the consumer in the decision making   |             |            |             |
| process? Check all that apply  | Yes         | No I       | 17A         |
| Consumer representatives in BOD?   |             |            |             |
| Community Advisory Board or Committee?   |             |            |             |
| Consumer Evaluation Survey?  |             |            |             |
| Other? Please explain:   | <del></del> |            |             |

Additional Comments:

|  | Exhibit C                                |
|--|--|
|  |  |
| Personnel  |  |
| General  |  |
| Objectives:<br>These questions provide an overview of the capabilities of the Agency in managing<br>issues and establising and following its own procedures as required by best practises.   | human resources                          |
| M - Are the policies and procedures included in the Personnel Policy followed?   | Yes No N/A                               |
| <b>M</b> - Does the Agency have established Job Qualifications that adhere to CSSF contractual requirements?   | Yes No N/A                               |
| M - Are employee records securely stored (under lock & key)?   | Yes No N/A                               |
| M - Are Equal Employment Opportunity, Worker's Compensation, Family and Medical<br>Leave Act, Child Labor Act, Fair Labor Standard Act, Minimum Wage, Migrant<br>Seasonal Workers Protection, E-Verify and other mandated or relevant posters<br>conspicuously displayed by the agency?  | Yes No N/A                               |
| M - Review staffing levels and current vacancies. Does the agency have problems with staff turnover?   | Yes No N/A                               |
| If Yes, has the agency taken steps to resolve the issue?  Explain and provide documentation, if available, to document the Agency's efforts.   | Yes No N/A                               |
| (attach additional pages as needed)  |  |
|  |  |
|  |  |
| Additional Comments:   |  |
| ·  |  |
|  |  |
|  |  |
| Personnel/Employee File Objective:   |  |
| To ensure that the Agency properly documents how employees are screened for a phow employees are informed of the policies governing their work and how they would addition, these questions seek to determine the Agency's capability to maintain requirements and abide by requirements regarding their staff such as testing, qualifications, licenses | ld be evaluated. In<br>red documentation |
| Select a random sample of employee files and review them to determine whet documentation is present and current. Note that Agencies that subcontract with indi similar files for the subcontracted individuals and those are to be reviewed following that personnel files.  | ther the following viduals must keep     |
| <ul> <li>M - Signed job application (resume is not sufficient) or subcontract detailing the<br/>scope of services to be provided.</li> </ul>   | Yes No N/A                               |
| M - Proof of education (copies of diplomas, degrees, and/or transcripts).  | Yes No N/A                               |

| Personnel/Employee File  |           | A 18 18 18 | jan e       |
|--|-----------|------------|-------------|
| M - Required licenses and/or certifications (if applicable, they must be current).   | Yes       | No         | N/A         |
| <ul> <li>M - Background screening (must be renewed according to program requirements).</li> <li>This may be required for some staff working with children or youth.</li> </ul> | Yes       | No         | N/A         |
| M – Signed job description with performance standards.   | Yes       | No         | N/A         |
| M - Annual Performance/Employee Evaluation.  | Yes       | No         | N/A         |
| M – U.S. Citizenship and Immigration Services Form I-9.  | Yes       | No         | N/A         |
| M – Current W-4.   | Yes       | No         | N/A         |
| M - Proof of achievement of required hours of training (i.e. Tier 1).  | Yes       | No         | N/A         |
| M - Proof of receipt of the Agency's Policy & Procedures by the employees.   | Yes       | No         | N/A         |
| M – Drug-free workplace statement.   | Yes       | No         | N/A         |
| R – Evidence of Health Insurance Portability and Accountability Act (HIPAA) training.  | Yes       | No         | N/A         |
| R - Evidence of Information Security Obligations training.   | Yes       | No         | N/A         |
| R – Evidence of Privacy Policies and Procedures training.  | Yes       | No         | N/A         |
| Additional Comments:   |           |            |             |
|  |           |            |             |
| Payroll Records  |           |            |             |
| Objective: To determine if the Agency has appropriate procedures to track the payroll costs and with those approved by the funding agency.                                     | d that th | hese co    | oincide     |
| M - Does staff, including management, document their work hours through a tim<br>sheet or punch clock?   | e Yes     | No         | N/A         |
| M - Are time records signed by both the employee and/or the supervisor?  | Yes       | No         | N/A         |
| M - Payroll Registers: <ul> <li>Do they include staff name, salary, hours worked, payroll period, an deductions?</li> </ul>  |           | 7 [        | N/A         |
| Do they reflect employee's time allocation among programs?   | Yes       | No         | ] []<br>N/A |

| <del>,</del> | ·   |                        | Exhib      | oit C                                    |
|--------------|---|------------------------|------------|--|
| М -          | <ul> <li>Personnel Activity Reports (PARs) or equivalent forms:</li> <li>Reflect an after-the-fact determination of the actual activity of each employee?</li> </ul>                  |                        |            |  |
|              | Account for the total activity for which employees are compensated?   |                        |            |  |
|              | - Completed at least monthly?   |                        |            |  |
|              | If No, please explain. (attach additional pages as needed)  |                        |            |  |
| M -          | - Do employees' positions and salaries match the budget approved by the funding agency?   | Yes                    | No         | N/A                                      |
| M            | - For employees charged to the program, does the recorded time worked matches<br>time paid as reflected in the payroll register?  | Yes                    | No         | N/A                                      |
| Ad           | Iditional Comments:   |                        |            |  |
| · ·          |   |                        |            |  |
|              |   | 18 <u>3</u> 832.33     | Tel Macily | 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 |
|              | ayroll Taxes  | Turner ty av in i av i | 1000       |  |
| U            | bjective:<br>o ensure that the Agency is calculating and remitting all payroll taxes, includ  | ina une                | emplov     | ment                                     |
| 10           | ompensation, to the appropriate agencies in a timely manner.  |                        | ,          |  |
| M            | - Are withholding and FICA taxes deposited on a timely basis and in accordance  |                        |            |  |
| F-1          | with payroll register data?   | Yes                    | ИО         | N/A'                                     |
| М            | I - Was the Quarterly IRS Form #941 properly completed, submitted, and payroll taxes timely remitted to the regulatory agency? (Trace payment to bank statement)                      | Yes                    | No No      | N/A                                      |
| M            | - Was the Quarterly Florida Form #UCT-6 properly completed, submitted and Unemployment Compensation taxes timely remitted to the regulatory agency? (Trace payment to bank statement) | Yes                    | No         | N/A                                      |
| М            | I - Is the Yearly IRS Form #990 properly completed, submitted, and paid on time?  |                        |            |  |
| •            | (Trace payment to bank statement)   | Yes                    | No         | N/A                                      |
| M            | • Were all Tax or Insurance payments made on time (by due date)?  | Yes                    | No         | N/A                                      |
|              | If No above, were interest and penalties assessed against the agency?   | Yes                    | No         | N/A                                      |
|              | If interest and penalties were assessed, were these costs allocated to any public funding source?   | Yes                    | No         | N/A                                      |
| M            | 1 - Are IRS W-2 Forms distributed in a timely manner to current and prior employees?  | Yes                    | No         | N/A                                      |
| -            | 1 - Were the IRS 1090 Forms distributed in a timely manner to all contract  |                        |            |  |

employees?

M – Was the Social Security filing done in a timely manner?

Additional Comments:

ИО

|  |   | Exhibit C           |
|--|---|---------------------|
| Payroll Taxes  |   |                     |
|  |   |                     |
|  |   |                     |
|  |   |                     |
| Other Personnel Related Payments   |   |                     |
| Objective: To ensure that fringe benefit payment and ensures continued coverage and compliance v           |   | at avoids penalties |
| M — Are payments to the following made in a time   |   |                     |
| Health Insurance Provider  |   |                     |
|  | •                                       | Yes No N/A          |
| <ul> <li>Life Insurance Provider</li> </ul>  |   | Yes No N/A          |
| <ul> <li>Dental Insurance Provider</li> </ul>  |   |                     |
| Violen Terrore Breedeler   |   | Yes No N/A          |
| <ul> <li>Vision Insurance Provider</li> </ul>  |   | Yes No N/A          |
| <ul> <li>Other Insurance Provider(s). Please list:</li> </ul>  | <u> </u>                                |                     |
|  |   | Yes No N/A          |
| M - If the Agency offers a retirement plan, are  |   |                     |
| employer contribution deposited/submitted in<br><b>M</b> – If the Agency offers a defined contribution ret |   | Yes No N/A          |
| eligible (need not be participating) staff, was  | · ·                                     | Yes No N/A          |
| Additional Comments:   |   |                     |
| Additional Comments.   |   |                     |
|  |   |                     |
| Fiscal   |   |                     |
| General  | \$1000000000000000000000000000000000000 |                     |
| Objective:   |   |                     |
| To obtain a picture of the Agency's overall fiscal of M - Are internal policies and procedures as lister   | <del></del>                             | \/                  |
| and Procedures Manual followed? This can be  |   |                     |
| gauge familiarity with the manual or by choos  |   |                     |
| adherence to it.   |   |                     |
| <b>M</b> - Review the distribution of fiscal duties (i.e. w the check, who mails the payment). Is the      |   |                     |
| safequard assets?  | distribution of duties adequate t       | o res no nya        |
| M - Chart of Accounts:   |   |                     |
| <ul> <li>Does it include general ledger account code status?</li> </ul>                                    | es, account descriptions and accour     | Yes No N/A          |
|  |   | 140 1471            |
| Does it support proper allocation by having property identified by program?                                | ng revenue and expense categorie        | البيبيا لنسبيا      |
| properly identified by program?  |   | Yes No N/A          |
| Does it have an unallowable cost account of acceptance.  | code to properly identify unallowabl    |                     |
| costs?  M - Indirect Cost.   |   | Yes No N/A          |
| <ul> <li>Is there a cost allocation plan in writing and used?</li> </ul>                                   | d is it representative of the allocatio | n Yes No N/A        |

| M - Review the Agency's cost allocation plan for reasonableness (i.e. are the indirect costs charged to the program representative of the program's size as compared to others operated by the agency?). Is it in compliance with the Title 2 Code of Federal Regulations, Subpart F, and Appendix IV to Part 200? | Yes              | No               | N/A            |
|--|------------------|------------------|----------------|
| Additional Comments:   |                  |                  |                |
|  | le sindersi      | 4130 C/          | 9 St edel      |
| Bank   | <u> 18 04.5.</u> |                  |                |
| Objective: To ensure that the Agency has the appropriate cash flow to meet the needs of the paramagement keeps abreast of the Agency's cash flow, and that it has taken steps to paramagement activities.  | rograi<br>rotect | n, the<br>itself | at its<br>from |
| <b>M</b> - Review bank statements to determine the cash flow position of the Agency.   |                  |                  | 1              |
| <ul> <li>Do bank statements reflect returned checks due to insufficient funds?</li> </ul>  | Yes              | No               | N/A            |
| – Do bank statements reflect a positive balance at the end of the month?   | Yes              | No               | N/A            |
| M - Are bank statements reconciled monthly?  | ☐☐<br>Yes        | No               | N/A            |
| M - Are adjustments properly documented and explained?   | Yes              | No               | N/A            |
| M - Do the preparer and the immediate supervisor sign the reconciliation?  | Yes              | No               | ] [<br>N/A     |
| M - Are checks pre-numbered?   | Yes              | No               | ] [<br>N/A     |
| R - Do checks have an expiration date? To limit liability, it is recommended that check<br>be marked with an expiration date, for example "Void after 90 days." (Some<br>funders have guidelines and requirements as to what the valid period of a check<br>may be.)   | Yes              | No               | N/A            |
| <ul> <li>M – Does Agency have a policy for signing checks (i.e. checks in excess of x amount require two signatures)?</li> <li>Note Agency's policy:</li> </ul>  | Yes              | No               | N/A            |
| R – Are blank checks and the specimen signature stamp stored securely (under lock and key)?  | Yes              | No               | N/A            |
| R – Are voided checks mutilated in some manner (i.e. signature section removed, perforated)?   | Yes              | No               | N/A            |
| Additional Comments:   |                  |                  |                |
|  |                  | ns (V-V)         |                |
| Objective: To ensure that the Agency has an accounting system that properly tracks all financial program.  | ıl activ         | ities f          | or the         |
| <ul> <li>M - Does the Accounting System include these major components:</li> <li>Cash Receipts Journal? (i.e. deposit log, receipts book)</li> </ul>   |                  | <u> </u>         | <u> </u>       |
|  | Yes              | No               | N/A            |
| - Cash Disbursements Journal? (i.e. check register)  | Yes              | No               | N/A            |
| Accounts Payable?  | Yes              | No               | N/A            |

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|  |   | Exhi                  | bit C      |
|--|---|-----------------------|------------|
| Accounts Receivable?   | Yes                                     | No                    | N/A        |
| <ul><li>General Ledger?</li></ul>  | Yes                                     | No                    | N/A        |
|  | 162                                     | 140                   | IN/A       |
| M - Are entries to journals performed in a timely manner (approximately 30 days)?  | Yes                                     | No                    | N/A        |
| M - Are Receipts and Disbursements reconciled monthly with the General Ledger?   | Yes                                     | No                    | N/A        |
| M - Are adjustments properly documented and explained (journal entries)?   | Yes                                     | No                    | N/A        |
| Additional Comments:   |   |                       |            |
|  |   |                       |            |
|  |   |                       |            |
|  |   | 1967 <b>1</b> 85.     | W(90000)   |
| Budget Objective:  | ( * * · · · · · · · · · · · · · · · · · | Page Labour Appleance | Samerica ( |
| To ensure that the Agency's expenditures match those approved by the funder a matches the needs of the program.  | nd tha                                  | t the b               | udget<br>  |
| M — Does the Agency maintain an agency-wide budget by funding source and<br>expenditure category?  | Yes                                     | No                    | N/A        |
| R - Does the Agency prepare a cash-flow analysis (expenditures vs. revenues) at  | Yes                                     | No                    | N/A        |
| least quarterly?   | Yes                                     | NO                    | IN/A       |
| M – Does the Agency prepare a Budget Variance Report or otherwise track<br>expenditures versus budgeted amounts on a regular (not more than quarterly)<br>basis?                                       | Yes                                     | No                    | N/A        |
| <ul> <li>M - Do expenditure rates follow those expected from the budget approved by the funder?</li> <li>If No, can the Agency explain variances or is there a plan of action to reallocate</li> </ul> | Yes                                     | No                    | N/A        |
| resources?   | Yes                                     | No                    | N/A        |
| Additional Comments:   |   |                       |            |
|  |   |                       |            |
|  |   |                       |            |
|  |   |                       |            |
| Accounts Payable   |   |                       | Ç.         |
| Objective: To ensure that payments are properly documented and that the Agency have proc   | redures                                 | to pro                | tect its   |
| assets from unnecessary expenditures such as penalties and duplicate payments.   |   |                       |            |
| Select a random number of charges from the general ledger provided and test to   | )                                       |                       |            |
| determine the following: <b>R</b> — Are payments generated by an original invoice?   |   | , <sub> </sub>        |            |
| K - Are payments generated by an original involce:   | Yes                                     | No                    | N/A        |
| M — Do invoices detail the number of units, description, unit cost, and total?   | Yes                                     | No                    | N/A        |
| M — Is payment approved by authorized staff/management?  | Yes                                     | ] No                  | N/A        |
| M – Are invoices effectively cancelled to avoid duplicate payments? (i.e. marked "Paid")   | Yes                                     | No                    | N/A        |
| M – Do check and invoice amounts agree?  | Yes                                     | ] [<br>No             | N/A        |
| M - Are invoices paid in a timely manner? (i.e. within 30 days)  | Yes                                     | l No                  | N/A        |

|   | Exhibit C                    |
|---|------------------------------|
| M — Are cancelled or imaged checks (front and back) available?  | Yes No N/A                   |
| M – For Tax-exempt Agencies ONLY,<br>Is the Agency paying Sales Taxes?<br>If YES, is the Agency filing for Sales Tax refunds from the State Departme<br>Revenue?  | Yes No N/A  nt of Yes No N/A |
| Comments:   |                              |
|   |                              |
| Petty Cash  |                              |
| Objective: To ensure that cash expenditures are only used to meet small emergency negoverning the petty cash are designed to safeguard the assets of the program M – Does the Agency use a petty cash fund for any program expenses?  | and the Agency.              |
| If No an N/A akin this postion  | Yes No N/A                   |
| If No or N/A, skip this section.  If Yes, review petty cash policies and procedures for the following:  |                              |
| Is the petty cash fund balanced periodically?   | Yes No N/A                   |
| <ul><li>Is petty cash used ONLY for small purchases (less than \$15)?</li></ul>   | Yes No N/A                   |
| – Does Agency have a policy to perform "surprise" checks on the fund?   | Yes No N/A                   |
| — Is there documentation that such policy is implemented?   | Yes No N/A                   |
| — Is the petty cash funding replenished ONLY by check?  | Yes No N/A                   |
| Are the petty cash funds securely stored (under lock & key)?  | Yes No N/A                   |
| <ul> <li>Are the expenses authorized and signed by a person other than the cust<br/>or person receiving money?</li> </ul>   |                              |
| <ul> <li>Is documentation available to back up the expenditures of the petty<br/>funds?</li> </ul>  |                              |
| Additional Comments:  |                              |
|   |                              |
| ·   |                              |
| Documentation Protocols   |                              |
| Objective: To ensure that the Agency has policies in place to protect itself and its cases safeguarding its documentation and storing it as required by law.  | lients by                    |
| M – Does the Agency have a policy to maintain and store documentation as<br>by law and the individual funders?<br>Note that each program, funder, and the IRS have different storage required.<br>In addition, fiscal documentation and client files may have different requirements under the same contract. When documents fall in more to category, they must be stored for the longest period required. | Yes No N/A rements. storage  |
| M - Does the Agoncy have policies to safeguard client confidentiality?  |                              |

|   |                          | Exhibit C  |              |  |  |
|---|--------------------------|--|--------------|--|--|
| M – Are hard copy files kept under lock and key?  | [<br>Yes                 | No   | N/A          |  |  |
| Additional Comments:  |                          |  |              |  |  |
|   |                          |  | _, <u>.</u>  |  |  |
|   |                          |  |              |  |  |
|   | 11 2 2 2 3               |  |              |  |  |
| Electronic Recordkeeping  | Contract Acres           | 136 E.W  |              |  |  |
| M — Does the Agency have Electronic Recordkeeping Policies & Procedures?  | Yes                      | No   | N/A          |  |  |
| M – Do Electronic Recordkeeping Policies & Procedures include a narrative of the<br>system, location and media in which electronic records are maintained and<br>retention requirements? (F.A.C. Rule 1B-26.003 – Electronic Recordkeeping)   | Yes                      | No   | N/A          |  |  |
| <ul> <li>M – Do the Agency's electronic recordkeeping systems meet state requirements for<br/>public access to records in accordance with F.S. 119 – Public Records and 501.171<br/>– Security of Confidential Information?</li> </ul>  |                          | □□<br>No   | N/A          |  |  |
| M – Does the Agency back-up electronic records on a regular and consistent basis in<br>accordance with F.A.C. Rule 1B-26.003 – Electronic Recordkeeping? Is it<br>documented?   |                          |  |              |  |  |
| ## F 4 0 D 1 4D 06 000 Fl 1   | Yes                      | No   | N/A          |  |  |
| M — Are electronic records stored in accordance with F.A.C. Rule 18-26.003 — Electronic<br>Recordkeeping? (i.e. away from magnetic fields, including generators, elevators,<br>transformers, loudspeakers, microphones, headphones, magnetic cabinet latches<br>and magnetized tools)                         | •                        | <br>No   | ]<br>N/A     |  |  |
| M — Are electronic records labelled in accordance with F.A.C. Rule 1B-26.003 –<br>Electronic Recordkeeping? (Should include at minimum: name of organizationa<br>unit responsible for the data, system title, special security<br>requirements/restrictions on access and software used at time of creation.) | -<br>1                   | No.  | N/A          |  |  |
| M - Are the users of electronic recordkeeping systems sufficiently trained in the operation, care, and handling of the equipment, software, and media used in the system?   | <u> </u>                 | l E  | N/A          |  |  |
| M - Are the electronic records scheduled for destruction disposed of in a manner that<br>ensures any information that is confidential or exempt from disclosure, including<br>proprietary or security information cannot practicably be read or re-constructed?   | t<br>}                   | No No  | N/A          |  |  |
| M — Are computerized records password protected?  |                          |  |              |  |  |
|   | Yes                      | No   | N/A          |  |  |
| Additional Comments:  |                          |  |              |  |  |
|   |                          |  |              |  |  |
|   |                          |  |              |  |  |
|   |                          |  |              |  |  |
|   |                          | •  |              |  |  |
| Procurement   |                          | As a conference of the confere |              |  |  |
| Objective:  | <u>agtet in die 1965</u> | <u> </u>   | 1515         |  |  |
| To ensure that materials and services purchased with grant funds are properly review and are utilized by the program incurring the expense. In addition, practices such as unrecycled materials support socially desirable causes.  | ved and<br>sing pro      | d appro<br>oducts  | oved<br>with |  |  |
| M – Does the Agency have written procurement policies (may be part of the Fiscal or<br>Administrative Policy & Procedures manual), including emergency purchasing<br>procedures?  |                          | No   | N/A          |  |  |

| Procurement  | 가 경기를 다른 보고에 Net 및 . 그리고 및 경우, 특히   |
|--|---|
| M – Do the policies require written quotes for purchases?<br>Please specify the qualifying characteristic that, according to agency triggers the need for written quotes (i.e. amount, type of equipment, subetc.):  | policies, Yes No N/A contract,  |
| M – Do purchase orders clearly identify the program/center for which the pu<br>being made?   | ırchase is Yes No N/A   |
| <b>R</b> – Do purchases require the approval of management?  | Yes No N/A  |
| <ul> <li>M - For State Contracts ONLY:         <ul> <li>Per Chapter 946, Florida Statutes, the Prison Rehabilitative Industry</li> <li>Diversified Enterprises (PRIDE) is considered as a source of goods.</li> <li>Where possible, products or materials with recycled content is used.</li> </ul> </li> <li>Small and Minority Businesses are utilized, when possible, as so</li> </ul>  | Yes NO N/A Yes NO N/A ources of   |
| materials, equipment construction, and services per section 287.094<br>Statutes.   | 5, Florida Yes No N/A   |
| Additional Comments:   |   |
|  |   |
| In-Kind Contributions  |   |
|  | <u> </u>  |
| Objective:   | aguiraments for each funding  |
| To identify the Agency's efforts in collaboration and ensuring that in-kind rec  | equirements for each funding  |
| source are met and do not conflict with each other.  |   |
| To ensure that in-kind contributions are utilized in accordance with the inter   | ention of the contributor.  |
| M – Does the Agency receive in-kind contributions?   |   |
| If No or N/A, skip this section. If Yes, review for the following:   | Yes No N/A  |
| M – Does the Agency have procedures in place to record receipt of<br>contributions (materials, services or cash)?  | res no n/P  |
| M – Are in-kind contributions properly allocated to the program for which t  | thought mention the second second   |
| made?  | res no n/F  |
| made?  M – Are in-kind contributions utilized in accordance with the intent contributor?   | res no n/F  |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> </ul>   | t of the Yes No N/A Yes No N/A Yes No N/A   |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> <li>M - Are in-kind contributions reported to funders appropriately and accurate</li> </ul>   | t of the Yes No N/A Yes No N/A Yes No N/A stely? Yes No N/A   |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> </ul>   | t of the Yes No N/A Yes No N/A Yes No N/A stely? Yes No N/A   |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> <li>M - Are in-kind contributions reported to funders appropriately and accurate M - Are the procedures utilized by the Agency sufficient to ensure that contributions.</li> </ul>  | Yes No N/A Yes No N/A Yes No N/A Yes No N/A ately? Yes No N/A   |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> <li>M - Are in-kind contributions reported to funders appropriately and accurate.</li> <li>M - Are the procedures utilized by the Agency sufficient to ensure that contare only reported once?</li> </ul>   | Yes No N/A Yes No N/A Yes No N/A Yes No N/A ately? Yes No N/A   |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> <li>M - Are in-kind contributions reported to funders appropriately and accurated.</li> <li>M - Are the procedures utilized by the Agency sufficient to ensure that contare only reported once?</li> <li>Additional Comments:</li> </ul>  | Yes No N/A Yes No N/A Yes No N/A Yes No N/A ately? Yes No N/A   |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> <li>M - Are in-kind contributions reported to funders appropriately and accurated.</li> <li>M - Are the procedures utilized by the Agency sufficient to ensure that contare only reported once?</li> <li>Additional Comments:</li> </ul>  | t of the Yes No N/A Yes No N/A Yes No N/A Ately? Yes No N/A Tributions Yes No N/A                       |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> <li>M - Are in-kind contributions reported to funders appropriately and accurated.</li> <li>M - Are the procedures utilized by the Agency sufficient to ensure that contare only reported once?</li> <li>Additional Comments:</li> <li>Travel Expenses</li> <li>Objective: To ensure that travel expenses are properly reviewed and approved and the</li> </ul> | t of the Yes No N/A Yes No N/A Yes No N/A Ately? Yes No N/A Tributions Yes No N/A                       |
| <ul> <li>made?</li> <li>M - Are in-kind contributions utilized in accordance with the intent contributor?</li> <li>M - Are contributions reasonably valued?</li> <li>M - Are in-kind contributions reported to funders appropriately and accurated.</li> <li>M - Are the procedures utilized by the Agency sufficient to ensure that contare only reported once?</li> <li>Additional Comments:</li> </ul> Travel Expenses  | t of the Yes No N/A Yes No N/A Yes No N/A Stely? Yes No N/A Tributions Yes No N/A Tributions Yes No N/A |

| ff Yes  al                                       | No | N/A N/A N/A N/A N/A N/A N/A                      |
|--|--|--|
| s Yes  It Yes  Yes  Yes  Yes  Yes  Yes  Yes  Yes | No<br>No<br>No<br>No<br>No             | N/A N/A N/A N/A                                  |
| s Yes  It Yes  Yes  Yes  Yes  Yes  Yes  Yes  Yes | No<br>No<br>No<br>No<br>No             | N/A N/A N/A N/A                                  |
| Yes          | No<br>No<br>No<br>No<br>No             | N/A N/A N/A N/A                                  |
| Yes Yes Yes Yes Yes Yes Yes Yes Yes              | No<br>No<br>No<br>No                   | N/A N/A N/A N/A                                  |
| Yes Yes Yes Yes Yes Yes Yes Yes Yes              | No<br>No<br>No<br>No                   | N/A N/A N/A N/A                                  |
| Yes Yes Yes Yes Yes Yes Yes Yes                  | No<br>No<br>No<br>No                   | N/A N/A N/A N/A                                  |
| Yes Yes Yes Yes Yes Yes Yes Ate                  | No<br>No<br>No<br>No                   | N/A<br>N/A<br>N/A<br>N/A                         |
| Yes Yes Yes Yes te                               | No<br>No<br>No<br>No                   | N/A<br>N/A<br>N/A<br>N/A                         |
| Yes<br>Yes<br>Yes                                | No<br>No<br>No                         | N/A<br>N/A<br>N/A                                |
| Yes<br>Yes<br>Yes                                | No<br>No<br>No                         | N/A<br>N/A<br>N/A                                |
| Yes<br>Yes                                       | No<br>No                               | N/A<br>N/A                                       |
| Yes<br>Yes                                       | No<br>No                               | N/A<br>N/A                                       |
| Yes  | No                                     | N/A  |
| Yes  | No                                     | N/A  |
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|  | No                                     | N/7  |
| ni<br>oʻ   | Yes  Yes  inin Yes  Ow Yes  ded Yes    | Yes No  es, Yes No  nin Yes No  ow Yes No  ed No |

| roperty   |  |  |
|---|--|--|
| erform only if the Agency has been funded, in curre<br>equipment, building, or building improvements. This to<br>pased on calculations that included capital expenditure. | est includes fixed price contracts                                 | ked assets such as<br>s where rates were |
| <ul> <li>Does the fixed asset register include the follow</li> </ul>  | ing information and is signed                                      |  |
| and dated by the preparer:  |  |  |
| <ul> <li>Description of the equipment</li> </ul>  |  | Yes No N/A                               |
| <ul> <li>Manufacturer's serial number, model number</li> </ul>  | , or other identification number                                   | Yes No N/A                               |
| <ul> <li>Acquisition date and unit acquisition cost</li> </ul>  |  | Yes No N/A                               |
| <ul> <li>Funding source that holds the title</li> </ul>   |  | Yes No N/A                               |
| <ul> <li>Location and condition of the equipment</li> </ul>   |  | Yes No N/A                               |
| <ul> <li>Custodian of the equipment</li> </ul>  |  | Yes No N/A                               |
| Disposition data, including date and method   |  | Yes No N/A                               |
| M — Is a physical inventory taken and recorded on a   |  | Yes No N/A                               |
| $\mathbf{M}$ – Are property records reconciled to the General   |  | Yes No N/A                               |
| M — Perform a physical inventory of a sample draw<br>Do they agree? Note any discrepancies.   |  | Yes No N/A                               |
| M – Are fixed assets being used in accordance with  |  | Yes No N/A                               |
| M – Are fixed assets paid for by the funders paid in  | full and free from liens?  | Yes No N/A                               |
| M – Do disposal procedures include prior approval   |  | Yes No N/A                               |
| M – Were fixed assets purchased within the con<br>approved / funded?  |  | Yes No N/A                               |
| M — Does the agency have a written fixed assets p   | olicies and procedures?  | Yes No N/A                               |
| Additional Comments:  |  |  |
|   |  |  |
| Sub-Contractors   |  |  |
| Objective: To ensure that payments made to subcontract supported by properly executed contracts and/or a outside the Agency meet the needs of the program.                | agreements. To ensure that won<br>m and the intent of the funders. | e performed by agence                    |
| Perform only if there are sub-contracts in place be Note: Reviewer should differentiate between sub-contracts in place be maintenance versus medical treatment) in review | ontracts for indirect and direct seing the following:              | ervices (i.e. equipment                  |
| M – Are sub-contracts allowed under this fundir   | g? Some funding sources do nect services.                          | TES NO MA                                |
| M - Was the sub-contract submitted to the fun<br>entering into the contract if required?  | ding source for approval prior                                     | to Yes No N/A                            |
|   |  |  |

| L. Chunghaya   |   | <b>公司经济教</b> [2][[6] |          |
|--|---|----------------------|----------|
| <ul><li>ub-Contractors</li><li>Do authorized individuals from both the Age</li></ul>   | ency and the sub-contractor sign the    | Yes No N/A           |          |
| - Do authorized individuals from both the Age  | one, and are the                        |                      |          |
| sub-contract?  - Does the sub-contract include specific deta   | ails regarding the scope of work and    |                      | 1        |
| - Does the sub-contract include specific dear  |   | Yes No N/A           |          |
| the payment method?  — Is the sub-contract subject to annual renew   | val?                                    |                      | ]        |
| - Is the sub-contract subject to armudi renev  |   | Yes No N/A           | <u>-</u> |
| - Are sub-contractors required to carry liabil   | lity insurance?                         |                      | 7        |
|  |   | Yes No N/A           |          |
| 1- Does the sub-contract include language to<br>before its expiration? It should include, a<br>termination due to lack of performance by<br>cuts or termination.                                 | the sub-contractor or due to funding    | res no ny-           | ]<br>    |
| <ul> <li>Cuts or termination.</li> <li>1- Does the sub-contract contain all clauses ar<br/>regarding record retention, privacy, acce<br/>applies mostly to sub-contracts for direct s</li> </ul> | 155 TO 1600102' BING ORIGID: 11110 4001 | Yes No N/A           | <i>‡</i> |
| Additional Comments:   |   |                      |          |
| · ·  |   | _                    |          |
| Licenses & Accreditation  Objective:   | is to live and such to m                | neet the needs of t  | he.      |
| To ensure that the Agency has received the   | e appropriate licenses and such to m    | icel the needs of a  | ,,,      |
| program and comply with local, state, and re-  | derai statutes.                         |                      |          |
| <ul> <li>M – Are occupational licenses current and ap</li> </ul>   | propriate for the use:                  | Yes No N,            | /A       |
| <b>M</b> – Do inspection reports show any areas of   |   | Yes No N             | 7A       |
| If Yes, has the Agency taken steps to c  |   | Yes No N             | /A       |
| If No, please elaborate:   |   | _ <del></del>        |          |
|  |   | and to to to         |          |
| M – If the services offered require special o appropriate?   | perational licenses, are they current a | Yes No N             | 1/A      |
| M - Required Licenses:   | Expiration                              | Yes No               | 1/A      |
|  | Expiration                              | _ Yes No N           | 1/A      |
|  | Expiration                              |                      | 17A      |
|  | Expiration                              | Yes No               | N/A      |
| Additional Comments:   |   |                      |          |
|  |   |                      |          |
|  |   |                      |          |
|  |   |                      |          |

Objective:

To ensure that the Agency has adequate insurance to cover its risk exposure in a manner that ensures continued operations regardless of lawsuits or catastrophes.

M - Review the Agency's Accord Form to determine which policies are in place. The Agency should have the following:

| M - Are original receipts attached to the statement?  M - Review the number, size, and type of transactions. Are they reasonable and do not circumvent normal purchasing policies and controls?  M - Does the Agency have a written agreement with employees who are issued a corporate credit card? If Yes, answer the following:  - Does the agreement require the employee to submit original receipts for expenses charged to the card?  - Does the agreement require that the employee return the card at the end of employment or at any time prior to separation?  - Does the agreement include provisions to ensure that employees pay for personal items or other non-allowable expenses charged to the credit card?  M - Does the Agency maintain a list of who has been issued credit cards and their corresponding credit card number?  M - Are corporate credit cards that are loaned to employees controlled through a log or some other mechanism, indicating date loaned, person's name, purchase amount, and description, and date returned.  M - Does the agency have written credit card policies and procedures governing the  | Insura      | nce  | 4.50             | 78. km      | ALECTE         | 703,-51             |
|--|-------------|--|------------------|-------------|----------------|---------------------|
| Expiration Date: Amount: Yes No N/A  - Worker's Compensation - Company Rating: Amount: Yes No N/A  - Automobile Liability - Company Rating: Amount: Yes No N/A  - Professional Liability Insurance - Company Rating: Expiration Date: Amount: Yes No N/A  - Director's & Officers - Company Rating: Expiration Date: Amount: Yes No N/A  - Director's & Officers - Company Rating: Amount: Yes No N/A  - Director's & Officers - Company Rating: Amount: Yes No N/A  - Director's & Officers - Company Rating: Amount: Yes No N/A  - Expiration Date: Amount: Yes No N/A  Additional Comments: Amount: Yes No N/A  - Additional Comments: Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Does the Agency have a written agreement with employees who are issued a corporate credit card? If Yes, answer the following: Yes No N/A  - Does the agreement require that the employee return the card at t |             |  | Ye               | es N        | 10             | N/A                 |
| Expiration Date: Amount: Yes No N/A  - Automobile Liability - Company Rating: Amount: Yes No N/A  - Professional Liability Insurance - Company Rating: Yes No N/A  - Professional Liability Insurance - Company Rating: Yes No N/A  - Director's & Officers - Company Rating: Amount: Yes No N/A  - Director's & Officers - Company Rating: Amount: Yes No N/A  - Fidelity Bond - Company Rating: Amount: Yes No N/A  - Fidelity Bond - Company Rating: Amount: Yes No N/A  Additional Comments: Amount: Yes No N/A  Additional Comments: Amount: Yes No N/A  - Additional Comments: Amount: Yes No N/A  - Additional Comments: Amount: Yes No N/A  - M - Does the Agency and not used to circuvent normal purchasing policies.  - Complete this section if corporate credit cards have been issued in the Agency's name: M - Does the Agency perform monthly account reconciliation for all credit card accounts? Yes No N/A  M - Are original receipts attached to the statement? Yes No N/A  M - Review the number, size, and type of transactions. Are they reasonable and do not circumvent normal purchasing policies and controls? Yes No N/A  M - Review the number, size, and type of transactions. Are they reasonable and do not circumvent normal purchasing policies and controls? Yes No N/A  M - Does the Agency have a written agreement with employees who are issued a corporate credit card? If Yes, answer the following: Yes No N/A  Does the agreement require that the employee return the card at the end of employment or at any time prior to separation? Yes No N/A  Does the agreement include provisions to ensure that employees pay for personal items or other non-allowable expenses charged to the credit card? Yes No N/A  M - Does the Agency maintain a list of who has been issued credit cards and their corresponding credit card number? Yes No N/A  M - Does the Agency maintain a list of who has been issued credit cards and their corresponding credit card number? Yes No N/A  M - Does the agency have written credit card bolicies and procedures governing the Yes No N/A    |             |  |                  | es N        | 10             | V/A                 |
| Expiration Date: Amount: Yes No N/A  - Professional Liability Insurance - Company Rating: Yes No N/A  - Director's & Officers - Company Rating: Amount: Yes No N/A  - Director's & Officers - Company Rating: Amount: Yes No N/A  - Fidelity Bond - Company Rating: Amount: Yes No N/A  Additional Comments: Amount: Yes No N/A  Additional Comments: Amount: Yes No N/A  - Additional Comments: Yes No N/A  - Additional Comments: Amount: Yes No N/A  - Additional Comments: Amount: Yes No N/A  - Additional Comments: Amount: Yes No N/A  - Does the Agency parform monthly account reconcillation for all credit card accounts? Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Are original receipts attached to the statement? Yes No N/A  - Are original receipts attached to the statement with employees who are issued a corporate credit card? If Yes, answer the following: Yes No N/A  - Does the Agency have a written agreement with employees who are issued a corporate credit card? If Yes, answer the following: Yes No N/A  - Does the agreement require the employee to submit original receipts for expenses charged to the card? Yes No N/A  - Does the agreement require that the employee return the card at the end of employment or at any time prior to separation?  - Does the agreement include provisions to ensure that employees pay for personal items or other non-allowable expenses charged to the credit card? Yes No N/A  - Are corporate credit card that are loaned to employees controlled through a log or some other mechanism, indicating date loaned, person's name, purchase amount, and descriptio |             |  | <b>\</b>         | es N        | 10             | N/A                 |
| Expiration Date: Amount:   | -           | Automobile Liability - Company Rating: Expiration Date: Amount:  | Y                | es N        | 10             | N/A                 |
| Expiration Date: Amount: Yes No N/A  - Fidelity Bond - Company Rating: Expiration Date: Amount: Yes No N/A  Additional Comments:  |             |  | Y                | es 1        | /o             | <br>N/A             |
| Expiration Date: Amount: Yes No N/A  Additional Comments:  Credit Card Transactions  Objective: To ensure that the policies governing the use of corporate credit cards are designed to safeguard the asset of the program and the Agency and not used to circuvent normal purchasing policies.  Complete this section if corporate credit cards have been issued in the Agency's name:  M - Does the Agency perform monthly account reconciliation for all credit card accounts?  M - Are original receipts attached to the statement?  M - Review the number, size, and type of transactions. Are they reasonable and do not circumvent normal purchasing policies and controls?  M - Does the Agency have a written agreement with employees who are issued a corporate credit card? If Yes, answer the following:  - Does the Agency have a written agreement with employees who are issued a corporate credit card? If Yes, answer the following:  - Does the agreement require the employee to submit original receipts for expenses charged to the card?  - Does the agreement require that the employee return the card at the end of employment or at any time prior to separation?  - Does the Agency maintain a list of who has been issued credit cards and their corresponding credit card number?  M - Does the Agency maintain a list of who has been issued credit cards and their corresponding credit card number?  M - Are corporate credit cards that are loaned to employees controlled through a log or some other mechanism, indicating date loaned, person's name, purchase amount, and description, and date returned.  M - Does the agency have written credit card policies and procedures governing the  | _           |  | Ā                | es i        | oV             | N/A                 |
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|  | cr          | edit cards? If applicable.   |                  | Yes         | No             | N/A                 |
| Additional Comments:   | Addition    | onal Comments:   |                  |             |                |                     |

### **DECLARATIONS - TO BE COMPLETED BY ALL CONTRACTORS**

| 1. | Please provide a complete accounting of all transactions of business completed during the past twelve (12) months between your Agency and other entities or businesses owned or controlled by members of the Board of Directors and / or senior management. Please provide copies of representative invoices for these transactions and describe what steps were taken to ensure that the amounts paid were reasonable and competitive. |
|----|---|
| 2. | Are there any Board Members employed by any business or entity that has conducted any financial transactions with your Agency during the past twelve (12) months? If so, please provide an accounting and copies of representative invoices for these transactions; also explain what steps were taken to assure that the amounts paid were reasonable.   |
| 3. | Please list all civil litigation pending against your Agency. If applicable, include a statement as to the amount of each claim, and whether the potential loss would be covered by the insurance policy.   |
| 4. | Are any amounts or reports due to the Internal Revenue Service (IRS) and/or the State of Florida that have not been paid or filed? Specify amounts, reports, and due dates.   |
| 5. | Please list all persons and their titles currently authorized to sign contract(s) with CSSF on behalf of your Agency.   |
| 6. | Please list your independent auditor, contact person, office address, telephone, fax number, and e-mail address.  |

### Exhibit C

| 7. | Has there been any change in structure / operations of your Agency over the past year? If yes, please describe in detail.  |
|----|--|
| 3, | Has there been staff turnover in key positions? If yes, what are the affected positions and reasons for the turnover?  |
| 9. | Has there been any client grievances / complaints filed against your Agency? If yes, what was the natu of the grievances, dates, and other pertinent information? Explain in detail. |
| 10 | Do you operate satellite sites? If so, how many locations? Is the management of the satellite office decentralized or centralized?   |

### **CERTIFICATION:**

I hereby certify that the answers provided in this self-assessment document are <u>true and accurate</u> to the best of my knowledge. I understand that falsification or misrepresentation of any form on any question is considered a breach of contract, which may lead to the immediate termination of all contracts with CSSF.

| Signature – President/Executive Director  | Date |
|---|------|
| Print Name – President/Executive Director |      |
| Signature - Chairperson of the Board      | Date |
| Print Name - Chairperson of the Board     |      |
| Signature - Controller/Fiscal Director    | Date |
| Print Name - Controller/Fiscal Director   |      |

### **ATTACHMENT A**

### LIST OF DOCUMENTS TO BE PROVIDED FOR ADMINISTRATIVE DESK REVIEW

- Most recent independent audit and <u>Management Letter</u>, if applicable. If already submitted to CSSF, please provide date submitted
- 2. Most recent financial reports to management to include:
  - a. Current chart of accounts
  - b. Trial balance
  - c. Balance sheet
  - d. Income statement
  - e. Expenditure report
  - f. Budget variance report
  - g. Aging schedule of accounts receivable and payable
  - h. Agency-wide operating budget for Program year 17-18
  - Fixed assets trial balance.
  - The most recent agency-wide general ledger and the two preceding months.
- 3. Minutes of the three (3) most recent board of directors, finance committee, or any other committee meetings.
- 4. The two (2) most recent Employer's Quarterly Federal Tax Return submitted to the IRS (Form 941) and the Florida Department of Revenue Employer's Quarterly Report submitted to the State of Florida (Form RT-6), as well as copies of supporting documentation evidencing the deposit of payroll taxes and payment of Unemployment Compensation taxes.
- 5. A copy of check registers for each bank account for the most recent three (3) month period.
- 6. Complete copies of the bank statements and corresponding reconciliations for each account for the most recent three (3) month period.
- 7. Complete copies of the corporate credit card statements for each account for the most recent three (3) month period, if applicable.
- 8. Payroll registers for the last two (2) pay periods.
- 9. Cost Allocation Plan and Indirect Cost Rate Agreement, if applicable.
- 10. An employee roster that includes positions, titles, professional licenses/certifications, assigned departments, and percentage allocated to program funds, if applicable.
- 11. A current roster listing the members of the Board of Directors, to include position, addresses, telephone numbers, e-mail addresses, fax number, gender, race, ethnicity and term expiration.
- 12. Copies of any Subcontractor or Professional Agreements, whose costs have been charged in completely or in part, directly or indirectly, to CSSF funds.
- 13. Copies of current leases.
- 14. If program income was earned, please provide the allocation of the revenue to program funds or its disposition.

Note: If any item above is not applicable, please mark "N/A" next to the item and briefly explain why it is not applicable to the Agency.

> OCI Self-Assessment Questionnaire, Page 22 of 22 Revised date: 3/8/18

### PAYMENT FOR PERFORMANCE Out-of-School Youth PY'2018-2019

- I. The Contractor shall be paid, barring disallowances, the full amount of the monthly reimbursement request based upon the Cost Reimbursement funding award amount. Performance incentives are based upon a seven percent (7%) holdback. These incentives shall be distributed to those Contractors who attain the performance specified in Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report and Attachment 2-Payment Provisions Table.
  - A. The seven (7%) Performance Holdback amount is divided as follows:
    - Three percent (3%) shall be utilized to pay staff incentives to both programmatic and administrative employees. No more than 10% of the three percent (3%) holdback may be used to pay administrative employee incentives.
    - Four percent (4%) shall be utilized to pay for allowable operational costs to implement the program as set forth in Exhibit A-Statement of Work and Exhibit AA-Program Design and Service Delivery.
    - The Performance Holdback amount shall be utilized to pay work experiences costs as set forth in **Article IV**, **Section M** of this Contract.
    - Holdback shall only be paid when Contractor has met the required 25% Work Experience expenditure, as set forth in Article IV, Section M of this Contract, for the YTD period in which the holdback is awarded.
  - B. The Cost Reimbursement funding award amount shall not be utilized to pay staff incentives.
  - C. Indirect Costs shall be applied to the seven (7%) Performance Holdback amount in the same manner as it is applied to the Cost Reimbursement funding award amount. In no event shall the administrative costs exceed ten percent (10%), or the Indirect Cost Rate, whichever is less.
- Ninety-five percent (95%) of the seven percent (7%) Performance Holdback Payment shall be based upon Individual Contractor performance quarterly, and five percent (5%) of the Performance Holdback Payment shall be based upon additional Individual Contractor Performance annually per program year (as specified in Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report and Attachment 2-Payment Provisions Table), which shall be applied for PY'2018-2019 as follows:
  - A. Individual Contractor (IC) Quarterly Performance (95%)
    - IC Quarterly Performance shall be measured at the <u>Contractor Level Quarterly</u> for the performance indicator(s) defined in **Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report.**
    - 1. If the Individual Contractor <u>meets</u> the IC performance measures defined in Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report and set forth in Attachment 2-Payment Provisions Table:
      - The Contractor shall receive an incentive payment for the performance measures as set forth in Attachment 2-Payment Provisions Table.

- Individual Contractor shall <u>meet</u> the Required New Enrollments as stated in **Attachment 2-Payment Provisions Table** no later than March 31, 2019. Performance measure will be based on enrollments entered in the state data base as of March 31, 2019. If the IC meets the performance measures as set forth in **Attachment 2-Payment Provisions Table** Required New Enrollments, the allocated funds will be distributed after March 31, 2019.
- 2. If the Individual Contractor does not meet or the measure has no data for the IC Performance measures defined in Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report and set forth in Attachment 2- Payment Provisions Table:
  - The Contractor shall forfeit an amount based upon the percentage of the performance measure that was not met for the incentive holdback as set forth in Attachment 2-Payment Provisions Table.
- B. Individual Contractor (IC) Annual Performance (5%)

IC Annual Performance shall be measured annually for the performance indicator(s) defined in Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report.

- 1. If the Individual Contractor <u>meets</u> the performance measures defined in Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report and set forth in Attachment 2-Payment Provisions Table:
  - The Contractor shall receive an **incentive payment** for the performance measures as set forth in **Attachment 2-Payment Provisions Table.**
- 2. If the Individual Contractor does not meet or the measure has no data for the performance measures defined in Attachment 1-CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report and set forth in Attachment 2-Payment Provisions Table:
  - The Contractor shall forfeit an amount based upon the percentage of the performance measure that was not met for the incentive holdback as set forth in Attachment 2-Payment Provisions Table.

### III. Periods of Performance Measurement

IC Quarter performance shall be measured **two times** during the following PY'2018-2019 periods:

- July 1, 2018 to December 31, 2018
- January 1, 2018 to March 31, 2019

IC Annual performance shall be measured one time during the following PY'2018-2019 periods:

- July 1, 2018 to March 31, 2019
- IV. SFWIB reserves the right to make future funding decisions based upon the Contractor's individual performance by Contractor as set forth in Attachment 1- CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report and Attachment 2-Payment Provisions Table, attached hereto and incorporated herein.

Page 2 of 2



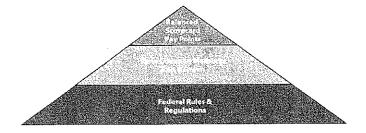
### CSSF Specifications for Out-of-School Youth Program Balanced Scorecard Report

### I. Purpose

The purpose of the 2018-2019 South Florida Workforce Investment Board (SFWIB) Balanced Scorecard Report is to strengthen and make the SFWIB's workforce service delivery system more effective and efficient by simplifying complex measures systems, integrating multilevel performance indicators and focusing on the basics such as employment outcome and self-sufficiency. The Balanced Scorecard Report is a performance measure system that is also used as a payment structure to improve employment opportunities for all jobseekers and increase businesses' competitive advantage in a global economy.

The SFWIB's performance structure is derived from the local, state and federal mandated measures. The comprehensive multilevel performance measures system was used to distinguish the organization's goals and define the Balanced Scorecard measures. This system shall assist the Area in exceeding performance and serving all participants. The graph below illustrates the vertical integration of the multilevel performance measures system.

The Balanced Scorecard Report acts as a measurement system, strategic management system, and communication tool. It provides a compass for resource allocation to the SFWIB Contractors by sorting and prioritizing dozens of state and federal mandates. It simplifies the complex and perplexing Workforce performance system, which in turn enhances Contractors' to allocate human capital and financial resources in areas that shall collectively benefit Workforce Area 23's performance.



This document describes the specifications for the Balanced Scorecard Report 1) selection criteria, 2) the reporting elements, and 3) logic that will be used to obtain the different reporting elements. It is organized in three sections: Required Quarterly Measures, Required Annual Measures and Additional Performance Measures.

### II. Report Methodology

Listed below are the SFWIB's methodologies used to define and calculate the performance accountability requirements for Workforce Area 23. Data will be obtained from the Employ Miami-Dade (EMD)/Employ Monroe (EM) and Workforce Management System (WFMS) data warehouse and computed using the flowing listed methodologies.

| Acronyms | Systems            | Programs                                     |  |  |  |  |
|----------|--------------------|--|--|--|--|--|
|          | Employ Miami-      | The Workforce Innovation and Opportunity Act |  |  |  |  |
| EMD/EM   | Dade/Employ Monroe | (WIOA) Youth                                 |  |  |  |  |
| WEMC     | Workforce          | All Youth Programs                           |  |  |  |  |
| WFMS     | Management System  | All Touth Frograms                           |  |  |  |  |

| Definition  |   |
|-------------|---|
| Global      | A participant who is hard exited has a planned gap in service that will |
| Exclusion - | exceed 90 days. This individual is not considered an exiter and does    |
|             | not count in performance.   |

### ANY MEASURE CONTAINING NO DATA WILL BE CONSIDERED NOT MET AND WILL NOT BE EARNED/PAID.

### A. Required Quarterly Measures (95% Payment) – Quarterly Per Contractor

### 1) Number of New Enrollments

Number of Enrollments reflects the number of all youth 16-24 enrolled between July 1, 2018 and March 31, 2019.

### **Data Source**

The data for this measure is collected and analyzed using the EMD/EM system.

### 2) Measurable Skills Gain

Measure Skills Gain reflects the percentage of participants who, during the program year, are in education or training programs that lead to a recognized postsecondary credential or employment and who are achieving measureable skills gains, defined as documented academic, technical, occupational, or employment. The measurable skill gains indicator is used to measure interim progress of participants who are enrolled in education or training services for a specified reporting period. Therefore, it is not an exit-based measure. This performance will be measured at 90%.

- Number of program participants during the reporting period who are in an education or training program that leads to a recognized postsecondary credential or employment and are achieving measurable skill gains based on attainment of at least one type of gain.
- Divided by the number of program participants during the reporting period who are in an education or training program that leads to a recognized postsecondary credential or employment. This includes participants who continue to receive services as well as those who have participated during the reporting period and have exited the program.

### Data Source

The data for this measure is collected and analyzed using the EMD/EM system.

3) Title I Education and Employment Rate-2nd Quarter After Exit

Title I Education and Employment Rate-2<sup>nd</sup> Quarter After Exit reflects the percentage of Title I Youth program participants who are in education or training activities, or in unsubsidized employment, during the second quarter after exit from the program. This performance will be measured at 90%.

- The number of Title I Youth program participants who exited during the reporting period who are found to be employed, either through direct UI wage record match, Federal or military employment records, or supplemental wage information, OR found to be enrolled in secondary education, postsecondary education, or occupational skills training (including advanced training) in the second quarter after the exit quarter.
- > Divided by the number of Title I Youth program participants who exited the program during the reporting period.

### Data Source

The data for this measure is collected and analyzed using the EMD/EM system.

4) Title I Education and Employment Rate-4th Quarter After Exit

Title I Education and Employment Rate-4<sup>th</sup> Quarter After Exit reflects the percentage of program participants who are in education or training activities, or in unsubsidized employment, during the fourth quarter after exit from the program. This performance will be measured at 90%.

- The number of Title I Youth Program participants who exited the program during the reporting period who are found to be employed, either through direct UI wage record match, Federal or military employment records, or supplemental wage information, OR found to be enrolled in secondary education, postsecondary education, or occupational skills training (including advanced training) in the fourth quarter after the exit quarter.
  - > Divided by the number of Title I Youth Program participants who exited the program during the reporting period.

### Data Source

The data for this measure is collected and analyzed using the EMD/EM system.

### 5) Median Earnings-2nd Quarter After Exit

Median Earnings-2<sup>nd</sup> Quarter After Exit reflect the median earnings of program participants who are in unsubsidized employment during the second quarter after exit from the program, as established through direct UI wage record match, Federal, military employment records, or supplemental wage information. This performance will be measured at 90%.

The total quarterly earnings, for all participants employed in the second quarter after exit, are collected by either direct wage record match or supplemental wage information. The collected quarterly wage information values are listed in order, from the lowest to the highest value. The value in the middle of this list is the median earnings value, where there is the same quantity of numbers above the median number as there is below the median number.

### Data Source

The data for this measure is collected and analyzed using the EMD/EM system.

### 6) Credential Attainment

Credential Attainment reflects the percentage of participants enrolled in an education or training program (excluding those in OJT and customized training) who attained a recognized postsecondary credential or a secondary school diploma, or its recognized equivalent, during participation in or within one year after exit from the program. This performance will be measured at 90%.

> The number of participants who exited during the reporting period who obtained a recognized postsecondary credential during the program or within one year after

exit <u>OR</u> those who were in a secondary education program and obtained a secondary school diploma or its recognized equivalent during the program or within one year after exit <u>and</u> were also employed, or in an education or training program leading to a recognized postsecondary credential within one year after exit.

> Divided by the number of participants enrolled in an education or training program (excluding those in OJT and customized training) who exited during the reporting period.

### Data Source

The data for this measure is collected and analyzed using the EMD/EM system.

### B. Required Annual Measures (5% Payment) – Annually per Contractor

### 1) WIOA Error Rate (Annually)

WIOA Error Rate (Annually) reflects the Quality Assurance (QA) Data Validation reviews performed by the QA unit during the Program Year for all WIOA Contractors. This performance is measured annually at 3% or less.

### Data Source

The data will be obtained from the File Review and/or the System Review Tool (OCI).

### C. Additional Performance Measure (Not a Pay Point)

### 1) WIOA Follow-Up (Quarterly)

WIOA Follow-up (Quarterly) reflects the total number of WIOA Youth follow-up completed divided by the number of all WIOA Youth # with follow-up due during the quarter. This performance is measured at 100%.

The total # number of all WIOA Youth follow-up completed.

Divided by the # of WIOA Youth with follow-up due during the quarter.

### **Data Source**

The data for this measure is collected and analyzed using the EMD/EM system.

### 2) Youth Outcome (16-18)

Youth Outcome (16-18) reflects the total Youth (16-18) closures minus global exclusions, with positive outcomes (enter employment, military, apprenticeship programs post-secondary education, or receive a diploma) divided by the number of

Youth (16-18) closures minus global exclusions. This performance will be measured at 90%.

- The total # of Youth (16-18) closures minus global exclusions, with positive outcomes (enter employment, military, apprenticeship programs post-secondary education, or receive a diploma).
- Divided by the number of Youth (16-18) closures minus global exclusions.

### **Data Source**

The data for this measure is collected and analyzed using the EMD/EM system.

### 3) Youth Outcome (19-24)

Youth Outcome (19-24) reflects the total Youth (19-24) closures minus global exclusions, with positive outcomes (enter employment, military, apprenticeship programs post-secondary education, or receive a diploma) divided by the number of Youth (19-24) closures minus global exclusions. This performance will be measured at 90%.

- The total # of Youth (19-24) closures minus global exclusions, with positive outcomes (entered employment, military, apprenticeship programs post-secondary education, or receive a diploma).
- Divided by the number of Youth (19-24) closures minus global exclusions.

### Data Source

The data for this measure is collected and analyzed using the EMD/EM system.

### **Payment Provisions Table**

| CUBAN AM   | ERICAN NAT   | CUBAN AMERICAN NATIONAL COUNCIL, INC           | ICIL, INC.             |                                   |                                   |                                 |
|--|--|--|------------------------|-----------------------------------|-----------------------------------|---------------------------------|
| OUT-OF-SCH(  | DOL YOUTH PRO  | OUT-OF-SCHOOL YOUTH PROGRAM (OSY)-PY'2018-2019 | 72018-2019             |                                   |                                   |                                 |
| <b>ed</b>  | Performance Payment Holdback-7%  | ent Holdback-7%                                |                        |                                   |                                   | 50,667                          |
| Measure  | Standard   | Pay Point %                                    | Minimum per<br>Quarter | Payment at Risk<br>July -Dec 2018 | Payment at Risk<br>Jan - Mar 2019 | Payment at Risk<br>PY 2018-2019 |
| No. 10 September 1987 |  |  |                        | 96.96%                            | 33.34%                            |                                 |
| Antico Casa Lond (7/4/2012)  | 128  |  |                        |                                   |                                   |                                 |
| Number of New Enrallments  | 131  | 25%  | 4                      | \$ 8,444                          | \$ 4,223                          | \$ 12,667                       |
| Measurable Skills Gains  | %06  | 10%  |                        | \$ 3,377                          | \$ 1,689                          | \$ 5,066                        |
| Credential Attainment  | %06  | 20%  |                        | \$ 6,755                          | \$ 3,378                          | \$ 10,133                       |
| Title I Youth Education and Employment Rate-2nd Quarter After Exit   | %06  | 15%  |                        | \$ 5,066                          | \$ 2,534                          | \$ 7,600                        |
| Title I Youth Education and Employment Rate-4th Quarter After Exit   | %06  | 15%  |                        | \$ 5,066                          | \$ 2,534                          | \$ 7,600                        |
| Median Faminas, 2nd Ouarter After Exit   | %06  | 10%  |                        | \$ 3,377                          | \$ 1,689                          | \$ 5,066                        |
| Mediali Lallings-End Coares in Educatedy Reformance Payment  |  | %56  |                        | \$ 32,085                         | 16,047                            | \$ 48,132                       |
|  | SELECTION OF THE PROPERTY OF T |  |                        |                                   |                                   |                                 |
| Weasure  | Standard   | Pay Point<br>%                                 |                        |                                   | Fayment at Kisk<br>Jan - Mar 2019 | Payment at MSK<br>PY 2018-2019  |
| Annually (5%)  | 3% or less   | 2%   |                        |                                   | \$ 2,535                          | \$ 2,535                        |
| Erior rate   |  | 2%   |                        |                                   | \$ 2,535                          | 8                               |
| Total Performance Payment  |  | 100%   |                        | \$ 32,085                         | \$ 18,582                         | 50,667                          |

### OUT-OF-SCHOOL YOUTH REPORTING REQUIREMENTS (JULY 1, 2018 THROUGH JUNE 30, 2019)

| Description   | Due Date   | Number of<br>Copies<br>(Electronic) | Submit to:                                |  |  |
|---|--|-------------------------------------|---|--|--|
| Self-Assessment Questionnaire                                   | Not later than 30 days after<br>Contract Execution   | 1<br>(Electronic)                   | Office of Continuous<br>Improvement (OCI) |  |  |
| Indirect Cost Rate  | The lesser of thirty (30) days of Contract execution or along with the program budget  | (Electronic)                        | Finance                                   |  |  |
| Cost Allocation Plan  | The lesser of thirty (30) days of Contract execution or along with the program budget  | 1<br>(Electronic)                   | Finance                                   |  |  |
| Background Screening<br>Affirmation/Acknowledgement Form        | September 30, 2018   | 1<br>(Original)                     | Quality Assurance                         |  |  |
| Procurement Requests  | Not later than 60 days prior to<br>Contract Termination  | 1<br>(Original)                     | Contract Manager                          |  |  |
| Inventory Report  | As set forth in written instructions from the SFWIB  | 1<br>(Electronic)                   | Administration                            |  |  |
| Annual ETA Salary Cap Analysis Certification<br>Form            | March 1, 2019  | Finance                             |   |  |  |
| 19 19 19 19 19 19 19 19 19 19 19 19 19 1                        | TRANET REQUIRED REPORTS  |                                     |   |  |  |
| Staffing Roster/New Hire/Termination Report (Attachment 1)      | 10 <sup>th</sup> of each month   | 1<br>(Electronic)                   | Youth Programs                            |  |  |
| New Enrollments (Industry Focus/Career Pathways) (Attachment 2) | 10 <sup>th</sup> after each quarter  • 1 <sup>st</sup> Quarter: 07/01/2018- 9/30/2018  • 2 <sup>nd</sup> Quarter:10/01/2018- 12/31/2018  • 3 <sup>rd</sup> Quarter:1/01/2019- 03/31/2019 | 1<br>(Electronic)                   | Youth Programs<br>Coordinators/Manager    |  |  |
| Supervisory Quality Assurance Case Reviews                      | 10 <sup>th</sup> of each month   | 1<br>(Electronic)                   | Quality Assurance                         |  |  |

# STAFFING ROSTER INCLUDING NEW HIRE AND TERMINATION INFORMATION YOUTH PROGRAM PY'18-19

| 20                 |
|--------------------|
| FOR THE MONTH OF:_ |

Contractor:

| , define                            |                 |  |  | Program:_    |             |        |             |                        |                     |            |
|-------------------------------------|-----------------|--|--|--------------|-------------|--------|-------------|------------------------|---------------------|------------|
| Caulon.                             |                 |  |  |              |             |        | SECTION B * | NB*                    |                     |            |
|                                     | 37              | SECTION A  |  |              |             |        |             |                        |                     |            |
| Fmplovee Name                       | Vame            |  |  |              |             |        |             | Persor                 | Personnel Standards |            |
|                                     |                 | Job Title  |  |              | 9 77.4      | Tier I | Years of    | Degree<br>Requirements |                     | Verificati |
| tse                                 | First           |  | Brief Description of Job Functions   | Date of Hire | Termination | (Date) | Experience  | BS/BA/MS               | Degree Discipline   | of Degr    |
| December Management and Supervision | ent and Super   | Nision   |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
| Caco Management                     | file, career ad | Case Management (i.e. career advisors and lead career advisors)        |  |              |             |        |             |                        |                     |            |
| Case management                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
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|                                     |                 |  |  |              |             |        |             |                        |                     |            |
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|                                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
| Support Staff (i.e.                 | clerk/telephone | Support Staff (i.e. clerk/telephone operator and program specialist I) |  |              |             |        |             |                        |                     |            |
|                                     |                 |  | A CONTRACTOR OF THE CONTRACTOR |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        | ,                   |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
|                                     |                 |  |  |              |             |        |             |                        |                     |            |
| Complete Section                    | 3 for New Hire  | Complete Section B for New Hires and Terminations only.                |  |              |             |        |             |                        |                     |            |
| 33.5                                |                 |  |  |              |             |        |             |                        |                     |            |

\*Staff may have a hire date prior to contract start date, date of allocation reflects the date staff is charged to program.

|                                    | Total # to be enrolled:                   | Activity #416<br>Enrollment Date |  |  |  |  |  |  |  |
|------------------------------------|---|----------------------------------|--|--|--|--|--|--|--|
| hways)                             |   | User Name                        |  |  |  |  |  |  |  |
| New Enrolliments (Career Pathways) | Training Agent:                           | Last Four SS#                    |  |  |  |  |  |  |  |
| New Enroll                         | Sareer Pathways:                          | FIRST NAME                       |  |  | de la company de |  |  |  |  |
|                                    | Name of Industries Focus/Career Pathways: | LAST NAME                        |  |  |  |  |  |  |  |

### DEFINITIONS

Administrative Cost: Costs that are associated with the overall management and administration of the program and are not related to the provisions of services to participants.

Adult Basic Education: Adult Basic Education (ABE) programs serve individuals whose skills are less than ninth-grade-level or who have limited English proficiency. ABE Programs offer help with reading, writing, math, ESL, and other skills that can be used in the workforce.

Adult Education: Services or instruction below post-secondary level for students who (a) have attained 16 years of age; (b) are not enrolled or required to be enrolled in secondary school under State law; and (c) (1) lack sufficient mastery of basic educational skills to enable the learners to function effectively in society; (2) do not have a secondary school diploma or its recognized equivalent, and have not achieved an equivalent level of education; or (3) are unable to speak, read, or write the English language.

Adult Mentoring: The process of matching an adult advisor with a youth participant in order to assist the youth in successfully completing services for a minimum duration of twelve (12) months. The role of a mentor may also include assisting the youth in transitioning into employment with the ultimate aim of job retention. It is one of the fourteen required youth program elements.

Advanced Training: An occupational skills employment/training program, not funded under Title I of the WIOA, which does not duplicate training received under Title I. Includes only training outside of the One-Stop system (WIOA and partners), i.e., training following exit.

Aging Out of Foster Care: Youth aging out of foster care are those individuals that at age 18, are no longer eligible for adult supervised care.

Alien: A foreign-born person who has not qualified as a citizen of the country. Aliens may be residents or non-residents of the United States.

Allowable Costs: Those costs which are necessary, reasonable and allowable under applicable Federal, state and local law for the proper administration and performance of the services to be provided under this Contract. The Contractor payments or reimbursements under this Contract are for allowable costs only.

Alternative Education: A student need based school or program that is an alternative to the school in which the student would normally attend.

Amendment: See Modification.

Applicant: Applicants are those persons seeking services under the youth program, who have filed a completed application and for whom a formal eligibility determination was made, where applicable.

Apprenticeship Training: A formal process by which individuals learn their jobs through a combination of classroom instruction and On-the-Job Training (OJT) from a skilled expert in their specific job.

Assessment: The process of evaluating a participant to determine basic academic skills, work and job readiness skills, computer literacy, career interests and aptitudes, personal strengths and challenges and support service needs. Also, the process of gathering, combining and evaluating a variety of information used to make a career or employment related decision with a participant. The goal is to accurately evaluate the youth in order to develop an appropriate service strategy to meet the individual needs.

**Audit:** A systematic review by a CPA or other duly certified and licensed individual or organization to determine and report whether Contractor's financial operations are being properly conducted, financial reports are being presented fairly and applicable laws and regulations are being complied with.

Background Screening: Search of an individual's criminal records. A background check may include the search of driving records, former employer references, and character references. Background screenings shall comply with all

applicable federal, state and/or local laws, regulations and ordinances regarding background screening of employees, volunteers and subcontracted personnel.

Barriers to Employment: A physical condition or personal situation that make it hard to find or keep a job. Any demonstrated characteristics of a youth that interferes with his/her ability to participate in the labor market arena or prohibits their opportunities for employment and/or promotion.

Basic Skills: Essential academic and personal abilities that enable a person to succeed in school and the workplace. Traditional referred to as basic education skills - reading, writing, and arithmetic. In recent years, educators and employers have expanded the definition to include a number of cognitive and interpersonal abilities, including the capability to think and solve problems, communicate information in oral, written, and electronic forms, work effectively alone and in teams, and take personal responsibility for self-development. Individuals with the *lowest* skill levels for services to adults (16 and over) with limited basic skills.

Basic Skills Deficient: An individual who computes or solves problems, reads, writes, or speaks English at or below the ninth grade level or is unable to compute or solve problems, read, write, or speak English at a level necessary to function on the job, in the individual's family or in society. Also, an individual who has English reading, writing, or computing skills at or below the 8th grade level on a generally accepted standardized test and is unable to compute or solve problems, or read, write or speak English, at a level necessary to function, in the individual's family, or in society.

Basic Skills Goal: A goal that once attained will demonstrate a measurable increase in basic education skills that include reading comprehension, math computation, writing, speaking, listening, problem solving, reasoning, and the capacity to use these skills.

Below Grade Level: Educational attainment that is one or more grade levels or credits below the grade level appropriate to the age of the individual.

Business Day: A regular workday, Monday through Friday, from 8:00 a.m. to 5:00 p.m. local time in Miami, Florida other than Saturday, Sunday, or a holiday recognized by the SFWIB.

CareerSource centers: Florida's One-Stop centers. The cornerstone of the workforce system, a center that delivers unified training, education, and employment programs and services into a single, customer-friendly system within each community.

Career Counseling: The process of increasing a youth's awareness and understanding of the relationship between the youth's interests, aptitudes, current skill level and knowledge and the range and requirements of career options that are available to the youth.

Career Exploration: Career exploration is designed to provide some in-depth exposure to career options. Activities may include identifying potential careers through the study of career opportunities in particular fields, job shadowing and internships and other work experiences, career fairs, field trips to employer's place of business and review of local labor market information.

Career Exposure: Activities that provide actual work experience connecting classroom learning to work.

Career Ladder: A group of related jobs or occupations linked together by common or complementary skills that provide workers with career advancement opportunities and employers with a pipeline of trainable employees.

Career Pathways: A combination of rigorous and high-quality education, training, aligns with the skill needs of industries in the economy of the State or regional economy, counseling to support an individual in achieving the individual's education and career goals, organizes education, training and other services to meet the particular needs of an individual in a manner that accelerates the educational and career advancement of the individual to the extent practicable, helps an individual enter or advance within a specific occupation or occupational. A clear sequence, or pathway, of education coursework and/or training credentials aligned with employer-validated work readiness standards and competencies that allow workers to advance to increasingly higher levels of education and employment. Career pathways provide a framework for weaving together basic and post-secondary education and workforce training, including adult education, job-training, and college programs, that currently are separated into silos, and connecting those services to employers' workforce needs.

Career Planner: One-on-one assistance and career counseling, Individual Employment Plans jointly developed by the participant to identify job search goals and needed services. Merged core services and intensive services with no service sequence to most effectively serve participants to ensure access to necessary workforce innovation opportunity activities and support and completion of the program.

Career Planning: Structured exercise undertaken to identify one's objectives, marketable skills, strengths and weakness.

Certificate: A certificate is a document that is awarded in recognition of an individual's attainment of measurable technical or occupational skills necessary to gain employment or advance within an occupation. Certificates are awarded a state educational agency or a state agency responsible for administering vocational and technical education within a state, an institution of higher education described in section 102 of the Higher Education Act, a professional, industry or employer organization using a valid and reliable assessment of an individual's knowledge, skills and abilities, a registered apprenticeship program, Job Corps centers that issue certificates, a public regulatory agency, i.e., FAA certification, state certified asbestos inspector.

Case Management: The provision of a client-oriented approach in the delivery of services, designed to prepare and coordinate comprehensive educational and employment plans for participants to ensure access to necessary workforce investment activities and support services and successful completion of the program.

Citizen, U.S.: All persons born in the United States, or whose parents are U.S. Citizens, or who have been naturalized by the U.S. Government.

Classroom Training: Academic and/or occupational training conducted in an institutional setting.

Code of Federal Regulations (CFR): A codification of general and permanent rules/regulations that have been compiled by the Office of the Federal Register and is divided into fifty (50) titles, which cover broad areas subject to Federal regulation.

Co-Enrollment: The state of being a participant in two or more programs at the same time period.

Collaboration: A mutually beneficial alliance of groups/agencies that come together to achieve common goals.

Community Based Organization (CBO): A non-profit organization that originates and is developed locally to serve the needs of the community in which it is based. Services provided are varied and can include health, education, housing, and employment training. A Community Based Organizations is representative of a community or a significant segment of a community and that has demonstrated expertise and effectiveness in the field of workforce investment.

Competency: A performance standard to be attained in a specific area. Each area has an established set of competencies participants are to attain to meet the certification requirements for each activity in which they are enrolled.

Competency-Based Education: An outcomes-oriented approach in which student mastery of learning outcomes is assessed and certified through observational methods, such as task performance, exams, demonstrations, or other direct measures of proficiency. Credentials are awarded based on the mastery of specific competencies as demonstrated through performance-based assessments.

Comprehensive Guidance and Counseling Services: Comprehensive Guidance and Counseling Services provide individualized counseling to participants, which includes, substance and alcohol abuse counseling mental health counseling and referral to partner programs, as appropriate.

Computer: An internally programmed, automatic device that performs data processing. Refers to the desktop and laptop computers that most people use. When referring to a desktop model, the term "computer" as used herein refers to the motherboard, CPU, memory (or RAM), hard drive, video card, monitor, keyboard, mouse, and all other components attached and/or contained within the case.

Computing Devices: Machines used to acquire, store, analyze, process, and publish data and other information electronically, including accessories (or "peripherals") for printing, transmitting and receiving, or storing electronic information (2 CFR Part 200.20).

Contextualized Learning Strategies: Instruction that embeds traditional academic content (e.g., reading, writing, mathematics) within a context that is meaningful to students' daily lives and/or interests; real-world experiences are integrated into the curriculum, and knowledge, skills, and abilities are developed in the context in which they will be used.

Continuous Improvement: Commitment to improving performance using a team approach to decision-making using systematic collection and analysis of performance data.

Contract Management: Includes activities that provide reasonable assurance that the contractor complies with the terms, conditions and other performance requirements of the contract; includes the monitoring and analysis of information to determine if performance is consistent with the contract provisions.

Contractor: The organization that enters into a contract with the SFWIB.

Cost Allocation Plan: A plan that identifies and distributes the cost of services, departments and/or functions according to benefits received. It is a means to substantiate and support how shared costs of a program are charged to a particular cost category.

Cost Reimbursement Contract: This is an agreement format that provides for the reimbursement of all allowable costs that have been identified and approved in the contract budget; contractors must maintain documentation sufficient to support the costs. This contract provide for payment of allowable incurred costs, to the extent prescribed in the contract. These contracts establish an estimate of total cost for the purpose of obligating funds and establishing a ceiling that the contractor may not exceed (except at its own risk) without the approval of the contracting officer.

Credential: A credential is defined as a nationally recognized degree or certificate or state/locally recognized degree or certificate. Credentials include, but are not limited to a high school diploma, GED or other recognized equivalents, post-secondary degrees/certificates, industry recognized skill certificates and licensure or other industry recognized certificates. State recognized or regulated licenses or certificates shall also be included covering positions such as nursing, cosmetology, teaching, police or corrections as well as a wide variety of other positions and skill sets.

Credential Attainment: The percentage of those participants enrolled in an education or training program (excluding those in On-the-Job Training (OJT) and customized training) who attain a recognized postsecondary credential or a secondary school diploma, or its recognized equivalent, during participation in or within one year after exit from the program. A participant who has attained a secondary school diploma or its recognized equivalent is included in the percentage of participants who have attained a secondary school diploma or its recognized equivalent only if the participant also is employed or is enrolled in an education or training program leading to a recognized postsecondary credential within one year after exit from the program.

Credential Rate: The number of older youth who exit and are employed, enrolled in post-secondary education or advanced training in the first quarter after exit and received a credential by the end of the third quarter after exit divided by the number of youth who exit during the same period. Credentials can be obtained while a person is still participating in services and up to a year following exit.

Customer Satisfaction: This measure is designed to assess the level of satisfaction experienced by customers who participate in the SFWIB program.

Data: A representation of information, knowledge, facts, concepts, computer software, computer programs, or instructions. Data may be in any form, in storage media or stored in the memory of the computer or in transit or presented on a display device.

Data Collection: The collection and recording of information pertinent to the contract, including but not limited to participant and employer demographics, services and outcome data information.

Data in Transit: Data being transferred via the following, but not limited to, networks (e.g. the Internet), mobile telephones, wireless microphones, wireless intercom systems, Bluetooth devices, etc.

Data Storage: The act of saving electronic, audio/visual, oral, and written information to an electronic or conventional location for archival purposes.

Data Transmission: The act of sending electronic, audio/visual, oral, and written information to a specified location(s).

Date of Participation: Represents the first day, following a determination of eligibility, that the participant begins receiving a service funded by the program.

Department of Children and Families (DCF): The Florida state agency that provides various social services to assist groups including the following: Children, Adults, Refugees, the Homeless, Disabled individuals, the Elderly and Domestic Violence/Human Trafficking Victims.

**Department of Economic Opportunity (DEO)**: The Florida State agency that administers funds and programs from the U. S. Department of Labor and Health and Human Services.

Dependent: One who relies upon another person for support.

**Diploma or Equivalent:** Number of younger youth who attained secondary school diploma or equivalent by the end of the first quarter after exit divided by the number of younger youth who exit during the same period (except for those still remaining is secondary school at exit). Youth ages 14-18 Diplomas or Equivalent Attainment Rate — This measure monitors the total number of participants who enter the WIOA youth program, receive services prior to the age of 19 and obtain a diploma.

**Disabled Youth:** A youth who has a physical (motion, vision, hearing), emotional/behavior disorder (including substance abuse) or mental (learning or developmental) impairment which substantially limits the youth's major life activities or has a record of such impairment, or is regarded as having such an impairment, but which does not result in substantial impediment to employment. Or, the youth may have a disability, which is an impediment to employment.

**Disabilities:** The 1990 Americans with Disabilities Act defines individuals with disabilities as including any individual who: (1) has a physical or mental impairment that substantially limits one or more of the major life activities of that individual; (2) has a record of an impairment described in paragraph (1); or (3) is regarded as having an impairment described in paragraph (1). This definition includes any individual who has been evaluated under Part B of the Individuals with Disabilities Education Act and determined to be an individual with a disability who is in need of special education and related services; and any individual who is considered disabled under section 504 of the Rehabilitation Act of 1973. At the secondary level, counts of disabled students are typically based on whether a student has an Individualized Education Plan (IEP). At the postsecondary level, counts of disabled students are typically based on student self-reports of disabling conditions.

**Documentation:** The physical evidence that is obtained during the verification process and is maintained in the participant's file. Such evidence would be hard copies of documents, completed telephone/documents inspection forms and signed self-certification statement.

**DUNS:** "Data Universal Numbering System (DUNS) number", means the 9-digit number assigned by Dun and Bradstreet, Inc. (D&B) to identify unique business entities, which is used as the identification number for Federal Contractors.

Earning Gains: A performance measure that is used to monitor the average gain in earnings of WIOA youth participants age 19-24 after entering employment. Of those older youth who are employed in the first quarter after exit and who are not enrolled in post-secondary education or advanced training in the third quarter after exit. Total post-program earnings minus pre-program earnings divided by the number of older youth who exit during the same period.

**Economically Disadvantaged:** An individual who received an income, or is a member of family that received a total of family income, that, in relation to family size, does not exceed the higher of the poverty line; or seventy percent (70%) of the lower living standard income level.

Educational Functioning Level: The six Adult Basic Education (ABE) and six English as a Second Language (ESL) levels describe sets of skills and competencies that participants entering as that level demonstrate in the areas of reading, writing, numeracy, speaking, listening, functional and workplace skills. Participants are placed in levels based on their performance on standardized tests.

Educational Gain: An increase in the educational functioning level of an individual as evidenced by the score attained in a post-test as compared to the score attained in a pre-test administered at entry into the program.

Electronic Data Systems: See Information Technology Systems.

Eligible Provider: The term "eligible provider", used with respect to: 1) Training services, means an organization, such as a public or private college and university, or community-based organization whose application has been approved for the State list of training services as identified under section 122 (e) (3) of the Act; 2) Intensive services, means a provider who is identified or awarded a contract as described under section 134 (d) (3) (B) of the Act; 3) Youth activities, means a provider who is awarded a grant or a contract under section 123 of the Act; or 4) Other workforce investment activities, means a public or private entity selected to be responsible for such activities, such as a one-stop operator designated or certified under section 121 (d) of the Act.

Eligible Training Provider List (ETPL): A statewide collection of providers that are approved to give services through the One-Stop system. These lists contain consumer information, including cost and performance information for each of the providers, so that participants can make informed choices on where to use their Individual Training Accounts.

Employment and Training Administration (ETA): Department of Labor (DOL)-Employment and Training Administration, the part of DOL with direct responsibility for WIOA programs.

Eligibility: The process used to obtain information about an applicant's eligibility status at the time of registration and to identify and evaluate information, which are necessary for the participant's eligibility determination for WIOA and/or TANF services. At the time of enrollment, a participant must be a legal U.S. resident, between the ages of 14 through 24. If the participant is a male and 18 or older, he must also be registered with the Selective Service.

Emancipated Minor/Youth: A youth, age 16-17, whose parents have entirely surrendered the right to the care, custody and earnings of such minor, no longer are under any duty to support or maintain such minor, and/or have made no provision for the support of such minor.

Employ Miami-Dade (EMD)/Employ Monroe (EM): Formerly Employ Florida (EF). EMD/EM is a powerful on-line labor exchange tool which connects employers to jobseekers while providing access to workforce tools, resources and local workforce experts. The site offers job listings posted by CareerSource centers or employment providers and also uses "spidering" technology to capture openings from recruiting pages of company websites throughout the state.

Employability Skills: Also referred to as Job Readiness Skills, Soft Skills, or Work Readiness Skills; a set of skills and behaviors that are necessary for any job such as, social competence, job seeking and interview skills, workplace norms, conflict resolution, and communication skills, to name a few.

Employed at Participation: An individual employed at the date of participation is one who: did any work at all as a paid employee on the date participation occurs (except the individual is not considered employed if: a) he/she has received a notice of termination of employment or the employer has issued a Worker Adjustment and Retraining Notification (WARN) or other notice that the facility or enterprise will close, or b) he/she is a transitioning service member; did any work at all in his/her own business, profession, or farm; worked 15 hours or more as un unpaid worker in an enterprise operated by a member of the family; or was not working, but has a job or business from which he/she was temporarily absent because of illness, bad weather, vacation, labor-management dispute, or personal reasons, regardless of whether paid by the employer for time off, and regardless of whether seeking another job.

Employed in Quarter after Exit: An individual is considered employed if Unemployment Insurance (UI) wage records for the quarter after exit show earnings greater than zero. UI wage records will be the primary data source for tracking employment in the quarter after exit. When supplemental data sources are used, individuals should be counted as employed if, in the calendar quarter after exit, they did any work at all as a paid employee.

Enrollee/Eligible Youth: A youth who has been deemed eligible and is formally enrolled in the youth program. An individual who is not less than age 14 and not more than age 24, low income, with one or more of the following categories: deficient in basic literacy skills, a school dropout, homeless, a runaway, or a foster child, pregnant or a parent and/or an offender.

English Language Learner: is a person who is learning the English language in addition to his or her native language (often capitalized as English Language Learner or abbreviated to ELL).

Enrollment Date: The point at which the administrative registration process is completed and the first service commences. The first service could be an individual assessment and the development of an individual service strategy. The date on which an individual began to receive program services after initial screening for eligibility and suitability.

Entrepreneurial Skills Training: Entrepreneurial Skills Training provides the basics of starting and operating a small business. This training helps youth develop the skills associated with entrepreneurship and the gig economy, such as the ability to take initiative, creatively seek out and identify business opportunities, develop budgets and forecast resource needs, understand various options for acquiring capital and the trade-offs associated with each option, and communicate effectively and market oneself and one's ideas.

Evaluation: A systematic and organized review of gathered documentation, details, evidence and other information to determine the validity, accuracy, standing and merits and/or deficiencies of its content.

Exclusions: Participants who exit from services because they are incarcerated, institutionalized, deceased, or have a family care/health/medical condition that prevents them from participating in services, are relocated to a mandated program; or are a reservist called to active duty should be excluded from the performance measures for their appropriate funding stream as well as the customer satisfaction surveys.

Exit: Determined as follows: a participant who has a date of case closure, completion or known exit from WIOA funded or non-WIOA funded partner services within the quarter (hard exit) or a participant who does not receive any WIOA funded or non-WIOA funded partners service for ninety days and is not scheduled for future services except follow-up services (soft exit). The separation of a participant exiting the youth programs, which can either, be a positive or negative exit. This individual is no longer receiving employment, training or services funded under WIOA.

Exit Date: The last date of which WIOA funds or partner services are received by a participant, excluding follow-up services. For so-called "soft exits", date of exit is the last day of actual services and not the date of the end of the 90 day period of inactivity.

Exit Quarter: Represents the calendar quarter in which the date of exit is recorded for the participant. Quarter in which the last date of service (except follow-up services) takes place.

Faith Based Organization (FBO): Organization whose founding, governance, or membership is derived from a religious institution or religiously-affiliated entity.

Family: The term "family" means two or more persons related by blood, marriage, or decree of court, who are living in a single residence, and are included in one or more of the following categories:

- A husband, wife and dependent children;
- A parent or guardian and dependent children;
- A husband and wife.

For purposes of this definition:

- A step-child or a step-parent is considered to be related by marriage;
- One or more persons not living in the single residence but who are claimed as a dependent on the family's most recent federal income tax return will be presumed to be, unless otherwise demonstrated, a member of the family.

Family Income: All income received by all members of the family during the six-month period prior to application/registration, annualized by multiplying the six-month income by two (6 month income x 2). The composition of the family is determined as of the date of the application/registration. Therefore, the income of prior family members who may have comprised part of the family during the past six months, but are no longer members of the household (i.e., divorced, separated or deceased spouse, or other family member) would not be counted for income determination purposes. Only the income of members of the current family should be counted and applied against the current family size.

Family of One: The following may be considered a family of one for the purpose of determining eligibility: An adult or youth with a physical, mental, learning, or emotional/behavioral disability. (This includes substance abuse. The disability must be documented if pertinent to eligibility).

- An individual 14 years of age or older not living with his/her family and receiving less than fifty percent (50%) of his/her maintenance from the family.

- An individual 18 years of age or older living with his/her family who received less than fifty percent (50%) of his/her maintenance from the family and is not the principal earner nor the spouse of the principal.

Family Size: The maximum number of family members during the income determination period. For a separated or divorced applicant, income shall be pro-rated depending on the length of time during the last six months the applicant lived with the other wage earner. The "actual" family size is the actual number of members in the family without regard to an eligibility test. The "eligible" family size refers to the number in the family for income eligibility purposes. For instance, a disabled child living with his or her parents can be considered a "family of one" under current guidelines.

Financial Literacy: Supporting the ability of participants to create household decisions budgets initiate savings plans and make informed financial about education, retirement, homeownership wealth building other savings goals. Supporting the ability to manage spending, credit and debt, including credit card debt, effectively, increasing awareness of the availability and significance of credit reports and credit scores in obtaining credit, including determining their accuracy (how to correct inaccuracies in the reports and scores) and their effect on credit terms supporting the ability to understand, evaluate and compare financial products, services and opportunities and supporting activities that address the particular financial literacy providing the support through the development, distribution of multilingual financial literacy and education material.

Five Percent (5%) Exception: Up to five percent (5%) of youth participants served by youth programs may be individuals who do not meet the income criterion for eligible youth provided that they are within one or more of the following categories: school dropout, basic skills deficient, one or more grade levels below the grade level appropriate to the individual's ages, pregnant or parenting, possess one or more disabilities, homeless, runaway, offender or face serious barriers to employment as identified by the Local Board.

Follow-up Services: Follow-up services are provided to youth after program exit and support youth development, retention and advancement in long-term employment and educational placements. Follow up services for youth may include: leadership development and support service activities, regular contact with a youth participant's employer, assistance in securing better paying jobs, career development and further education, support groups, adult mentoring, and tracking the progress of youth in employment after training. All youth must receive some form of follow up services for a minimum duration of twelve (12) months after exit from the WIOA program.

Foster Care Youth: A youth 14-18 years of age on whose behalf state or local governmental payments are made. This may include youth who have been made a ward of the state by a court, including those in the following categories: youth state institutions, youth in community group homes, youth in foster homes and parolees.

GED (General Education Development): The term also refers to the General Education Development certificate awarded by the state to persons who have passed a specific examination.

**GED Preparation:** A type of pre-placement activity intended to prepare an enrollee for passing the GED examination. This includes any preparation for high school graduation examinations. A minimum of five (5) hours per month is required in this activity in order to constitute participation.

Global Exclusion: A participant who is hard exited has a planned gap in service that will exceed ninety (90) days. This individual is not considered an exiter and does not count in performance.

Graduate: A person who has successfully completed a course or level of study and been awarded a certificate, diploma or degree.

Guardian: An adult with court ordered responsibility for another person.

Hard Exit: Term used to refer to a customer that formally completes or withdraws from services.

High-Growth Industry/Occupation: An industry and/or occupation that meets one or more of the following factors: 1) it is projected to add substantial numbers of new jobs to the economy; 2) it is being transformed by technology and innovation requiring new skill sets for workers; 3) it is a new and emerging industry or occupation that is projected to grow; or 4) it has a significant impact on the economy overall or on the growth of other industries and occupations.

High Poverty Area (HPA): Under the Workforce Innovation and Opportunity Act (WIOA), a youth who lives in a High Poverty Area is automatically considered to be a low-income individual for the purpose of providing WIOA services. A High Poverty Area is a Census tract, a set of contiguous Census tracts, Indian Reservation, tribal land, or Native Alaskan Village or county that has a poverty rate of at least thirty percent (30%) as set every five years using American Community Survey (ACS) five-Year data.

High School: An academic program, operated by a state-approved entity, covering relevant course work for grades 9-12 or 10-12, as decided by the state or local school district.

High School Diploma or Equivalent: A GED or High School (H.S.) equivalency diploma recognized by the State. Note: The date of attainment should be the date on the diploma or equivalency certificate. For the Younger Youth Diploma Attainment Rate, this date must be no later than the end of the first quarter after exit.

High School Dropout: An individual who is no longer attending any school and who has not received a secondary school diploma or its recognized equivalent. A youth's dropout status is determined at the time of application and remains in effect throughout program participation.

High School Graduate: A youth who has received a high school diploma, but who has not attended any post-secondary vocational, technical, or academic school.

Hispanic or Latino: A person of Mexican, Puerto Rican, Cuban, Central or South American, or other Spanish culture or origin, regardless of race.

Homeless: An individual who lacks a fixed regular, adequate nighttime residence, and any individual who has a primary nighttime residence that is a public or private operated shelter for temporary accommodation, an institution providing a temporary residence for individuals intended to be institutionalized or a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings. Children removed from their biological parents because of abuse or neglect and enter the child welfare system

Indirect Cost Proposal: Documentation prepared by an organization to substantiate its claim for the reimbursement of indirect costs. This proposal provides the basis for the review and negotiation leading to the establishment of an organization's indirect cost rate.

Indirect Cost Rate: An indirect cost rate is a percentage (indirect cost pool/direct cost base) used to distribute indirect costs to all cost centers benefiting from those costs.

In-kind Services: The value of services that are provided by the contactor at no cost to the program.

In-School Youth: An enrollee who at the time of enrollment is attending a regular, junior high or alternative high school or who is attending post-secondary school such as junior or four year college, and is not basic skills deficient. Also includes an enrollee who is not attending any school, and who has either graduated from high school or holds a GED and is not basic skills deficient and not unemployed and not underemployed.

An individual who is (1) attending school (as defined by State law), (2) not younger than age 14 or older than age 21 at time of enrollment, (3) low-income, (4) basic skills deficient, (5) an English language learner, (6) an offender, (7) homeless as defined by the Violence Against Women of 1994 or a homeless child or youth (as defined in the Homeless Assistance Act, (8) a runaway, (9) foster child or has aged out of the foster care system, (10) pregnant & parenting(11) a youth who is disability, (12) an individual who requires additional assistance to complete an educational program or to secure or hold employment.

In-School Youth Program: SFWIB's In-School Youth program is a comprehensive, year-round, multi-year academic and career linkage program that targets high school youth who are most at-risk of dropping out-of-school. In-School Youth are

defined as an eligible young person, ages 14-21, who has not received a high-school degree or its recognized equivalent (GED) and is attending high school or alternative school at the time of enrollment.

**Incentives:** Incentives can be cash or other items as approved by SFWIB that are usually awarded to youth for successful completion of one or more components of the program.

Individual with a barrier to Employment: A member of 1 or more of the following populations: (A) Displaced homemakers; (B) Low-income individuals; (C) Indians, Alaska Natives, and Native Hawaiians; as such terms are defined in section 166; (D) Individuals with disabilities, including youth who are individuals with disabilities; (E) Older Individuals; (F) Ex-offenders; (G) Homeless individuals (as defined in section 41403(6) of the Violence Against Women Act of 1994 (42 U.S.C. 14043e-2(6)), or homeless children and youths (as defined in section 725(2) of the McKinney-Vento Homeless Assistance Act (42 U.S.C. 11434a (2)); (H) Youth who are in or have aged out of the foster care system; (I) Individuals who are English language learners, who have low levels of literacy, and are facing substantial cultural barriers.; (J) Eligible migrant and seasonal farm workers, as defined in section 167(i); (K) Individuals within 2 years of exhausting lifetime eligibility under part A of title IV of the Social Security Act (42 U.S.C. 601 et seq.); (L) Single parents (including single pregnant women); (M) Long-term unemployed individuals; (N) Such other groups as the Governor involved determines to have barriers to employment.

Individual Employment Plan (IEP): The individual employment plan is an ongoing strategy jointly developed by the participant and the case manager that identifies the participant's employment goals, the appropriate achievement objectives, and the appropriate combination of services for the participant to achieve the employment goals.

Individual Training Accounts (ITA): An expenditure account established on behalf of an eligible participant in WIOA Title IB adult and dislocated worker programs to purchase training services from eligible providers they select in consultation with the case manager, counselor or coordinator.

Individual Service Strategy (ISS): The tool used to document an enrollee's service plan through his/her program participation. The ISS may be updated at any point during an enrollee's participation in order to best serve an enrollee's needs. The ISS should include benchmark(s), goal(s), activity description(s), and type(s) of pre-placement activity. For example, an enrollee's benchmark could be that his/her reading proficiency is two grade levels below his/her current grade in school. The goal is to increase reading proficiency by two grade levels; the activity description is to attend four months of a reading class remediation.

Industry Focus Learning: Industry focus learning is designed to provide exciting learning environments that will engage youth interests and stimulate youth desires to pursue career possibilities in a specific industry. Industry focus provides hands-on learning activities that immerse youth in learning by doing, through a curriculum that does not feel like traditional classroom instruction. Industry focus learning should convey a sense of what it feels like to work in a specific industry. Industry focus should expose the youth to facilities, equipment, technical environments, materials, products or creations that they would not otherwise come in contact with in their everyday surroundings.

Industry Recognized Credentials: The term credential refers to certification of an individual's attainment of measurable technical or occupational skills necessary to obtain employment or advance within an occupation. Industry-recognized credentials are either developed or endorsed by a nationally-recognized industry association or organization or are sought or accepted by employers within the industry sector for purposes of hiring or recruitment. The credential must be awarded by a third party, such as an educational institution or a professional, industry, or employer organization. Industry-recognized credentials demonstrate core competencies and meet industry standards for specific industry occupations. Examples of industry-recognized credentials include: Associates and Bachelor's degrees; Registered Apprenticeship certificates; occupational licenses (typically, but not always, awarded by State government agencies); industry-recognized or professional association certifications, also known as personnel certifications; and other certificates of skills completion for specific skill sets or competencies within one or more industries or occupations. For more information on credential, degrees, and certificate attainment, please refer to Training and Employment Guidance Letter (TEGL) No. 15-10.

Industry Theme: Topics of study that incorporate industry- and/or occupation-specific core competencies and that enhance a participant's ability to enter a specific career or career pathway.

Information Systems: See Information Technology Systems.

Information Technology Systems: Computing devices, ancillary equipment, software, firmware, and similar procedures, services (including support services), and related resources (2 CFR Part 200.58).

Initial Assessment: To determine whether the program can benefit the individual (suitability) and identify activities and services that would be appropriate, an assessment of the participant is necessary. Initial assessment is part of the overall intake process and includes the initial determination of each participant's employability, aptitudes, abilities and interests, through interviews, testing and counseling.

Initial Unsubsidized Placement: The first unsubsidized employment opportunity entered into by an enrollee while participating in the youth program. This placement must last at least two weeks before it constitutes a placement. This includes military and qualified apprenticeship placements. Qualified apprenticeship programs are those approved and recorded by the ETA/Bureau of Apprenticeship and Training or by a recognized State Apprenticeship Agency. Approval is by certified registration or other appropriate written credential.

**Institutionalized:** Term used to refer to a participant that is residing in an institution or facility providing twenty-four (24) hour support such as a prison or hospital and is expected to remain in that institution for at least ninety days.

Intake: The process of collecting basic information which is commonly collected by all program partners (e.g., name, address, phone number, SSN) and all required activities up to the decision of eligibility or ineligibility for an individual program.

Internship: A pre-placement activity that consists of onsite work experience designed to improve an enrollee's occupational skills and readiness for the world of work. A structured work-based learning experience connected to a participant's area of career interest. Internships involve youth in a one-on-one relationship with an employer that provides hands-on learning in the area of the youth's career interest.

Job Corps: A U.S. Department of Labor funded comprehensive educational and job training program for at-risk youth, ages 16-24. The program provides disadvantaged youth with integrated academic, vocational and social skills training in order to gain independence and receive quality long-term jobs of to further their education.

Job Placement: Services provided to assist a youth in obtaining a specific placement in unsubsidized employment.

Job Readiness Training: A pre-placement activity consisting of site-defined, structured classroom-based activities that are designed to improve an enrollee's work readiness skills for those enrollees who are determined to be deficient in work readiness skills. A minimum of five (5) hours per month is required in this activity in order to constitute participation.

Job Shadowing: A participant follows an employee for one or more days to learn about a particular occupation or industry. Participants can explore a range of career objectives.

Labor Force Status: Denotes whether the youth is attached, or not attached, to the labor force.

Labor Market Area: An economically integrated geographic area within which individuals can reside and find employment within a reasonable distance or can readily change employment without changing their residence. Such an area shall be identified in accordance with criteria used by the Bureau of Labor Statistics of the Department of Labor in defining such areas or similar criteria established by a Governor.

Labor Market Information: Occupational supply and demand information identifying areas of growth or decline for the labor market and the assessment of the effects of such growth or decline. The body of information that deals with the functioning of labor markets and the determination of the demand for and supply of labor. It includes, but is limited to such key factors as changes in the level and/or composition of economic activity, the population, employment and unemployment, income, earnings, wage rates and fringe benefits.

Last Expected Service: Occurs when the participant completes the activities outlined in his or her individualized service strategy or career plan and there are no additional services expected other than supportive or follow-up services. Last expected service may also occur in situations where the participant voluntarily or involuntarily discontinues his or her participation in services outlined in the service plan.

Last Expected Service Date: This date is used to determine when a participant becomes a part of the sampling frame for the customer satisfaction survey. In many instances, this date will be the same as the exit date. In situations where a case was ended, reopened within ninety (90) days of the original closure date, and then ended again, the date used to determine inclusion in the sampling frame is the initial last expected service date. This date is also the date that triggers follow-up services as long as no additional services are provided (other than supportive or follow-up services) ninety (90) days following this date.

Lawfully Admitted: The status of having been lawfully accorded the privilege of residing permanently in the United States as an immigrant in accordance with the immigration laws, such status not having changed (USC 8).

Leadership Development: A youth development activity, which encourages responsibility, decision-making, employability, citizenship, like skills, community service and other positive social behaviors. One of the ten required youth program elements. Leadership skills are those skills characteristic of productive workers and good citizens.

Legal Alien: A person who is a citizen of another country but who has permission from the government to live in the United States. Not all legal aliens are authorized to work in the U.S.

Life Skills Training: A youth development activity designed to equip a youth with the skills to succeed in life. This may include, but is not limited to, household management, personal finance and budgeting, parenting and pregnancy prevention, cultural history and diversity, anger management and parenting training. Activities and training that assist the youth to develop marketable work habits.

Limited English Proficiency (LEP): Inability of an applicant, whose native language is not English, to effectively communicate in English, resulting in a barrier to employment.

Literacy: An individual's ability to (1) read, write, and speak in English, and (2) compute and solve problems, at levels of proficiency necessary (at or above the 8th grade level as measured on a generally accepted standardized test) to function on the job, in the family, and in society.

Living in a High Poverty Area: People living in poverty tend to be clustered in certain regions, counties, and neighborhoods rather than being spread evenly across the Nation. Research has shown that the poor living in areas where poverty is prevalent face impediments beyond those of their individual circumstances. Concentrated poverty contributes to poor housing and health conditions, higher crime and school dropout rates, as well as employment dislocations. As a result, economic conditions in very poor areas can create limited opportunities for poor residents that become self-perpetuating.

Living Wage: An earning level that supports self-sufficiency without reliance on public and private subsidies.

Low-income Individual: An individual that (A) receives, or is a member of a family that receives, cash payments under a Federal, State, or local income based public assistance program; (B) received an income, or is a member of a family that received a total family income, for the 6-month period prior to application for the program that, in relation to family size, does not exceed the higher of: (i) the poverty line, for an equivalent period; or (ii) Seventy percent (70%) of the lower living standard income level, for an equivalent period; (C) is a member of a household that receives food stamps; (D) qualifies as a homeless individual; (E) is a foster child; or (F) is an individual with a disability whose own income meets the requirements of a program but who is a member of a family whose income does not meet such requirements.

An individual who (1) received, or is a member of a family that is receiving, or in the past 6 months has received, assistance through the supplemental nutrition assistance program (SNAP), (2) temporary assistance for needy family program (TANF), (3) supplemental security income program (SSI), (4) state or local income-based public assistance, (5) is in a family that does not exceed the higher of the poverty line or seventy percent (70%) of the lover living standard income level, (a homeless individual (as defined in section 41403 (6) of the Violence Against Women Act of, (6)), or a homeless child or youth (as defined under section 725 (2) of the McKinney-Vento Homeless Assistance Act (7) receives or is eligible to receive a free or reduced price lunch or (8) an individual with a disability whose own income meets the income requirement of clause (ii), but who is a member of a family whose income does not meet this requirement.

Lower Living Standard Income Level (LLSIL): WIOA defines the LLSIL as "that income level (adjusted for regional, metropolitan, urban, and rural differences and family size) determined annually by the Secretary of Labor based on the most recent lower living family budget issued by the Secretary."

Management Information System (MIS): Refers to a computer-based system designed to store, transmit, and process client data to support the activities of the program and to provide managers with the tools for organizing, evaluating and efficiently run the program (i.e. EMD, EM, OSST, WFMS, etc.).

Measureable Skills Gain: The percentage of program participants who, during a program year, are in an education or training program that leads to a recognized postsecondary credential or employment and who are achieving measurable skill gains, defined as documented academic, technical, occupational, or other forms of progress, towards such a credential or employment.

Measurement Date: The date on which an enrollee is held to all of the applicable WIOA outcome measures. The measurement date is determined by the earliest date on which an enrollee has: completed all of his/her pre- placement activities as specified by their Individual Service Strategy (ISS); been placed; or has not participated in any youth development activities for three consecutive months. At such a point, an enrollee is held to all of the applicable WIOA outcome measures.

Median: The number that is in the middle of the series of numbers, so that there us the same quantity of numbers above the median as there are below the median.

Median Earnings Indicator-2<sup>nd</sup> Quarter After Exit Quarter: The median earnings of program participants who are in unsubsidized employment during the second quarter after exit from the program, as established through direct UI wage record match, Federal or military employment records, or supplemental wage information.

Mentor: A caring adult who is matched with a student, who meets with the student once a week to assist with academics, provide college and career guidance and strengthen the student's social skills. Mentors provide students with valuable guidance, motivation and life lessons.

Mentoring: Serving as a model for others who are inexperienced; includes both the physical modeling of a task or behavior as well as the mental (thinking) steps required to effectively perform the task or behavior. Includes one-on-one, group, and/or service-based mentoring in which program participants are matched with adult mentors in the selected high-growth industry(ies) or occupation(s). Mentors should have frequent contact with program participants over a prolonged period of at least one year and should provide guidance in navigating their identified career pathway.

Migrant or Seasonal Farm Worker (MSFW): A migrant farm worker, a migrant processing worker, or a seasonal worker.

Military Selective Service Act: A federal law, which required that all males born on or after January 1, 1960 register with the Selective Service System on their 18th birthday.

Minimum Wage: The lowest wage set by Congress or a state, whichever is higher, which an employer may pay employees. Certain occupations are except from the minimum wage laws including farm workers, restaurant wait staff, and babysitters.

Modification: A letter or formal modification/amendment executed by both Parties, which provides for a change to the terms and conditions of this Contract or to the services to be provided under this Contract.

Monitoring: The process of observing and/or reviewing performance may include on-site observation, review of paperwork and files, interviews with staff or customers, telephone conversations and formal evaluation of compliance elements. A basic review of contracts to determine whether or not services were in fact provided in accordance with the defined Statement of Work and Contract terms and conditions.

Native Hawaiian or Other Pacific Islander: A person having origins in any of the original peoples of Hawaii, Guam, Samoa, or other Pacific Island.

Nepotism: When a person employs or appoints a family member.

Net Wages: Earnings received by an individual after taxes, social security and other deductions are taken out of their paychecks.

Nontraditional Employment: Refers to occupations or fields of work for which individuals from one gender comprise less than twenty-five percent (25%) of the individuals employed in each such occupation or field of work.

Not Employed at Participation: A youth is considered not employed at the date of participation when he/she (a) did no work at all as a paid employee on the date participation occurs, (b) has received a notice of termination of employment.

Occupational Skills: Primary occupational skills encompass the proficiency to perform actual tasks and technical functions required by certain occupational fields at entry, intermediate or advanced levels. Secondary occupational skills entail familiarity with and use of set-up procedures, safety measures, work-related terminology, record keeping and paper work formats, tools, equipment and materials, and breakdown and clean-up routines.

Occupational Skills Goal: A measurable increase in primary occupational skills that encompass the proficiency to perform actual tasks and technical functions required by certain occupational fields at entry, intermediate or advanced levels

Occupational Skills Training: To count as a placement for the Youth Common Measures, advanced and occupational skills training constitutes organized programs of study that provide specific vocational skills that lead to proficiency in performing actual tasks and technical functions required by certain occupational fields at entry, intermediate, or advanced levels. Such training should: (1) be outcome-oriented and focused on a long-term goal as specified in the Individual Service Strategy, (2) be long-term in nature and commence upon program exit rather than being short-term training that is part of services received and (3) result in attainment of a certificate.

Offender: An individual who is or has been subject to any stage of the criminal justice process for whom services may be beneficial or who requires assistance in overcoming barriers to employment resulting from a record of arrest or conviction.

On-the-Job Training (OJT): Paid full-time employment in which the employer provides training to a participant in order for the participants to learn the skills necessary to perform the job.

One-Stop Service Tracking (OSST): The One-Stop Service Tracking system (OSST) is the case tracking system for the CAP and SNAP programs to track case management activities and to provide data for state and federal level reporting.

Out-of-School Youth: A youth who at the time of enrollment is not younger that the age of 16 or older than the age of 24, who is within the age of compulsory school attendance, but has not attended school for at least the most recent complete school year calendar quarter, attending post-secondary school and is basic skills deficient, an English language learner or who is not attending secondary or post-secondary school and has no diploma, who is a school dropout, or has a diploma and is basic skills deficient, unemployed or underemployed, or an individual who is subject to the juvenile or system. Alternative school youth are not considered Out-of-School Youth.

Outreach: An effort by program staff to encourage individuals in the service delivery area to use the program services. Outreach efforts also involve the collection, publication and dissemination of information on program services available in the community system to assure universal access to core services including eligibility information for services beyond core services.

Participant: An individual who has registered and been determined eligible for participation upon intake and who is receiving services under an authorized WIOA youth program, (i.e., employment, training, or other services provided under WIOA (including follow-up services)).

Participant File: A file containing the application, enrollment, status changes and termination forms, documentation of eligibility, individual service strategy and progress/case/counseling notes on a participant and any other documentation required.

Participation: When an enrollee takes part in any one of the youth development activities and meets the minimum level of participation in a given month.

**PELL Grant:** Popular name for the federal PELL Grant program whose primary objective is to provide funding to financially needy postsecondary and undergraduate students (and post-secondary students who have demonstrated a financial need) in order to meet educational expenses.

Performance-Based Contracting: A method of contracting in which successful completion of certain benchmarks by the enrolled population obligates the awarding agency to make certain predetermined payments.

Performance Improvement Plan (PIP): A plan to improve performance set forth by South Florida Workforce Investment Board (SFWIB) that will remain until the deficiency(s) is/are corrected.

Post-Secondary Education: A program at an accredited degree granting institution that leads to an AA, AS, BA, BS. Programs offered by degree granting institutions that do not lead to an academic degree (e.g., certificate programs) do not count as a placement in post-secondary education, but may count as a placement in "advanced training/occupational skills training."

Post-Secondary Transcript/Report Card: A transcript or a report card demonstrating the following based upon enrollment status: Full Time Student-completion of a minimum of twelve (12) hours for one (1) semester, Part Time Student-completion of a minimum of twelve (12) credit hours over the course of two (2) consecutive semesters during a program year.

Post Test: A test administered to a participant at regular intervals during the program.

Potential Drop-Out: A potential drop is an individual aged 14-21 who is enrolled in a secondary school or other educational program and who, for one or more of the reasons list is in danger of dropping out-of-school: poor attendance record, one grade level below, academic difficulties, pregnant, parenting teen, chemical dependency, juvenile offender, homeless, youth with a disability and/or limited English proficient.

Poverty Level: The level of income established by the Department of Health and Human Services at which a person or family is living in poverty.

Pre-enrollment Assessment: A process to determine the employability and training needs of participants before enrolling them into the program. Individual factors considered during pre-enrollment assessment include: a judgment of vocational interests, abilities, previous education and work experience, income requirements, and personal circumstances.

**Pre-Employment Skills:** A progression of instructional modules in which youth master and demonstrate proficiency in areas such as: interview skills, resume writing, work place readiness skills, and workplace standards.

Pregnant or Parenting Youth: An individual who is under 25 years of age and who is pregnant, or a youth female or male who is providing custodial care for one or more dependents under age 18.

Pregnant Youth: A female youth age 14-24 who is carrying an unborn fetus.

**Pre-Test:** A test used to assess a participants a participant's basic literacy skills, which is administered to a participant up to six (6) months prior to the date of participation, if such pre-test scores are available, or within sixty (60) days following the date of participation.

**Project Based Learning:** Learning experience that engages youth in complex, real world projects through which the youth develop and apply skills and knowledge, which takes effort and persistence over time, the result of this experience is a product that matters to the youth and is usually seen by the public. Development of a project that is youth driven and includes career related learning, appropriate workplace behaviors, decision making and problem solving techniques, effective teamwork and the application of academic learning to real world settings.

Program: Activities and services to be provided by the Contractor under and pursuant to this Contract.

**Program Cost:** The Contractor's cost to deliver the contracted services excluding administrative costs. Costs associated with the management of the program funded by this Contract that directly and immediately benefit program customers and are necessary for effective delivery of services.

Program Design and Service Delivery: Describes the work to be performed by all Contractor's under the terms and conditions of this Contract.

**Program Elements**: are high quality services for in-school and out-of-school youth beginning with career exploration and guidance, continued support for educational attainment, opportunities for skills training, and culminating with a good job along a career pathway or enrollment in post-secondary education.

**Program Income:** Interest earned on any advances under this Contract, income generated as a result of use or fees charged for the rental of real or personal property, fees for services performed, conferences, the sale of commodities or items developed with contract funds, or from the participants activities under the contract except for OJT, or revenue in excess of costs earned by organizations other than commercial organizations.

Program Year (PY): The period between July 1 of a calendar year and June 30 of the following calendar year.

Public Assistance: Financial cash payments made by federal, state or local program to individuals who meet specific income criteria.

Quarter: A calendar quarter is a three-month period within a calendar year. The first quarter is from the first day of January through the last day of March; the second quarter is from the first day of April through the last day of June; the third quarter is from the first day of July through the last day of September; and the fourth quarter is from the first day of October through the last day of December.

Reactivation: Moving an enrollee from inactive status to active status. An enrollee is reactivated when their health or medical condition no longer prevents participation in the program, or when they have not participated for twelve (12) months, but begin participating again. An enrollee who has not yet been placed who is inactivated upon leaving the target area may be reactivated upon returning to the target area.

Reading/Math Remediation: A pre-placement activity consisting of classroom instruction designed to improve an enrollee's reading and/or math skills for those enrollees who are determined to be basic literacy skills deficient. Basic education skills include reading comprehension, math computation, writing, speaking, listening, problem solving, reasoning, and the capacity to use these skills. A minimum of five hours per month is required in this activity in order to constitute participation.

Reasonable Costs: A cost may be considered reasonable if the nature of the goods or services acquired or applied, and the amount involved therefore, reflects the action that a prudent person would have taken under the circumstances prevailing at the time the decision to incur the cost was made.

**Recruitment:** The point at which a provider has met with a potential enrollee, informed them of the youth program, invited them to participate in the program, and has established eligibility of such individual for the program.

**Referral:** To direct an individual or program participant to another contractor, community based organization or agency or other community resources to receive services, information or assistance.

Registered Apprenticeship: A unique, flexible training system that combines job-related technical instruction with structured on-the-job learning experiences. Upon completion of a Registered Apprenticeship program, participants receive an industry-issued, nationally-recognized, portable credential that certifies occupational proficiency. Registered Apprenticeship requires a written plan designed to move an apprentice from a low- or no-skill entry-level position to full occupational proficiency. Registered Apprenticeship programs must meet parameters established under the National Apprenticeship Act.

**Registration:** Registration is the process of collecting information to support a determination of eligibility data must be collected on individuals during the registration process. At the point of registration, participants are counted for performance measurement purposes. All youth participants must be registered.

Re-employment Assistance (formerly Unemployment Compensation) Insurance (RAI): RAI is a federal-state program jointly financed through federal and state employer payroll taxes (federal/state RAI taxes).

Replacement: An unsubsidized job placement entered into by an enrollee after leaving or losing a prior unsubsidized job placement.

Residence: A person's primary or permanent dwelling or home. If a person is institutionalized or incarcerated, their place of institutionalization or incarceration is their primary residence.

Runaway Youth: A runaway youth is an individual 21 years of age or less who has absented themselves from home or place of legal residence without the permission of parent(s) or legal guardians.

School-Based Learning: School wide classroom instruction based on high academic and business defined occupational skill standards.

School Dropout: An individual who is no longer attending any school and who has not received a secondary school diploma or it recognized equivalent. Youth enrolled in alternative schools are not school dropouts.

Secondary Transcript/Report Card: For each school year, a transcript or a report card of a consumer in HS or a GED program demonstrating that they achieved a D- or above for all classes taken and are in good academic standing. The report card must not indicate the participant dropped out-of-school, was removed from the institution, or any other conditions that indicate removal on academic or conduct grounds.

Sector-Based Strategies: High growth, high wage industries that take a comprehensive, broad-based approach to identifying and addressing skills needs across key industries within a region rather than focusing on the workforce needs of individual employers on a case-by-case basis. Often result in the formation of industry partnerships, which are employer-led partnerships with support from workforce development, economic development, and education partners.

Selective Service: All males who are at least 18 years of age and who are not in the armed services on active duty must be registered for the selective service. A youth who becomes 18 years of age while participating in a WIOA youth program must register within thirty days of his 18<sup>th</sup> birthday.

Service Learning/Community Service Learning: A teaching and learning strategy that actively engages participants in meaningful and personally relevant service activities that simultaneously teach civic responsibility and strengthen communities. Learning activities incorporate participant reflection and are designed to develop work readiness skills and positive behaviors, such as leadership, time management, teamwork, and respect for authority and fellow participants.

Skills Progression: Successful passage of an exam required for a particular occupation or progress in attaining traderelated benchmarks. Examples include Pass Career Readiness Certificate (CRC) or National Counselor Examination (NCE) exams, obtaining Commercial Driver's License (CDL), and passing a welding certification exam.

Small Learning Community: Smaller, autonomous groups of students and teachers in a more personalized learning environment that can better meet the needs of students. Generally, the same teachers and student remain together from grade to grade. Teachers in these units usually have common planning time to allow them to develop interdisciplinary projects and keep up with the progress of their shared students.

Soft Exit: Participant does not receive a WIOA funded or partner service for ninety days and is not scheduled for services other than follow-up.

Soft Skills: Also referred to as Employability Skills, Job Readiness Skills, or Work Readiness Skills; a set of skills and behaviors that are necessary for any job such as, social competence, job seeking and interview skills, workplace norms, conflict resolution, and communication skills, to name a few. Workplace standards of behavior needed to interact and cooperate effectively with co-workers and the general public.

Source Documentation: Hard copy documentation, which proves a youth eligibility requirements.

Social Security Disability Insurance (SSDI): Pays benefits to individuals that have worked in the past, paid Social Security taxes, and are currently unable to work for a year or more because of a disability. SSDI is considered income replacement.

South Florida Workforce Investment Board (SFWIB): In March of 2006, the Miami-Dade County Board of County Commissioners adopted Resolution R-315-06, which approved an Inter-local Agreement between the two chief elected officials of Miami-Dade and Monroe counties. The approval of this Inter-local Agreement, created the SFWIB and its current administrative structure.

Statement of Work (SOW): Describes the work to be performed by the Contractor under the terms and conditions of this Contract.

Storage Device: A computer storage device is any type of device or hardware that is capable of storing data and includes, but is not limited to laptops, hard drives, external hard drives that connect via Firewire and USB, disks, Flash memory devices, such as USB keychain drives or iPod nanos, MP3 players, digital cameras, compact flash and SD cards, tape drives, personal digital assistants (PDA's), smart phones, etc.

Summer Work-Activities: which serves to provide useful work experience, employability skills training and academic enrichment activities such as projects and industry focus centers during the summer months, to assist youth to enhance their long-term employability potential.

Support Services: Services necessary to enable an individual to participate in a WIOA program, but who cannot afford to pay for such services. Such services may include transportation, childcare, dependent care and other reasonable expenses required for participation in youth programs. In addition, the following support services may be included for youth: linkages to community services, counseling on a variety of personal, financial or legal problems occurring during participation, assistance with transportation, assistance with child care, referrals to medical services, assistance with housing, assistance with uniforms or other appropriate work attire, work related tool costs, including such items as eye glasses and protective eye gear. Support services are offered to WIOA/TANF eligible participants depending on funding availability.

TABE: The Test for Adult Basic Education, or TABE is the authorized testing instrument used to assess youth: Out-of-School Youth are assessed for literacy/numeracy educational functioning levels and In-School Youth are assessed for basic skills deficiencies.

TANF-Temporary Assistance for Needy Families: Primary federal cash-assistance program for qualified families with children. A TANF recipient is in receipt of income or money payments pursuant to a state plan approved under the Social Security Act.

Targeted Populations: Targeted youth populations includes, but are not limited to: youth aging out of the foster care system, foster care youth, youth offenders, youth with disabilities, parenting youth, dropouts, migrant youth, emancipated youth, In-School and Out-of-School Youth and etc.

Teen Parent: A male or female, age 14-20, who is legal parent of a child or an unborn fetus.

Title I Youth Education and Employment Rate-2<sup>nd</sup> Quarter After Exit Quarter: The percentage of youth participants in education or training activities, or in unsubsidized employment during the second quarter after exit.

Title I Youth Education and Employment Rate-4<sup>th</sup> Quarter After Exit Quarter: The percentage of youth Participants in education or training activities, or in unsubsidized employment during the fourth quarter after exit.

Training Milestone: Satisfactory or better progress towards skill advancement while participating in an OJT, Registered Apprenticeship program or Business Enterprise program.

Training Services: Services include WIOA funded and non-WIOA funded partner-training services. These services include: occupational skills training, training for nontraditional employment, on the job training, programs that combine workplace training with related instructions, which may include cooperative education programs, training programs operated by the private sector, skill upgrading and retraining, entrepreneurial training, job readiness training, education and literacy activities in combination with other training, and customized training conducted with a commitment by an employer or group of employers to employ an individual upon successful completion of the training.

**Underemployed:** An individual who is working part-time but desires full time employment or who is working in employment not commensurate with the individual's demonstrated level of educational attainment.

Unemployed: An individual who is without a job and who wants and is available for work. The determination of whether an individual is without a job shall be made in accordance with the criteria used by the Bureau of Labor Statistics (BLS) of the Department of Labor in defining individuals as unemployed.

Unemployment Insurance (UI): Currently known as Re-employment Assistance Insurance (RAI).

Unsubsidized Employment: Full or part-time employment in which wages are paid to a participant that is not financially supported by Federal, State or local funding sources.

Vendor: An entity responsible for providing generally required goods or services to be used in the WIOA program. These goods or services may be for the recipient's or sub-recipient's (i.e., service providers) own use or for the use of participants in the program.

Verification of a Placement: Placements occurring after enrollment in the program are counted and reported once they are verified, rather than once they occur.

Veteran (WIOA Law Section 101 (49)(A)): An individual who served in the active military, naval, or air service, and who was discharged or released from such service under conditions other than dishonorable.

Veteran (Recently separated) (WIOA Law Section 101 (49)(B)): Any veteran who applies for participation under this title within 48 months after the discharge or release from active military, naval, or air service.

Vocational Exploration Training: A process to find out, by testing or counseling, what job occupations will best fit a customer's abilities and needs.

Vocational/Technical Training: A long-term occupational training consisting of specific classroom and work-based study in a specific occupation lead to a degree or certificate.

Wages: Earnings paid to an individual by an employer for services performed.

Wagner-Peyser- Employment Service programs: Employment Service basic labor exchange and other services funding source. Employment Services are provided in the Florida Workforce Centers located across the Region.

Welfare Recipient: An adult or youth listed on a welfare grant who (or whose family) receives cash payments under TANF, General Assistance, or the Refugee Assistance Act of 1980 at the time of eligibility determination.

Work-Based Learning: Educational training that combines rigorous academic preparation with hands-on career development experiences to connect classroom instruction to the world of work and future career opportunities.

Work-Based Training: Activities offered which are designed to enable youth to gain exposure to the working world. Short-term learning opportunities that take place at a worksite and provide experiences and activities for youth to understand the relevance of what is learned in the classroom and connect it to what it takes to be successful in the workplace. Activities can take place at private, for-profit, non-profit or public sector. Activities can be paid or non-paid. Activities must be relevant to the youth's individualized service strategy plan and include but not limited to: career exploration, work experience, structured training and mentoring at job sites, internships, job shadowing, and project based learning.

Work Experience Activity: Work experience is a planned, structured, learning experience that takes place in a work place for a limited period of time and it may be paid or unpaid, in the private for profit sector, non-profit sector or the public sector. Work experience is designed to enable a youth to gain exposure to the working world. It is one of the ten required youth program elements.

Workforce Innovation and Opportunity Act (WIOA): Legislation that laid the framework for delivery of workforce services at the state and local level to jobseekers who need the services. WIOA is designed to help jobseekers access employment, education, training, and support services to succeed in the labor market and to match employers with the skilled workers they need to compete in the global economy.

Work Maturity Skills: Skills required meeting employer expectations for dependability and productivity and etc. to enable youth to retain their jobs.

Work Readiness Skills: Also referred to as Employability Skills, Job Readiness Skills, or Soft Skills; a set of skills and behaviors that are necessary for any job such as, social competence, job seeking an interview skills, workplace norms, conflict resolution, and communication skills, to name a few.

Work Readiness Skills Goal: A measurable increase in work readiness skills including world of work awareness, labor market knowledge, occupational information, career planning and decision-making, and job search techniques (resumes, interviews, job applications and follow up letters). They also encompass survival/daily-living skills such as renting an apartment, opening a bank account and using public transportation. They also include: positive work habits, appearance, attitudes, working well with others, following instructions and completing a job task, accepting constructive criticism, showing initiative and reliability and assuming the responsibilities involved in maintaining a job. This component also entails developing motivation and adaptability, obtaining effective coping and problem-solving skills, and acquiring an improved self-image.

Workforce Management System (WFMS) (formerly SAMS): The system for tracking participant's training related information, i.e., expenditures and performance data and that enables career advisors to create, modify and track budget accounts and expenditures for participants receiving support services.

Wrap-Around Support Services: Services that are designed to address needs and ensure participant success. Services may include, but are not limited to, childcare, transportation, tools, or work clothes.

Young Adult: An individual between the ages of 18 through 24.

Youth: An individual between 14 and 24 years of age, inclusive. Younger youth are between 14 and 18 years of age and Older Youth are between 19 and 24 years of age.

Youth (Older): A participant who is age 19-24 at registration and meets all other WIOA youth program eligibility requirements.

Youth (Younger): A participant who is between 14-18 years of age at time of registration and meets all other youth program eligibility requirements.

Youth Activity: To help low-income youth, between the ages of 14 and 24, acquire the educational and occupational skills, training, and support needed to achieve academic and employment success and successfully transition into careers and productive adulthood.

Youth Attainment Measure: The purpose of this measure is to analyze goal attainment rates of all in-school and any out-of-school youth who are assessed to be in need of basic skills, work readiness skills, or occupational skills. The goal attainment date must be within one year of the goal set date.

Youth Development: A process which prepares young people to meet the challenges of adolescence and adulthood through a coordinated, progressive series of activities and experiences which help them to become socially, morally, emotionally, physically and cognitively competent.

Youth Summer Employment Opportunity: A summer worksite learning experience, which provides direct linkages between academic and occupational learning.

Youth Voucher: A document that has an assigned monetary value that is utilized to pay for a specified training course.

### FINANCIAL CLOSEOUT PROCEDURES

### I. Purpose

The purpose of this procedure is to document and provide guidance to Contractors and the South Florida Workforce Investment Board's (SFWIB) staff on the required process to close out contracts at the expiration or termination date.

### II. Policy

- A. Contractors shall complete and submit a Financial Closeout for each contract on or before thirty (30) calendar days after the contract expires, or upon termination of the contract. For example, if the contract expires June 30, the Financial Closeout will be due to the SFWIB on or before July 30.
- B. If the Contractor's Final Expenditure Report indicates that payments were made to the Contractor in excess of the actual costs of providing contracted services or if the actual expenditures surpass the budgeted amount, the Contractor shall refund the difference to the SFWIB forthwith. If the Contractor does not repay the difference within thirty (30) calendar days following the SFWIB's notification of overpayment, the SFWIB will charge the Contractor the lawful rate of interest on the outstanding amount.
- C. The following required Financial Closeout documents shall be submitted by the Contractor:
  - 1. Final Expenditure Report (Enclosure 1)
  - 2. Year to Date Reconciliation between specified line items in Enclosure 2 by fund and actual expenditures by line item
  - 3. Year to Date General Ledger for the SFWIB's expenditures only
  - Indirect Cost Reconciliation
- **D.** Upon the request of the Contractor, the SFWIB's Accountant will provide technical assistance on completing the Financial Closeout.
- E. Contractors shall complete and submit to SFWIB an annual fiscal audit report within six months after the end of the fiscal year and in compliance with 2 CFR Chapter II, Subpart F, §200.512(a).

### III. Procedure

### A. Salaries / Wages

Staff persons may be paid for absences (vacations, sick leave, etc.), if such a provision for payment is included in the Contractor's personnel policies and procedures manual that was submitted as part of the operational documents. All Contractors are encouraged to allow staff to take time off rather than issue payment for leave time.

Staff persons may be paid for unused vacation time once they are terminated from the program. This payment shall be charged to staff salaries unless such payment, when added to the total salary, exceeds the maximum salary established in the operating budget.

### B. Insurance

The Contractor shall keep in force all insurance policies, which are applicable to their program(s).

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### C. Professional Service, Sub-Contract & Rental Agreements

The Contractor shall cancel all of the following services, which will not be applicable to any future contract with the SFWIB:

- 1. All professional service agreements and sub-contract agreements paid by funds generated from this Contract;
- 2. All rental contracts associated with office space, equipment, and/or vehicles and maintenance contracts which are paid with funds generated from this Contract;
- 3. All utility services associated with the operation of Contractor's program (i.e. telephone, electricity, water) paid by funds generated from this Contract.

### D. Completion of Financial Closeout

### 1. Final Expenditure Report (Enclosure 1):

The Contractor shall submit an actual expenditure report within thirty (30) days following the end of the contract. This report shall reflect:

- A summation of the cumulative expenditures incurred by the Contractor for providing the contracted services.
- A summation of the cash reimbursements and credits received by the Contractor for providing the contracted services.
- The difference between the approved expenditures and the reimbursements received by the Contractor. This difference will reflect either an amount that is due and payable to the Contractor or an overpayment that the Contractor received that is due and payable to the SFWIB.

### 2. Year to Date Reconciliation between specified categories by fund and actual expenditures (Enclosure 2):

The SFWIB Year to Date General Ledger must be presented as supporting documentation.

3. <u>Indirect Cost Reconciliation</u>: noting indirect costs charged in comparison to actual indirect cost. Refunds may be requested for overages.

### E. The SFWIB's Accountant Responsibility

The SFWIB's Accountant assigned to the contract will provide technical assistance to complete the Financial Closeout upon request.

The SFWIB's Accountant will perform the following functions:

- 1. Verify that all required enclosures are completed accurately, signed and dated.
- 2. Verify Contractor's total expenditure against the financial records and the budget amounts to confirm there are no overages.

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| Contractor Name: Prepare  | d By:  |  |  |  |  |  |
|---|--|--|--|--|--|--|
| Program Name: Index Code:   |  |  |  |  |  |  |
| CUMMULATIVE PROGRAM EXPENDITURES  |  |  |  |  |  |  |
| Year to Date Expenditures Approved by SFWIB (from Payment Requests)   | \$ -   |  |  |  |  |  |
|   | \$ -   |  |  |  |  |  |
| Purchases made by the SFWIB on behalf of the Contractor   | \$ -   |  |  |  |  |  |
| Less: Year to Date Late Invoicing Amount  | \$ -   |  |  |  |  |  |
| Total Expenditures  | \$ -   |  |  |  |  |  |
| CUMMULATIVE PAYMENTS  |  |  |  |  |  |  |
| Year to Date Cash Payments Received from SFWIB  | \$ -   |  |  |  |  |  |
| Purchases made by the SFWIB on behalf of the Contractor   | \$ -   |  |  |  |  |  |
| Total Payments  | \$   |  |  |  |  |  |
| BALANCE DUE TO CONTRACTOR (if not applicable enter zero)  or  BALANCE DUE FROM CONTRACTOR (if not applicable enter zero)  Please detail any balance(s) due from Contractor by invoice packages: | \$   |  |  |  |  |  |
| Pursuant to the terms of this Contract between the Contractor listed above and the SI amounts earned and paid to the Contractor for performance, which equals \$                                | the Contractor does remise<br>all liabilities, obligations, claims, and<br>bmission of the Financial Closeou<br>uses of action that allegedly resulted |  |  |  |  |  |
| from engagement of and/or performance under this Contract and acknowled and satisfied any and all of its obligations due under this Contract.   |  |  |  |  |  |  |

Signature of Official Authorized to Sign the Contract /Date

## CLOSEOUT RECONCILIATION YOUTH CONTRACTS

|  | 1<br>Budget | Budget     | get        | Budget   | Actual       | Difference      | Ĭ  | General |
|--|-------------|------------|------------|----------|--------------|-----------------|----|---------|
| The second secon | Original    | Adjustment | ment       | Revised* | Expenditures | (3-4)           |    | Ledger  |
| WIL  |             |            |            |          |              |                 |    |         |
| Programmatic Salary  |             | ٠          | 1          |          |              | ,<br><b>√</b>   |    |         |
| Fringe Benefits  |             | . ♦        |            |          |              | ·<br>•∕^-       |    |         |
| Participant Cost   |             | ❖          | ,          |          |              | ₩.              |    |         |
| Other Programmatic Costs   |             | ❖          |            |          |              | \$              |    |         |
| Indirect Cost  |             | \$         | ,          |          |              | •               |    |         |
| Profit   |             | ₩          | ì          |          | ·<br>•       | \$              | ٧٠ | 2       |
| Total \$   | ,           | \$∕}-      | 4<br>AV-   | ı        | · ·          | ٠<br>•          | v  | I       |
| Administrative   |             |            |            |          |              |                 |    |         |
| Salary   |             | <b>↔</b>   | F          |          |              | \$              |    |         |
| Fringe Benefits  |             | <b>.</b> ∿ | 1          |          |              | ₹.              |    |         |
| Participant Cost   |             | ❖          | 1          |          |              | €.              |    |         |
| Other Administrative Costs   |             | ❖          |            |          |              |                 |    |         |
| Indirect Cost  |             | ⋄          |            |          |              | ,<br><b>√</b> > |    |         |
| Profit   |             | ٠Ņ٠        | ,          |          | · ·          | ν,              | ٠  | ı       |
| Total \$   | 1           | \$.        | <b>∜</b> } | 1        |              | €5-             | ₩  | ı       |
| Grand Total  | •           | s          | vs<br>,    | •        | ·<br>vs      | ·<br>•>         | ₩. | i e     |
| A A A T T T T T T T T T T T T T T T T T  |             | •          | ,          |          | •            | Ş               |    |         |

### CONTRACT INVOICE

|              | Contractor Name:  |   | Prepared By:                          |                                       |   |  |              |
|--------------|---|---|---------------------------------------|---------------------------------------|---|--|--------------|
|              | Index Code:   |   | Telephone #:                          |                                       | -   |  |              |
|              | Location Code:  |   | Invoice Date:                         |                                       |   |  |              |
|              | Program Code:   |   | Invoice Period:                       |                                       |   |  |              |
|              |   |   | 11,10100 1 0,1001                     |                                       |   |  |              |
|              |   |   |                                       |                                       |   |  |              |
|              | •   |   |                                       | · · · · · · · · · · · · · · · · · · · |   | ldback   |              |
|              |   |   | Program                               | Program                               | Program                                       | Program  |              |
| Accl #       |   |   | WłOA Youth                            | WIOA Work Exp                         | WIOA Incentives                               | WIOA Work Exp Inc  | TOTAL        |
|              | STAFF SALARIES  |   | 111021 10001                          | THOSE THORE EXP                       | 711074 ((1007)11700                           |  | S TOTAL      |
|              |   |   |                                       |                                       |   |  |              |
| 5054         |   |   |                                       |                                       |   |  | \$ -         |
| 5054         | Retirement Plan   |   |                                       |                                       |   |  | \$ -<br>\$ - |
|              | Workers Compensation  |   |                                       |                                       |   |  | \$ -         |
| 5054         | Unemployment Compensation   |   |                                       |                                       |   |  | \$ -         |
|              | Health  |   |                                       |                                       |   |  | \$ -         |
|              | Dental Disability   |   |                                       |                                       |   |  | \$<br>5      |
| 5054         | Life  |   |                                       |                                       |   |  | <u>\$</u> -  |
| [            | TOTAL FRINGES   |   | \$ -                                  | \$                                    | \$ -  | \$   | \$ -         |
|              | TOTAL SALARIES & FRINGES  |   |                                       | -                                     | -   | -  | -            |
|              |   |   |                                       |                                       |   |  |              |
| 5205         | Consulting Fee (Program-Related)  |   | T                                     |                                       |   | THE RESIDENCE OF THE PARTY OF  | s .          |
| 5207         | Other Professional Services (specify)   |   |                                       |                                       |   | Service of the service of the service of   | \$ -         |
|              | Temporary Agency-Staff  |   |                                       |                                       |   | Market Street, | \$           |
|              | Storage Expense-Iron Mountain/Archives Building Lease/Rent  | — |                                       |                                       |   | "SANDA TATACAT MANIFORM AND  | \$ -<br>\$ - |
|              | Equipment Lease/Rent  |   | · · · · · ·                           |                                       |   |  | \$ -         |
| 5215         | Equipment Repair & MaIntenance  |   |                                       | ### Officer Aut And 1994: 1           |   | A COLUMN TO SERVICE AND A SERV | \$ -         |
|              | Building Repair & Maintenance   |   | -                                     |                                       |   |  | \$ -         |
|              | Security  Deleting (autoids)  | _ |                                       |                                       |   |  | <u> </u>     |
|              | Printing (outside) Office & Computer Supplies (Incl. Reproduction)                                      |   | -                                     |                                       |   | and Control of the property of the state of  | \$ -<br>\$ - |
|              | Postage   |   |                                       |                                       |   | CONTRACTOR OF THE PARTY OF THE  |              |
|              | Electricity   |   | ļ                                     |                                       |   | <b>等效理學等學問題</b>  | 5            |
|              | Telephone (Including Cell) Internet Service   |   |                                       |                                       |   | Carrier and Carrier and  | \$           |
|              | Staff Background Screening (Incl. Drug Testing & Finger Printing)                                       |   | · · · · · · · · · · · · · · · · · · · |                                       |   |  | \$ -         |
|              | Advertising   |   |                                       |                                       |   | SENSE SENSE  | \$ -         |
|              | Local Travel (incl. Toll & Parking)   |   | ļ                                     |                                       |   |  | \$           |
|              | Out of Town Travel  |   |                                       |                                       |   |  | \$ -         |
|              | Staff Training Meetings & Conferences   |   |                                       |                                       |   | CALLES STATE AND DESCRIPTION OF THE PARTY OF | \$ -         |
| 5249         | Cleaning Supplies   |   |                                       |                                       |   |  | \$ -         |
|              | General Liability Insurance   |   | ļ <u>.</u>                            |                                       |   | IN THE PARTY OF TH | \$ -         |
|              | Auto Insurance Property Insurance   |   |                                       |                                       | <u>,                                     </u> |  | \$ -         |
|              | Crime Insurance   |   | <del> </del>                          |                                       | <u> </u>                                      | CARLES SECTION TO THE RESIDENCE OF THE   | \$           |
| 5255         | Flood Insurance   |   |                                       |                                       |   |  | \$ -         |
| 5256         | Bonding Insurance   |   |                                       |                                       | i   |  | \$ -         |
|              | Capital Equipment (not incl. Software & Hardware) Non-Capital Equipment (not incl. Software & Hardware) |   | 1                                     |                                       | 1   |  | \$ -         |
|              | Capital Software & Hardware   |   |                                       |                                       | 3   |  | 3 -          |
| 5406         | Non-Capital Software & Hardware   |   |                                       |                                       | Š.  |  | \$           |
|              | Participant Background & Fingerprinting   |   |                                       |                                       | XI<br>Cl                                      |  | s -          |
|              | Participant Field Trips (Include bus, admission) Participant Training Materials & Supplies              |   | <del> </del>                          |                                       | <u> </u>                                      |  | \$ -<br>\$   |
|              | Participant Tutoring  |   |                                       |                                       |   |  | · ·          |
| 5537         | Participant Clothing  |   |                                       |                                       |   |  | 5 -          |
|              | Participant Leadership  |   |                                       |                                       | 5<br>2  |  | \$           |
| 5586<br>5586 | Participant End of Year Activities Participant Nutrition/Snacks   |   | +                                     | CONTRACTOR CONTRACTOR CONTRACTOR      | 34  |  | \$           |
|              | Common Area Maintenance   |   |                                       | THE RESIDENCE OF THE PARTY OF         |   |  | \$ .         |
| 5618         | Alarm Service   |   |                                       |                                       |   |  |              |
|              | Garbage Disposal  |   |                                       |                                       |   | CHARLES OF TAXABLE   |              |
|              | Water & Sewer Pest Control  |   |                                       |                                       |   |  | s -          |
|              | Childcare Services  |   | 1                                     |                                       |   |  | \$ -<br>\$ - |
|              | WFMS- Paid Work Experience (Year Round)   |   | 1                                     |                                       |   |  | \$ -         |
|              | Other (Please specify)  Total Other Expenditures  |   | š -                                   | S THE STREET                          | · ·   |  | \$ -         |
|              | 1 oral Other Expenditures   |   |                                       | . 1 *                                 |   |  | •            |
|              | TOTAL PROGRAM COSTS   |   | 1.                                    | 1.                                    | 7.2   | 1.0  |              |

### CONTRACT INVOICE

|  | 1                            | a I para talan           | Hic                    | ldback                     | T :     |
|--|------------------------------|--------------------------|------------------------|----------------------------|---------|
|  |                              | T                        | nc.                    | TOUGH                      | <b></b> |
|  | ADM                          | ADM                      | ADM                    | ADM                        |         |
|  | WIOA Youth                   | WIOA Work Experience     | WIOA Incentives        | WIOA Work Exp. Inc.        | TOTAL   |
| Indirect Costs                             |                              |                          |                        |                            | s       |
| Other Administrative Costs(Please specify) |                              |                          | 计算数据编码的计               | CARLETTE ENGINEERS         | \$      |
|  | 2166 7 217 284 x 1024 1 67 x |                          | <b>图 图 的复数电影图 图 图</b>  | 以 <b>对其实的是实现的</b> 自身企会。    |         |
| Total Expenditures                         | Procession and the           | · 连位的原本。多种是不是多种的。        | \$ -                   | s                          |         |
| Total Experiultales                        |                              | 13                       |                        |                            | \$      |
| TOTAL ADMINISTRATIVE COSTS                 | T \$                         | s -                      | \$                     | s                          | S       |
|  | ADM<br>WIOA Youth            | ADM WICA Work Experience | ADM<br>WIOA Incentives | ADM<br>WIOA Work Exp. Inc. | TOTAL   |
| TOTAL PROGRAM                              | ļ\$ -                        | -                        | \$ -                   | \$                         | \$      |
|  |                              |                          |                        |                            |         |
| TOTAL ADMINISTRATIVE                       | [ \$ -                       |                          | \$ -                   | \$ .                       | \$      |
|  |                              | 117                      | 11.3                   |                            | \$      |
| TOTAL ADMINISTRATIVE TOTAL PAYABLE         | ] s -                        | \$ -<br> \$ -            | \$                     | \$ .                       | \$      |
|  | ams are accurate and su      | s upported through       | 11.3                   |                            | \$      |